

BUDGET BOOK
2011/12

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FOREWORD BY THE HEAD OF FINANCE

Introduction

This Budget Book has been produced to provide information to Councillors and Officers on the Council's finances for 2011/12 in a concise form and an easily usable format. If you have any comments on the contents or presentation of this document, or if you would like more information on the Council's budget, then either I or a member of the Finance staff would be pleased to help.

Budget Strategy – 2011/12

The Council's Constitution sets out the process for the completion of the Council's estimates. The Cabinet is responsible for consulting on the budget proposals and preparing the budget for recommendation to the Council.

The first stage of the process involved the completion of a financial strategy in September. This determined the key priorities for the coming year's budget and established the financial principles on which the budget would be based. The key SCHEME priorities are set out in detail in the Council's Corporate Plan.

In order to produce an initial Budget Forecast for 2011/12, the 2010/11 budget was 'rolled forward' to take account of pay and price inflation and any changes in the base level of expenditure and income.

At this time there was much speculation that the central government grants that underpin the budget were likely to face significant cuts. This, together with uncertainty surrounding the transfer of Concessionary Travel arrangements to Hampshire County Council from April 2011 left the Council with a number of significant unknown factors that would affect the budget setting process.

Around this time all Heads of Service went through the Corporate Challenge process in which the Head of Service, with the two Corporate Directors and Head of Finance, reviewed all areas of each Service's spend and looked for savings options.

This information was set out in a report to the Cabinet in September and was available for all interested parties to consider. The forecast budget gap at this time was £362,000. The Overview and Scrutiny Committee's Budget Panel looked at the papers and reported their comments and recommendations in January.

Between October and December 2010 further savings were identified. A budget update was reported to the Cabinet in January 2011 with a forecast budget gap of £262,000.

In January, the Government confirmed the cuts that were to be made to the Council's grant allocation for 2011/12. This was a total cut of £1.429M and was in respect of both general grant cuts and transfers of responsibility for Concessionary Travel.

Based on the above information, the detailed budget proposals were presented to Cabinet on 16th February 2011 and subsequently resolved by Council on 25th February 2011. A diagram setting out the full Budget Cycle is set out on page 5.

Estimates 2011/12

The result of the budget exercise was to produce an updated net expenditure total of £11.606M for the General Fund. The overall General Fund Summary is shown on pages 9 and 10.

A proportion of this spending relates to activities in the parish of Andover. The Council receives income from a Special Expenses Levy paid by Council Tax payers in the area to meet these costs. The amount to be charged in 2011/12 has reduced by £1.21 from £25.24 at Band D to £24.03. This will provide a contribution to the General Fund of £317,052 in 2011/12. The main reason for the reduction is the transfer of responsibility for allotments to Andover Town Council from April 2011.

In setting the budget £110,000 has been taken from revenue reserves earmarked to offset the impact of the expected budget cuts. This reduces the impact of the cuts in grant and has enabled the Council Tax level to be frozen at £121.41 for a band D property in 2011/12.

Capital Programme

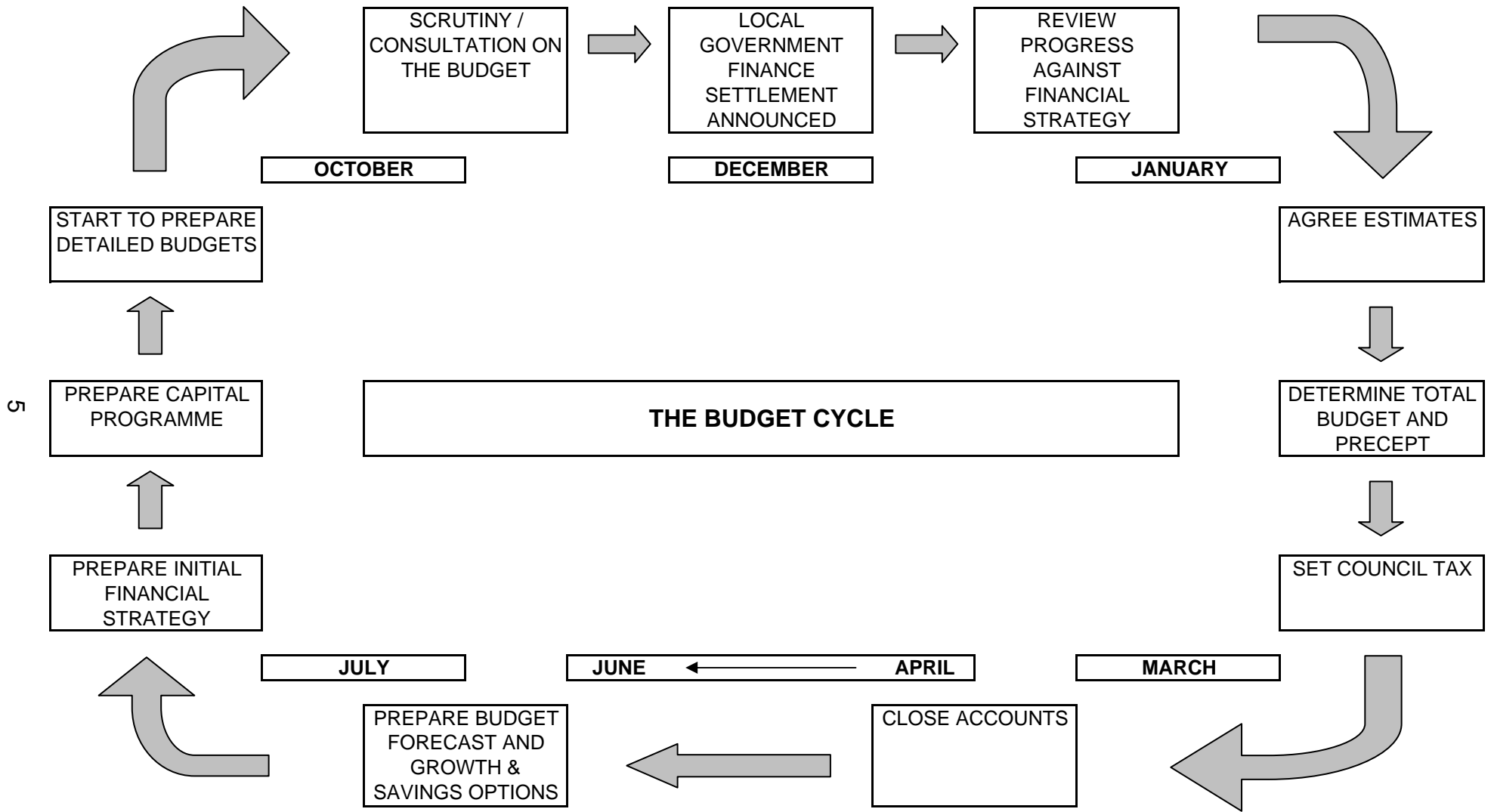
The Council's capital spending proposals are set out on pages 191 to 206 and include new schemes which are designed to take forward the Council's six priorities. Due to the reductions in property values over the last two years it has not been appropriate to sell under-utilised assets leaving the capital programme with a temporary deficit of around £3.9M. Approval has been given to use prudential borrowing to cover this deficit and the impact of any borrowing costs are included in the approved budget.

Summary

The budget preparation for 2011/12 was particularly influenced by the need to address a gap in revenue resources that was expected to result from cuts in government grants. Setting a balanced budget for 2011/12 is a huge achievement. Maintaining a balanced budget over the coming years will be a significant challenge. Over the medium term the current forecast budget deficits are £1.034M in 2012/13 and a further £485,700 in 2013/14. Work has already begun on closing these forecast shortfalls.

The completion of the budget is the result of much hard work by Councillors and officers from all Services, together with the dedication of the Finance staff who have once again completed a very successful estimates process. I express my appreciation and thanks to all of those involved.

William Fullbrook, CPFA
Head of Finance, March 2011



**GENERAL FUND
REVENUE INFORMATION
2011/12**

GENERAL FUND SUMMARY

The General Fund is the account through which all of the Council's day to day activities are financed. The majority of the Council's final accounts are prepared from General Fund transactions including the Comprehensive Income & Expenditure Account and the Balance Sheet.

	Actual 2009/10 £'000	Original Estimate 2010/11 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000
Service Requirements				
Chief Executive's	(198)	0	(19)	(20)
Environmental Service	3,124	4,953	4,928	4,918
Estates & Economic Development	(4,463)	(4,245)	(3,782)	(4,143)
Finance	(90)	(32)	(85)	(50)
Health, Housing & Communities	5,514	5,357	6,951	5,783
I.T.	(133)	(162)	136	120
Legal & Democratic	505	520	470	549
Leisure & Wellbeing	2,884	2,452	2,954	2,648
Planning & Building	1,733	1,627	1,608	1,444
Planning Policy & Transport	722	963	957	272
Revenues	1,262	1,312	1,300	1,277
Net Cost of Services	10,860	12,745	15,418	12,798
Other Requirements				
Benefits	(98)	(83)	(86)	(100)
Corporate & Democratic Core	3,051	3,147	3,505	3,484
	13,813	15,809	18,837	16,182
Corporate Requirements				
Contingency Provision	0	547	90	332
SCHEME Initiatives Fund	0	75	25	75
Depreciation & Capital Costs	(2,510)	(2,752)	(5,366)	(4,277)
Investment Income & Borrowing Costs	(1,265)	(741)	(667)	(489)
Government Support for Council Tax Freeze	0	0	0	(147)
Net General Fund Expenditure	10,038	12,938	12,919	11,676
Transfer to / (from) Earmarked Reserves	1,243	(136)	(94)	(258)
Transfer to / (from) Pension Reserve	750	0	0	0
Transfer to Capital Reserves	931	164	141	188
Transfer to / (from) balances	(457)	0	0	0
GENERAL FUND REQUIREMENTS	12,505	12,966	12,966	11,606

GENERAL FUND SUMMARY (Cont)

	Actual 2009/10 £'000	Original Estimate 2010/11 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000
GENERAL FUND REQUIREMENTS	12,505	12,966	12,966	11,606
Financed By				
Government External Support	6,920	7,110	7,110	5,681
Precepts on Collection Fund:				
Special Expenses	326	333	333	317
General Expenses	5,368	5,523	5,523	5,569
Collection Fund Surplus / (Deficit)	(109)	0	0	39
TOTAL FINANCIAL RESOURCES	12,505	12,966	12,966	11,606

DEFINITION OF HEADINGS IN THE GENERAL FUND SUMMARY

Service Requirements

This represents the net requirements (expenditure less income) for each of the Council's services. The sums shown for each service are the same as the totals on the summary page for each service within the detailed estimates.

Contingency Provision

A contingency sum is provided to cover those items where the estimated costs are not yet fully known. It also provides central funds for things that may or may not happen (e.g. projected losses of income or legal fees in respect of appeals against the Council).

SCHEME Initiatives Fund

The SCHEME initiatives fund is a budget for projects that arise during the year that will contribute to the Council's Corporate Plan priority areas. This is targeted at one off projects rather than recurring expenditure.

Depreciation & Capital Costs

Where Services use a Council owned asset to deliver their Services, the depreciation is charged as a cost to the Service. Similarly, capital expenditure incurred by the Council that does not generate a new asset (e.g. capital grants) is also charged to the Service making the payment.

These costs are shown within the Net Cost of Services, however, they should not be borne by the Council Taxpayer. To ensure this, they are credited out of total expenditure on this line.

Investment Income & Borrowing Costs

This represents the income generated from the Council's cash investments, offset by any borrowing costs the Council may incur to cover day-to-day operating activities. It is anticipated the Council will have an average cash investment portfolio of £59M throughout the year.

Transfer to / from Earmarked Reserves

Aside from General Fund reserves available to the Council for any purpose, the Council has earmarked reserves put aside for specific purposes. The budget includes annual provision of £200,000 for the replacement of the Council's waste collection vehicles at the end of their useful lives.

In 2011/12 this also includes draws of £110,000 from reserves set aside to ease the budget pressure during the current budget cuts being experienced.

Transfer to / from Pension Reserve

The transactions through this account are made at the year end based on figures provided by the actuary. The opposite entries are included in the Net Cost of Services so there is no impact on Council Tax.

Transfer to Capital Reserves

Some projects included in the Council's Capital Programme have been approved on the basis that they will generate revenue savings. In order to fund the initial outlay the first savings are harvested and re-instated to capital resources.

Withdrawal from balances

The Council maintains revenue reserves to deal with any unforeseen expenditure that may arise during the year. General reserves are held at £2M which is the prudent minimum level recommended by the Head of Finance. This balance is expected to remain unchanged throughout 2011/12.

Government External Support

The Government provides grants to local authorities towards annual expenditure. This reduces the amount that needs to be met from Council Tax. The Government determines the level of grant for each authority on the basis of its assessment of their spending need and resources.

Precepts on Collection Fund

The Borough Council manages the collection of Council Tax on behalf of all preceptors (Hampshire County Council, Hampshire Police, Hampshire Fire and Rescue Service and Parish Councils). The collection of these sums and the distribution to all these authorities is by way of its Collection Fund. Each of these authorities precept ("demand collection on its behalf") on the Collection Fund each year for the Council Tax income it requires.

Special Expenses

The Council carries out some duties in Andover that are carried out by Parish Councils in other parts of the Borough. These duties include managing sports grounds, playgrounds, cemeteries and public halls. Responsibility for managing allotments transferred to Andover Town Council from April 2011.

General Expenses

All properties are charged a General Expenses precept for the services provided by the Borough Council. The amount of the charge is determined by the property's band which is set according to the property value. The total precept for Test Valley Borough Council in 2011/12 is expected to generate £5.569M.

GENERAL FUND SUBJECTIVE SUMMARY

This summary shows a breakdown of the Council's budget, as shown on page 9, by class of expenditure.

	Actual 2009/10 £'000	Original Estimate 2010/11 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000
<u>Expenditure</u>				
Employee Costs	16,806	16,395	16,136	16,027
Premises Costs	3,977	2,752	2,614	2,415
Transport Costs	1,903	1,978	2,018	2,020
Supplies and Services	6,835	6,431	7,465	6,653
Contract Costs	1,231	857	922	826
Transfer Payments	29,745	31,942	32,453	33,883
Support Service Costs	10,393	9,941	9,816	9,766
Capital Financing	2,754	2,753	5,366	4,277
Total Expenditure	73,644	73,049	76,790	75,867
<u>Income</u>				
Fees, Charges & Government Grants	(49,320)	(47,022)	(48,035)	(49,819)
Recharge Income	(10,511)	(10,218)	(9,918)	(9,866)
Total Income	(59,831)	(57,240)	(57,953)	(59,685)
Net Cost of Services	13,813	15,809	18,837	16,182
Depreciation reversal and capital charges	(2,510)	(2,752)	(5,366)	(4,277)
Investment Income & Borrowing Costs	(1,265)	(741)	(667)	(489)
Government Support for Council Tax Freeze	0	0	0	(147)
Net Total	10,038	12,316	12,804	11,269
Provisions	0	622	115	407
Transfers to / (from) reserves	2,467	28	47	(70)
General Fund Requirements	12,505	12,966	12,966	11,606

DEFINITION OF EXPENDITURE AND INCOME HEADINGS IN SUBJECTIVE SUMMARY AND DETAILED ESTIMATES

Expenditure and income for Services are grouped together in standard headings used by local authorities. These headings and the items included are as follows:

Employee Costs

Employee costs include all costs relating to the employment of staff. In addition to salary costs and employer's pension and National Insurance contributions, they also include employee allowances and post-entry training expenses.

Premises Costs

Includes the direct costs of the provision and upkeep of buildings, plant and land and includes utility charges and premises insurance.

Transport Costs

Includes all costs associated with the provision, maintenance, hire or use of transport by Councillors and officers.

Supplies and Services

This covers operating costs not included in the above categories. Examples are general office expenses, grants and equipment / materials costs.

Contract Costs

These represent payments made to external contractors and internal trading units, including the contract payment to Valley Leisure Ltd for the management of certain leisure facilities in the Borough.

Transfer Payments

These are payments to individuals for which the Council receives no goods or services in return e.g. benefit payments.

Service Support Costs

These are charges for work carried out by one service in support of another or the provision of centrally managed facilities (e.g. office accommodation, Customer Services).

Capital Financing

This covers depreciation and charges for capital expenditure where no asset is created e.g. capital grants.

Fees and Charges

This category includes all income received for which the Council makes a charge, for example, Planning Applications or car parking income.

Recharge Income

This category includes all income that is recharged from one Service to another. This is the predominant source of income for support services such as IT or Finance.

**CHIEF EXECUTIVE'S OFFICE
ESTIMATES
2011/12**

CHIEF EXECUTIVE'S OFFICE

The Chief Executive is the Head of Paid Service and his Office has the responsibility for providing corporate direction, advice and support on matters of structure, strategy, general policy, public relations (including complaints handling), public consultation and corporate communications.

The Chief Executive's Office is structured with the Chief Executive being supported by two Corporate Directors. There are a further 7.6 full time equivalent staff in the Office. The Chief Executive and Corporate Directors together with Heads of Service oversee the direction and co-ordination of the Council's Services.

Following the Corporate restructure in 2008/09, the Human Resources Service reports to the Policy and Performance Manager within the Chief Executive's Office and the budget for that function is shown within these pages.

The Chief Executive's Office and Human Resources functions are included within the newly created Leader's Portfolio.

Summary Estimates - by Activity

The net income of all three functions in 2011/12 is expected to be £19,760. The total costs of the functions are recharged across all Services on an appropriate basis.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Chief Executive's Office	(117,910)	8,930	(11,260)	(40,980)
Human Resources Service	(65,053)	(9,310)	(8,030)	21,220
Human Resources Function	(14,206)	0	0	0
Net Total Income	(197,169)	(380)	(19,290)	(19,760)

SUBJECTIVE SUMMARY

The total expenditure between the revised 2010/11 and original 2011/12 estimates has increased by £33,460. The main reason for this is the additional contract cost in respect of the shared service with Hampshire County Council. Employee costs have not reduced by the same amount in 2011/12 because staff savings from vacant posts in 2010/11 were removed from the revised estimate.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	732,354	874,470	898,910	884,860
Transport Costs	23,124	23,310	23,840	21,010
Supplies & Services	74,497	84,230	90,040	88,040
Contract Costs	0	0	18,980	72,970
Support Service Costs	203,146	207,940	183,340	181,690
Capital Charges	0	0	0	0
Total Expenditure	1,033,121	1,189,950	1,215,110	1,248,570
Recharge Income	(1,230,290)	(1,190,330)	(1,234,400)	(1,268,330)
Net Income	(197,169)	(380)	(19,290)	(19,760)

CHIEF EXECUTIVE'S OFFICE

Purpose

The Chief Executive's Office is responsible for setting the direction of the Council's Services.

Additional Information

The Office also provides leadership in the development of community planning and strategic partnerships with external bodies and agencies.

Other expenditure for which the Chief Executive's Office is responsible is included in the Corporate and Democratic Core budget under Corporate Public Relations Information & Consultation, and Delivering Public Services Electronically.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	526,465	643,700	649,960	651,330
Transport Costs	20,917	22,310	21,810	20,010
Supplies & Services	34,435	35,280	33,050	34,140
Support Service Costs	149,083	151,790	135,260	134,340
Total Expenditure	730,900	853,080	840,080	839,820
Recharge Income	(848,810)	(844,150)	(851,340)	(880,800)
Net Expenditure / (Income)	(117,910)	8,930	(11,260)	(40,980)

HUMAN RESOURCES SERVICE

Purpose

The Human Resources Service provides professional advice to other services (both management and staff) on a wide range of staff management issues as well as managing recruitment, providing corporate training and development, and maintaining the job evaluation scheme. To ensure a consistent approach across all Council Services and compliance with legislation and good practice, the service produces employee related policies and procedures in consultation with union representatives which are approved by Councillors and are available to all staff via the intranet.

Additional Information

The Human Resources Service budget records the cost of providing the staffing and administration necessary to provide a suitable level of support to all other services across the Council. There has been a phased movement towards a shared service with Hampshire County Council which started in December 2010. Test Valley Council provide the payroll for 535 staff and 48 Councillors and the recruitment service is provided as part of a shared services arrangement with Hampshire County Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	205,860	230,770	248,950	227,130
Transport Costs	1,897	1,000	2,030	1,000
Supplies & Services	12,907	17,250	16,090	22,200
Contract Costs	0	0	18,980	72,970
Support Service Costs	54,063	56,150	48,080	47,350
Total Expenditure	274,727	305,170	334,130	370,650
Recharge Income	(339,780)	(314,480)	(342,160)	(349,430)
Net Expenditure / (Income)	(65,053)	(9,310)	(8,030)	21,220

HUMAN RESOURCES FUNCTION

Purpose

The Human Resources Function is a support function designed to provide a structured employee developmental programme and to support the physical and emotional well-being of the Council's employees.

Additional Information

The Human Resources Function budget contains the costs of the Employee Support Service, which is a counselling service for staff, conducting the Employee Opinion Survey every two years and the provision of an annual corporate training programme.

The Occupational Health service is being well used by Services and the majority of the costs of having a nurse on-site for 20 days per year are recharged to the Services who make use of this facility.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employees Costs	29	0	0	6,400
Transport Costs	310	0	0	0
Employee Support Service	6,840	4,500	4,500	4,500
Employee Opinion Survey	5,000	0	0	10,000
Equal Pay Audit	0	2,000	4,000	2,000
Occupational Health Costs	2,673	800	0	800
External Training Costs	12,308	24,400	32,400	14,400
Other Supplies & Services	334	0	0	0
Total Expenditure	27,494	31,700	40,900	38,100
Recharge Income	(41,700)	(31,700)	(40,900)	(38,100)
Net Income	(14,206)	0	0	0

**CORPORATE & DEMOCRATIC CORE
ESTIMATES
2011/12**

CORPORATE & DEMOCRATIC CORE

The Corporate & Democratic Core has two principal areas of activity, neither of which fall under the specific focus of any of the Council's Services. Corporate Management involves setting a corporate direction, monitoring performance and public relations; while Democratic Representation includes the cost of Councillors, including the Mayor's and Deputy Mayor's allowances and the cost of the Council's committee meetings.

The management of the various budgets in this section is split between the Chief Executive's Office, Legal & Democratic Service and Finance Service.

Cost centres included in Corporate & Democratic Core fall under either the Leader's Portfolio or the Corporate Services Portfolio.

Summary Estimates - by Activity

The net cost of Corporate & Democratic activities in 2011/12 is expected to be £3.484M which is an increase of £337,000 from the original estimate for 2010/11.

The increase in expenditure in Corporate Management is due to an increase in recharge costs from other Services.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Corporate Management				
Corporate Management	640,504	1,072,570	1,576,330	1,524,170
Delivering Public Services Electronically	29,665	30,280	128,930	125,830
Corporate Public Relations, Information & Consultation	141,859	126,470	117,280	128,650
Emergency Planning	33,030	31,670	31,850	32,110
Net Total Expenditure	845,058	1,260,990	1,854,390	1,810,760
Democratic Representation and Management				
Councillors	848,959	839,210	747,840	742,060
Councillor Meetings	508,674	474,740	474,440	476,650
Mayoral Office	118,447	110,620	106,690	108,870
Civic Ceremonies	9,099	7,380	5,960	6,750
Subscriptions	31,986	30,000	30,400	33,420
Representing Local Interests	15,350	15,730	15,600	15,650
Other Democratic Activities	176,846	165,870	155,710	160,940
Net Total Expenditure	1,709,361	1,643,550	1,536,640	1,544,340
Allocated Central Overheads	1,161	26,410	(87,810)	(76,470)
Non-Distributable Costs	495,034	215,710	202,020	205,020
Net Total Expenditure	3,050,614	3,146,660	3,505,240	3,483,650

SUBJECTIVE SUMMARY

The total expenditure estimate has increased by £332,000 from 2010/11 to 2011/12. This is due to an increase in recharge costs from other Services.

The additional income shown under the Actual 2009/10 column is a one-off receipt for the recovery of excess VAT paid to HM Revenues & Customs together with interest due.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	563,395	282,590	273,570	275,390
Premises Costs	6,152	5,690	6,650	5,900
Transport Costs	33,971	37,530	36,000	37,500
Supplies & Services	972,760	900,420	883,940	859,010
Support Service Costs	2,491,589	2,370,490	2,761,860	2,750,730
Capital Financing Costs	0	30,000	30,480	30,480
Total Expenditure	4,067,867	3,626,720	3,992,500	3,959,010
<u>Income</u>				
Fees & Charges Income	(34,606)	(24,700)	(31,900)	(20,000)
Other Income	(482,728)	0	0	0
Recharge Income	(499,919)	(455,360)	(455,360)	(455,360)
Total Income	(1,017,253)	(480,060)	(487,260)	(475,360)
Net Expenditure	3,050,614	3,146,660	3,505,240	3,483,650

CORPORATE MANAGEMENT

Purpose

The purpose of the Corporate Management budget is to separately identify the costs for management activities which are not directly attributable to individual services but which are necessary for the running of a multi-purpose Authority.

Additional Information

The budget includes items such as the cost of bank and external audit fees, corporate advertising, corporate legal fees, updating the Council's constitution, the running of the Council's Management Team, performance management, strategic corporate planning, the Corporate Equality scheme and the Andover Vision. The additional income shown under the Actual 2009/10 column is a one-off receipt in respect of the recovery of excess VAT paid to HM Revenues & Customs together with interest due.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	442	500	5,650	4,900
Transport Costs	55	0	0	0
Supplies & Services	255,684	219,830	238,630	198,780
Support Service Costs	874,954	854,240	1,332,800	1,320,490
Total Expenditure	1,131,135	1,074,570	1,577,080	1,524,170
<u>Income</u>				
Fees & Charges Income	(7,903)	(2,000)	(750)	0
Other income	(482,728)	0	0	0
Total Income	(490,631)	(2,000)	(750)	0
Net Expenditure	640,504	1,072,570	1,576,330	1,524,170

DELIVERING PUBLIC SERVICES ELECTRONICALLY

Purpose

This is the cost of helping the Council to achieve its priority of maximising capacity and impact and meeting the Government target for delivery of services by electronic means. Enhanced electronic delivery of services should enable the Council to meet its aims of improving access to its services and increasing efficiency in the delivery of those services.

Additional Information

This budget combines the Council's revenue funding for the development and maintenance of the intranet and internet services. The budget seeks to help secure and facilitate the most effective use of technology to manage and deliver information and services internally and externally. Where appropriate this is carried out in co-operation with partners in the public and private sectors.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Supplies & Services	11,385	12,200	22,200	22,200
Support Service Costs	18,280	18,080	106,730	103,630
Total Expenditure	29,665	30,280	128,930	125,830

CORPORATE PUBLIC RELATIONS, INFORMATION & CONSULTATION

Purpose

The Council seeks to engage the community through regular provision of information and consultation on its services, performance and initiatives.

Additional Information

Public consultation includes regular meetings and surveys with My Test Valley and partners on matters of strategy, policy and service delivery.

Staff and Councillors receive regular briefings and bulletins surrounding the main activities of the Council and matters affecting the local community. Test Valley News is produced twice a year and distributed to all Borough residents. The March edition is distributed with the Council Tax bills.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Supplies & Services	48,474	34,780	29,590	29,970
Support Service Costs	103,010	102,390	103,190	106,680
Total Expenditure	151,484	137,170	132,780	136,650
Fees & Charges Income	(9,625)	(10,700)	(15,500)	(8,000)
Net Expenditure	141,859	126,470	117,280	128,650

EMERGENCY PLANNING

Purpose

The Council has a statutory duty in accordance with the Civil Contingencies Act 2000 to be in a position to respond to any major incident which could affect the residents of Test Valley.

Additional Information

In order to comply with its statutory duty the Council has entered into a Service Level Agreement with Hampshire County Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Supplies & Services	32,720	31,380	31,580	31,850
Support Service Costs	310	290	270	260
Total Expenditure	33,030	31,670	31,850	32,110

COUNCILLORS

Purpose

There are 48 Councillors who are elected every four years to represent the community and to manage the business of the Authority.

Additional Information

This budget represents the direct costs and overheads incurred by the Council in enabling the Councillors to carry out their public duties.

The main costs incurred are the allowances claimed by Councillors and the officer time spent supporting them in their roles.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employees Costs	16,722	16,000	16,000	16,000
Transport Costs	16,357	18,880	17,550	18,850
Supplies & Services	421,654	427,110	428,250	421,680
Support Service Costs	394,226	377,220	286,040	285,530
Total Expenditure	848,959	839,210	747,840	742,060

COUNCILLOR MEETINGS

Purpose

The business of the Council is conducted through a regular cycle of Council and Committee Meetings held in Andover and Romsey.

Additional Information

This budget includes the cost of running these meetings, supporting Panels and any other informal meetings of Councillors. These costs mainly consist of officer time in the set up, preparation and attendance at meetings, and for refreshments provided.

There are six Committee cycles each year. It is estimated that each cycle will cost £79,000 in 2011/12.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	143	0	700	0
Transport Costs	124	150	150	150
Supplies & Services	37,553	42,850	43,450	43,050
Support Service Costs	470,854	431,740	430,140	433,450
Total Expenditure	508,674	474,740	474,440	476,650

MAYORAL OFFICE

Purpose

As a Borough Council, Test Valley has a Mayor who, as the First Citizen of the Borough, has a number of responsibilities which include presiding over meetings of the Council and attending Civic and ceremonial functions as the Council's representative.

Additional Information

This budget includes the expenses directly attributable to the Mayor and Deputy Mayor in carrying out their respective duties.

Costs included within this budget are the Mayor's and Deputy Mayor's allowances, their travelling expenses and the cost of providing Civic gifts for presentation at Civic functions.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Transport Costs	15,284	16,400	16,000	16,400
Supplies & Services	26,493	27,240	26,200	27,300
Support Service Costs	76,670	66,980	64,490	65,170
Total Expenditure	118,447	110,620	106,690	108,870

CIVIC CEREMONIES

Purpose

There are a number of annual Civic Ceremonies which are funded by the Council.

Additional Information

These ceremonies include the Mayor Making, Civic Day and Evening, Remembrance Sunday and St George's Day.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	375	0	200	0
Supplies & Services	8,194	6,850	5,240	6,240
Support Service Costs	530	530	520	510
Total Expenditure	9,099	7,380	5,960	6,750

SUBSCRIPTIONS

Purpose

The Council is a member of many Local Government organisations and membership of these groups ensures the Council is represented at all levels where there is a local interest.

Additional Information

The budget provided includes subscriptions to bodies such as the Local Government Association, South East Employers (Provincial Council), South East England Councils and the Hampshire & Isle of Wight Association of Local Authorities.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Supplies & Services	31,936	29,950	30,350	33,380
Support Service Costs	50	50	50	40
Total Expenditure	31,986	30,000	30,400	33,420

REPRESENTING LOCAL INTERESTS

Purpose

A key role of the Council is to represent the interests of the whole community by representing the Borough's views in meetings with, for example, other public bodies on significant issues which impact on the residents of the Borough.

Additional Information

All of the costs in 2011/12 represent recharges of staff time.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Support Service Costs	15,350	15,730	15,600	15,650
Total Expenditure	15,350	15,730	15,600	15,650

OTHER DEMOCRATIC ACTIVITIES

Purpose

This budget encompasses those Democratic activities which do not easily fit into any of the other budget categories of Democratic costs.

Additional Information

This budget covers a range of duties including the direct costs incurred on the Strategic Partnership and time recharges for carrying out the statutory Monitoring Officer duties and attending various Member/Officer working groups.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	46,759	49,090	49,940	48,440
Premises Costs	430	1,000	300	1,000
Transport Costs	1,776	2,100	2,100	2,100
Supplies & Services	11,781	5,350	3,820	5,050
Support Service Costs	132,948	120,330	114,550	116,350
Total Expenditure	193,694	177,870	170,710	172,940
Fees & Charges Income	(16,848)	(12,000)	(15,000)	(12,000)
Net Expenditure	176,846	165,870	155,710	160,940

ALLOCATED CENTRAL OVERHEADS

Purpose

The Council undertakes a number of activities which are accounted for centrally to achieve economies of scale and value for money, but for which individual services receive a benefit and an appropriate charge.

Additional Information

Included in Allocated Central Overheads (ACO's) are direct costs such as Hay Evaluation Panel fees, Data Protection and the running costs of the Council's accounting system. The majority of the charges to ACO's are staff time spent on activities which benefit the entire Authority. These include activities such as the Health, Safety & Welfare Group, First Aid duties and I.T. Office Experts Group. All Services receive an apportionment of these costs which are distributed on a suitable basis.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	6,200	6,000	5,630	5,950
Premises Costs	137	0	0	0
Supplies & Services	86,886	62,880	24,630	39,510
Support Service Costs	408,087	382,890	307,460	302,950
Capital Financing Costs	0	30,000	30,480	30,480
Total Expenditure	501,310	481,770	368,200	378,890
<u>Income</u>				
Fees & Charges Income	(230)	0	(650)	0
Recharge Income	(499,919)	(455,360)	(455,360)	(455,360)
Total Income	(500,149)	(455,360)	(456,010)	(455,360)
Net Expenditure	1,161	26,410	(87,810)	(76,470)

NON-DISTRIBUTABLE COSTS

Purpose

In contrast to Allocated Central Overheads, there are a number of costs which are accounted for centrally over which services have no control and receive no benefit, and therefore these costs are retained centrally and not re-allocated to services.

Additional Information

Costs deemed to be non-distributable to services include the cost of unused IT facilities, costs of other long term unused but unrealisable assets and residual pension fund costs of former employees.

The main reason for the significantly higher figure in the Actual 2009/10 column is due to adjustments made at the year end following receipt of information from the pension fund's actuary.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	493,714	211,500	202,000	205,000
Premises Costs	5,000	4,190	0	0
Supplies & Services	(3,700)	0	0	0
Support Service Costs	20	20	20	20
Total Expenditure	495,034	215,710	202,020	205,020

**ENVIRONMENTAL SERVICE
ESTIMATES
2011/12**

ENVIRONMENTAL SERVICE

Located at Portway Depot, Andover and Yokesford Hill Depot, Romsey, the Environmental Service is an in-house team providing a range of direct front line services to the public.

All cost centres within the Environmental Service are part of the Council's Environmental Portfolio.

Summary Estimates - by Activity

Following a corporate restructure in November 2008, the arrangements for delivery of the services provided by the Environmental Service were changed from a client/contracting arrangement to one where all service delivery is managed within one service.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Grounds Maintenance	48,539	1,218,650	1,105,530	1,105,910
Waste Collection	1,958,875	2,505,490	2,450,030	2,452,860
Green Waste Collection	47,418	129,070	110,950	113,000
Street Cleansing	1,018,998	1,241,030	1,220,930	1,221,520
Vehicle Workshop	49,850	29,530	40,100	25,290
Vehicle Workshop (Fuel)	0	0	0	0
Operational Overheads	56	0	560	(280)
Savings target	0	(171,000)	0	0
Net Total Expenditure	3,123,736	4,952,770	4,928,100	4,918,300

SUBJECTIVE SUMMARY

The corporate restructure and change from a client/contracting relationship has made significant changes to the Service budgets. The most notable change shown below is the reduction of contract payments and recharge income.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	3,269,586	3,733,110	3,520,490	3,540,700
Premises Costs	187,672	208,620	249,100	205,520
Transport Costs	1,491,372	1,566,950	1,598,290	1,623,410
Supplies & Services	1,027,815	1,049,470	1,058,670	1,109,700
Contract Costs	40,612	15,000	41,640	15,500
Support Service Costs	689,580	573,760	562,590	559,180
Capital Financing	16,430	330,980	394,500	394,500
Total Expenditure	6,723,067	7,477,890	7,425,280	7,448,510
<u>Income</u>				
Fees & Charges Income	(1,265,441)	(1,016,330)	(1,129,020)	(1,149,960)
Recharge Income	(2,333,890)	(1,337,790)	(1,368,160)	(1,380,250)
Total Income	(3,599,331)	(2,354,120)	(2,497,180)	(2,530,210)
Savings target	0	(171,000)	0	0
Net Expenditure	3,123,736	4,952,770	4,928,100	4,918,300

GROUNDS MAINTENANCE

Purpose

The Grounds Maintenance team is responsible for the maintenance of public parks and open spaces, playground inspections, and cemeteries and burials.

Additional Information

The Grounds Maintenance Team uses a fleet of specialist equipment to carry out the grounds maintenance function at the Borough's cemeteries, playgrounds, formal parks, open spaces and sports centres. This includes the individual tasks of mowing, the preparation of sports pitches, shrub bed maintenance, the planting and maintenance of floral displays, interments and the formal inspections of approximately 80 playgrounds.

From 2010/11 the Grounds Maintenance budget was transferred from Leisure to Environmental Services, therefore no recharges are made for core Grounds Maintenance work.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,047,845	1,149,310	1,023,730	1,022,120
Premises Costs	51,980	94,920	104,360	91,060
Transport Costs	267,630	306,150	287,580	288,410
Supplies & Services	334,224	371,800	358,900	383,050
Contract Costs	40,612	15,000	14,610	15,500
Support Service Costs	154,025	115,260	101,240	99,960
Capital Financing	0	0	2,460	2,460
Total Expenditure	1,896,316	2,052,440	1,892,880	1,902,560
<u>Income</u>				
Fees & Charges Income	(377,825)	(393,010)	(374,400)	(379,380)
Recharge Income	(1,469,952)	(440,780)	(412,950)	(417,270)
Total Income	(1,847,777)	(833,790)	(787,350)	(796,650)
Net Expenditure	48,539	1,218,650	1,105,530	1,105,910

WASTE COLLECTION

Purpose

The Council has a statutory duty to make arrangements for the collection of household waste. To achieve this, the Council operates an alternate weekly bin collection service to all households in the Borough.

Additional Information

There are eleven waste collection rounds collecting the waste of every domestic property in the Borough. Waste collections are on a fortnightly cycle with dry mixed recyclables collected one week and residual non-recyclable waste on the other week. The service also undertakes bulky waste collections, clinical waste collections and bin deliveries.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,219,205	1,379,660	1,299,710	1,302,190
Premises Costs	68,044	54,640	69,430	58,580
Transport Costs	510,090	536,510	579,340	580,420
Supplies & Services	303,709	289,260	312,850	326,190
Contract Costs			3,430	0
Support Service Costs	263,997	220,610	202,210	202,070
Capital Financing	9,820	282,650	325,370	325,370
Total Expenditure	2,374,865	2,763,330	2,792,340	2,794,820
Fees & Charges Income	(415,990)	(257,840)	(342,310)	(341,960)
Net Expenditure	1,958,875	2,505,490	2,450,030	2,452,860

GREEN WASTE COLLECTION

Purpose

The objective of this unit is to collect all recyclable garden waste from those households that participate in the Green Waste scheme.

Additional Information

In 2010/2011 the scheme had a membership of 10,800 residents.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	142,844	167,760	164,720	163,050
Premises Costs	6,600	5,300	6,800	5,740
Transport Costs	62,317	69,630	69,400	81,860
Supplies & Services	36,238	27,780	29,990	30,300
Support Service Costs	59,950	47,200	52,280	52,290
Capital Financing	0	36,400	54,760	54,760
Total Expenditure	307,949	354,070	377,950	388,000
Fees & Charges Income	(260,531)	(225,000)	(267,000)	(275,000)
Net Expenditure	47,418	129,070	110,950	113,000

STREET CLEANSING

Purpose

The street cleansing team is responsible for the maintenance of the street scene across the Borough. This includes street sweeping, litter bin emptying and, where appropriate, issuing Fixed Penalty Notices.

Additional Information

The street cleansing team mechanically sweep road channels and pavements, remove fly tips, empty litter and dog bins and clear graffiti. During Autumn 2010, a dedicated team cleared over 400 tonnes of leaves from highways in the borough.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	679,447	830,310	786,190	796,440
Premises Costs	13,421	11,310	13,880	11,310
Transport Costs	208,915	214,770	221,260	229,740
Supplies & Services	233,619	244,640	246,130	254,520
Contract Costs	0	0	23,600	0
Support Service Costs	142,434	127,720	121,960	121,500
Capital Financing	6,610	11,930	11,660	11,660
Total Expenditure	1,284,446	1,440,680	1,424,680	1,425,170
<u>Income</u>				
Fees & Charges Income	(176,971)	(111,480)	(115,580)	(115,760)
Recharge Income	(88,477)	(88,170)	(88,170)	(87,890)
Total Income	(265,448)	(199,650)	(203,750)	(203,650)
Net Expenditure	1,018,998	1,241,030	1,220,930	1,221,520

VEHICLE WORKSHOP

Purpose

The vehicle workshop is responsible for the maintenance of all the Council's vehicle fleet.

Additional Information

The vehicle workshop maintains approximately 90 Council vehicles and a range of mechanical plant. The vehicles maintained vary from refuse collection vehicles to mowers. This section provides a necessary support to the other units in the Service to ensure they continue to obtain maximum usage from their vehicles and plant. From February 2011 the business unit has commenced MOT work within its workshop.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	178,417	206,070	224,610	228,300
Premises Costs	43,802	37,860	48,270	38,830
Transport Costs	46,928	33,290	33,910	28,330
Supplies & Services	81,619	63,180	56,850	57,900
Support Service Costs	65,878	60,100	63,520	62,560
Capital Financing	0	0	250	250
Total Expenditure	416,644	400,500	427,410	416,170
<u>Income</u>				
Fees & Charges Income	(30,836)	(26,360)	(26,750)	(35,220)
Recharge Income	(335,958)	(344,610)	(360,560)	(355,660)
Total Income	(366,794)	(370,970)	(387,310)	(390,880)
Net Expenditure	49,850	29,530	40,100	25,290

VEHICLE WORKSHOP (FUEL)

Purpose

The vehicle workshop is responsible for the Council's diesel and red diesel fuel systems.

Additional Information

The vehicle workshop fuel system issues fuel to the Council vehicles. These issues are recharged to the service units.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Transport Costs	386,450	394,060	393,710	405,470
Supplies & Services	2,929	3,940	4,560	4,560
Total Expenditure	389,379	398,000	398,270	410,030
<u>Income</u>				
Fees & Charges Income	(2,277)	(2,640)	(2,640)	(2,640)
Recharge Income	(387,102)	(395,360)	(395,630)	(407,390)
Total Income	(389,379)	(398,000)	(398,270)	(410,030)
Net Expenditure	0	0	0	0

OPERATIONAL OVERHEADS

Purpose

This represents the cost of the operational overheads of the Environmental Service.

Additional Information

The net cost of the Operational Overheads is re-allocated across the other service units in accordance with CIPFA's Best Value accounting guidance

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,828	0	21,530	28,600
Premises Costs	3,825	4,590	6,360	0
Transport Costs	9,042	12,540	13,090	9,180
Supplies & Services	35,477	48,870	49,390	53,180
Support Service Costs	3,296	2,870	21,380	20,800
Total Expenditure	53,468	68,870	111,750	111,760
<u>Income</u>				
Fees & Charges Income	(1,011)	0	(340)	0
Recharge Income	(52,401)	(68,870)	(110,850)	(112,040)
Total Income	(53,412)	(68,870)	(111,190)	(112,040)
Net Expenditure	56	0	560	(280)

**ESTATES SERVICE
ESTIMATES
2011/12**

ESTATES SERVICE

The Estates Service has responsibility for the management of commercial properties owned by the Council and a range of Economic Development activities which contribute towards 'Enabling a Prosperous Economy', which is one of the Council's six strategic 'SCHEME' priorities. Following the corporate restructure, the Premises Management function of the Council was moved into this service.

The service is managed by the Head of Estates who is assisted by three managers. These are a Valuer; an Economic Development Officer who deals with various components of the Council's economic activities (including economic regeneration, development and partnership working, and improvement in the retail mix in Andover and Romsey); and a Property Services Manager who is responsible for the Council's Asset Management Plan.

Almost all these budgets fall within the Economic Portfolio.

Summary Estimates - by Activity

The increase in the net cost between the 2010/11 original estimate and the 2011/12 original estimate represents 2.4% of the budget. The most significant changes derive from changing the method of accounting for maintenance costs and allocations of staff costs between the years.

ESTATES SERVICE
SUMMARY ESTIMATES

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Estates Support Unit	367,529	316,100	362,240	602,950
Property Portfolio				
Andover Market	(41,814)	(46,410)	(48,660)	(47,360)
Industrial Estate Development	(4,402,390)	(4,447,860)	(4,458,450)	(4,459,790)
Walworth Enterprise Centre	(20,556)	(62,900)	(87,250)	(68,540)
Union Street	(83,220)	(84,420)	(85,820)	(84,640)
Chantry Centre	(1,140,623)	(1,059,610)	(1,039,890)	(1,039,830)
Corporate Properties	(139,874)	(153,830)	(50,540)	(163,860)
Total - Property Portfolio	(5,828,477)	(5,855,030)	(5,770,610)	(5,864,020)
Economic Development and Promotion	141,343	162,390	682,870	308,650
Promotion of Tourism	117,747	118,500	120,550	113,900
Total Economic Development and Promotion	259,090	280,890	803,420	422,550
Town Centre Management	92,602	82,310	68,740	52,790
Premises Management				
Christmas Lighting	38,553	40,210	40,960	21,890
Public Halls	182,134	171,800	234,920	201,130
Public Conveniences	168,642	154,390	170,000	149,210
Office Accommodation	135,230	(21,560)	(102,980)	(317,590)
Depot Costs	298	9,300	12,740	12,320
Building Maintenance	101,218	87,540	123,590	113,690
Maintenance Works	0	481,850	256,800	443,000
Building Cleaning	20,694	7,400	18,270	18,590
Total - Premises Management	646,769	930,930	754,300	642,240
Net Total Income	(4,462,487)	(4,244,800)	(3,781,910)	(4,143,490)

SUBJECTIVE SUMMARY

The variations in Supplies and Services costs are primarily due to transactions funded by the Local Authority Business Grant Initiative Reserve (see Economic Development and Promotion page).

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,196,575	1,131,130	1,115,710	1,116,280
Premises Costs	1,448,241	1,745,720	1,644,790	1,542,950
Transport Costs	66,959	59,800	63,490	36,840
Supplies & Services	668,819	470,010	1,041,920	688,310
Contract Costs	199,531	181,400	234,350	183,500
Support Service Costs	833,886	821,800	758,520	754,170
Capital Charges	0	104,320	278,280	278,280
Total Expenditure	4,414,011	4,514,180	5,137,060	4,600,330
<u>Income</u>				
Fees & Charges Income	(6,746,159)	(6,599,350)	(6,675,010)	(6,634,700)
Government Grant	(62,708)	0	0	0
Recharge Income	(2,067,631)	(2,159,630)	(2,243,960)	(2,109,120)
Total Income	(8,876,498)	(8,758,980)	(8,918,970)	(8,743,820)
Net Income	(4,462,487)	(4,244,800)	(3,781,910)	(4,143,490)

ESTATES SUPPORT UNIT

Purpose

The Estates Service manages the Council's commercial property portfolio as well as providing property and valuation advice to the Council and its respective Services. The Unit also maintains the Council's corporate property records and the property asset register.

Additional Information

At 31 March 2010 the Service was responsible for land and property with a value of £97M. Rental income generated by these assets is over £6M per annum. The management of the portfolio includes asset disposal, where necessary, to generate capital receipts for the Council.

The additional employee costs in the 2011/12 Estimate derive from the transfer of office based staff from Office Accommodation (page 71).

The Estates Support Team also operate the Council room booking system which allow members of the public to use the Rendezvous, Guildhall and Crosfield Hall.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	419,312	364,170	402,390	639,550
Transport Costs	7,607	7,140	7,190	11,140
Supplies & Services	25,340	30,680	30,950	31,360
Support Service Costs	99,600	98,290	105,890	105,080
Total Expenditure	551,859	500,280	546,420	787,130
<u>Income</u>				
Fees & Charges Income	(150)	0	0	0
Recharge Income	(184,180)	(184,180)	(184,180)	(184,180)
Total Income	(184,330)	(184,180)	(184,180)	(184,180)
Net Expenditure	367,529	316,100	362,240	602,950

ANDOVER MARKET

Purpose

Andover Market encourages the promotion of local economic sustainability together with the provision of market stalls that complement the existing High Street retail facilities.

Additional Information

The market is held in Andover High Street each Thursday and Saturday. Andover Market Traders assume direct responsibility for the market under the terms of a licence.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	9,846	10,250	8,000	9,300
Support Service Costs	3,340	3,340	3,340	3,340
Total Expenditure	13,186	13,590	11,340	12,640
Fees & Charges Income	(55,000)	(60,000)	(60,000)	(60,000)
Net Income	(41,814)	(46,410)	(48,660)	(47,360)

INDUSTRIAL ESTATE DEVELOPMENT

Purpose

The Council owns the freehold to the land on Andover's major industrial estates and this budget reflects the costs and income associated with the letting and management of these sites.

Additional Information

There are three industrial estates in Andover, situated at Walworth, East Portway and West Portway. These sites cover approximately 400 acres of land and are home to about 400 separate businesses employing approximately 5,000 people.

One of the Council's key aims is to develop a vision for Andover's industrial estates and work with a partner to manage the rejuvenation of the estates. Work on this project is currently underway.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	34,566	31,820	14,170	20,910
Supplies & Services	114,955	6,500	6,500	3,000
Support Service Costs	109,300	99,520	96,680	97,000
Total Expenditure	258,821	137,840	117,350	120,910
Fees & Charges Income	(4,661,211)	(4,585,700)	(4,575,800)	(4,580,700)
Net Income	(4,402,390)	(4,447,860)	(4,458,450)	(4,459,790)

WALWORTH ENTERPRISE CENTRE

Purpose

The Enterprise Centre was established in 1986 to provide small local businesses with suitable accommodation and affordable set up costs.

Additional Information

The Centre consists of 38 small business units. Lettings are operated on an 'easy in / easy out' all inclusive basis and are thus ideally suited for new, small businesses who do not wish to be tied to long term lease arrangements.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	59,676	(250)	14,560	24,260
Premises Costs	85,437	74,790	61,550	43,160
Transport Costs	171	500	200	300
Supplies & Services	21,675	22,330	21,380	19,450
Support Service Costs	19,880	19,230	10,460	10,170
Total Expenditure	186,839	116,600	108,150	97,340
Fees & Charges Income	(207,395)	(179,500)	(195,400)	(165,880)
Net Income	(20,556)	(62,900)	(87,250)	(68,540)

UNION STREET

Purpose

Union Street was originally constructed to provide replacement shops for those displaced from the town centre in the 1960's. This budget reflects the costs and income relating to those properties in the Council's ownership.

Additional Information

Union Street is also home to a community facility, The Rendezvous (the budget for which is included with Public Halls on page 69).

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	3,468	3,550	3,850	3,460
Supplies & Services	225	0	0	0
Support Service Costs	1,520	1,430	1,350	1,300
Total Expenditure	5,213	4,980	5,200	4,760
Fees & Charges Income	(88,433)	(89,400)	(91,020)	(89,400)
Net Income	(83,220)	(84,420)	(85,820)	(84,640)

CHANTRY CENTRE

Purpose

The Council owns the freehold to the Chantry Centre in Andover. This facility provides a range of shops under one roof and is directly linked to Andover Bus Station.

Additional Information

Whilst the Council owns the freehold to the Centre, there is a management agreement with Axa Sun Life that provides the Council with an income stream but defers day to day management of the Centre to Axa.

There are approximately 60 shop units and various offices throughout the Chantry Centre amounting to approximately 250,000 square feet of lettable space. Total income for the Centre is estimated to be £2.625M in 2011/12 of which the Council's net share is 40% or £1.05M.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Support Service Costs	11,430	10,390	10,110	10,170
Fees & Charges Income	(1,152,053)	(1,070,000)	(1,050,000)	(1,050,000)
Net Income	(1,140,623)	(1,059,610)	(1,039,890)	(1,039,830)

CORPORATE PROPERTIES

Purpose

In addition to the industrial estates, Union Street and Chantry Centre, the Council also owns a miscellaneous portfolio of shops, offices, workshops and agricultural land throughout the Borough. This budget reflects the costs and income generated by this property portfolio.

Additional Information

The portfolio is managed by the Estates Unit and generates an income in excess of £550,000 through lettings to third parties.

Included in this figure is the Council's income share of the Reel Cinema development.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	189,931	154,520	159,210	140,170
Supplies & Services	58,879	8,250	142,350	41,850
Support Service Costs	195,760	177,660	173,000	174,050
Capital Charges	0	12,890	37,640	37,640
Total Expenditure	444,570	353,320	512,200	393,710
<u>Income</u>				
Fees & Charges Income	(485,008)	(507,150)	(562,740)	(557,570)
Recharge Income	(99,436)	0	0	0
Total Income	(584,444)	(507,150)	(562,740)	(557,570)
Net Income	(139,874)	(153,830)	(50,540)	(163,860)

ECONOMIC DEVELOPMENT & PROMOTION

Purpose

Economic development and promotion is an important area of work across the Borough as reflected in the Corporate Plan. This budget covers various elements of the Council's economic activities, many of which involve partnerships with other organisations and agencies.

Additional Information

The diversity of activities includes:

Promoting economic activity through Town Centre Management, Farmers Markets, a Test Valley Business Directory, Business Incentive Grants and the Test Valley Business awards.

Provision of accommodation for start-up businesses on flexible terms (e.g. Walworth Enterprise Centre, the Base Point Andover Business and Innovation Centre).

Assisting business organisations, such as Enterprise Agency, Hampshire Economic Partnership and working with Rural Business.

Promotion of learning and skills training opportunities, particularly in Andover, by working with partners including the Andover College, University of Winchester and local schools.

The increased costs in 2010/11 represent the use of Local Authority Business Grant Initiative resources, primarily on Walworth Business Park. This is financed from grants received in previous financial years.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	49,293	49,350	47,800	0
Premises Costs	5,981	2,200	146,000	26,700
Transport Costs	1,726	1,630	1,500	1,500
Supplies & Services	97,436	62,240	438,450	231,480
Support Service Costs	51,150	50,970	53,220	53,070
Total Expenditure	205,586	166,390	686,970	312,750
<u>Income</u>				
Fees & Charges Income	(1,535)	(4,000)	(4,100)	(4,100)
Government Grant Income	(62,708)	0	0	0
Total Income	(64,243)	(4,000)	(4,100)	(4,100)
Net Expenditure / (Income)	141,343	162,390	682,870	308,650

PROMOTION OF TOURISM

Purpose

The Council is committed to improving the visitor opportunities within the Borough and this activity seeks ways of encouraging visitors from within and outside the Borough to make use of the facilities on offer.

Additional Information

Test Valley has a wide range of attractions for local residents and visitors to enjoy. The Council aims to advertise and promote the Borough as a tourist destination, producing promotional literature and distributing it to Tourist Information Centres and other outlets. Examples are the Test Valley Visitors Guide plus those for Test Valley churches, and the Sprat and Winkle Line.

The grant which is payable to Tourism South East for the Andover and Romsey Tourist Information Centres, represents staffing management costs, and operating costs including insurance, stationery, printing, equipment maintenance, and staff training and uniform costs.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	9,754	8,450	10,760	8,050
Transport Costs	1,280	2,280	2,350	1,280
Grants	82,197	82,150	83,500	82,500
Other Supplies & Services	18,086	19,560	18,630	16,830
Support Service Costs	6,550	6,230	5,430	5,360
Total Expenditure	117,867	118,670	120,670	114,020
<u>Income</u>				
Fees & Charges Income	0	(50)	0	0
Recharge Income	(120)	(120)	(120)	(120)
Total Income	(120)	(170)	(120)	(120)
Net Expenditure	117,747	118,500	120,550	113,900

TOWN CENTRE MANAGEMENT

Purpose

One of the Council's key priorities is to enhance the quality and vitality of Andover and Romsey town centres. It aims to do this by improving the range and quality of the retail and catering on offer and by the creation and promotion of vibrant and modern market towns.

Additional Information

The Romsey Town Centre Manager is responsible for the marketing and promotion of the town centre. This includes supporting and organising local events, support for businesses, and organising a variety of meetings.

In Andover the service is primarily delivered through the Andover Vision initiative.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	49,643	48,250	35,360	24,160
Premises Costs	6,273	6,060	6,100	6,100
Transport Costs	1,672	2,050	1,400	1,400
Supplies & Services	31,927	18,230	27,980	22,260
Support Service Costs	18,510	16,990	10,870	10,640
Total Expenditure	108,025	91,580	81,710	64,560
<u>Income</u>				
Fees & Charges Income	(9,003)	(2,850)	(6,550)	(5,350)
Recharge Income	(6,420)	(6,420)	(6,420)	(6,420)
Total Income	(15,423)	(9,270)	(12,970)	(11,770)
Net Expenditure	92,602	82,310	68,740	52,790

CHRISTMAS LIGHTING

Purpose

To contribute to meeting its priority of improving cultural opportunities, the Council provides financial support to assist the display of Christmas trees and lighting in both Andover and Romsey Town Centres over the festive period.

Additional Information

The 2011/12 estimate reflects the decision to deliver the service via a grant to Andover Town Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	18,754	19,100	21,100	4,200
Supplies & Services	16,879	18,240	17,040	14,900
Support Service Costs	2,920	2,870	2,820	2,790
Total Expenditure	38,553	40,210	40,960	21,890

PUBLIC HALLS

Purpose

The Council maintains a number of public halls across the Borough to provide a facility for the local community to hold meetings and events.

Additional Information

The main halls included in this estimate are the Upper Guildhall and The Rendezvous in the north of the Borough and Crosfield Hall in the south, for which building management and booking services are carried out. The budget also includes the maintenance costs relating to Longmeadow Hall, King Arthur's Hall and St. Ann's Hall.

The costs and associated income relating to the Lower Guildhall in Andover are now included in the Corporate Properties estimates (page 64) of this section.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	102,186	63,250	81,010	55,910
Supplies & Services	10,343	9,950	11,450	8,110
Support Service Costs	125,730	125,430	125,140	124,990
Capital Charges	0	22,570	61,620	61,620
Total Expenditure	238,259	221,200	279,220	250,630
Fees & Charges Income	(56,125)	(49,400)	(44,300)	(49,500)
Net Expenditure	182,134	171,800	234,920	201,130

PUBLIC CONVENIENCES

Purpose

The Council provides public conveniences in various locations throughout the Borough.

Additional Information

The Council provides five public conveniences across the Borough, all of which are free to use and have baby changing rooms and facilities for disabled people.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	48,686	45,250	54,600	44,950
Premises Costs	148,149	137,450	131,720	114,360
Transport Costs	11,108	9,880	10,950	5,000
Supplies & Services	11,112	12,210	14,460	17,150
Sub-Contractor Costs	212	0	0	0
Support Service Costs	16,795	9,000	8,740	8,520
Capital Charges	0	4,780	14,730	14,730
Total Expenditure	236,062	218,570	235,200	204,710
Recharge Income	(67,420)	(64,180)	(65,200)	(55,500)
Net Expenditure	168,642	154,390	170,000	149,210

OFFICE ACCOMMODATION

Purpose

This budget is for the day to day provision, running and maintenance of the Council's main office accommodation for staff at the Beech Hurst, Andover and Duttons Road, Romsey offices.

Additional Information

The amounts shown in the capital financing charges under Duttons Road and Beech Hurst represent depreciation of the buildings and expenditure financed through the Council's capital programme from which no asset was significantly enhanced.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Duttons Road, Romsey				
<u>Expenditure</u>				
Premises Costs	125,688	115,400	119,090	110,350
Supplies & Services	8,388	7,900	7,900	7,500
Capital Charges	0	5,140	45,000	45,000
Total Expenditure	134,076	128,440	171,990	162,850
Fees & Charges Income	(257)	(300)	(2,200)	(6,300)
Net Expenditure	133,819	128,140	169,790	156,550
 Beech Hurst, Andover				
<u>Expenditure</u>				
Premises Costs	503,638	472,710	410,820	380,490
Supplies & Services	26,962	24,200	25,900	24,350
Contract Costs	21,624	22,000	22,500	28,500
Support Service Costs	16,600	15,520	14,700	14,230
Capital Charges	0	50,390	106,760	106,760
Total Expenditure	568,824	584,820	580,680	554,330
Fees & Charges Income	(29,989)	(51,000)	(82,900)	(65,900)
Net Expenditure	538,835	533,820	497,780	488,430

OFFICE ACCOMMODATION (Cont.)

Purpose

The Premises Management budget includes all salaries and office costs incurred in carrying out the Council's premises management function.

Additional Information

The staff costs of the directly controlled public halls are included within the Employee Costs heading below and recharged to the Public Halls cost centres as Support Services costs. For 2011/12 only costs of employees working entirely on this function are charged here. Other office based staff are now charged to the Estates Support Unit.

The net expenditure shown on the previous page is reallocated to services based on the floor area occupied at Beech Hurst and Duttons Road. (shown as Recharge Income under General Office Accommodation below).

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Premises Management				
<u>Expenditure</u>				
Employee Costs	310,931	353,460	306,070	118,930
Transport Costs	5,085	7,350	5,880	1,680
Supplies & Services	12,818	17,150	20,210	20,010
Contract Costs	3,315	3,400	0	0
Support Service Costs	50,830	88,510	51,230	50,200
Total Expenditure	382,979	469,870	383,390	190,820
Recharge Income	(155,343)	(155,260)	(155,810)	(155,260)
Net Expenditure	227,636	314,610	227,580	35,560
General Office Accommodation				
Recharge Income	(765,060)	(998,130)	(998,130)	(998,130)
Net Expenditure / (Income)	135,230	(21,560)	(102,980)	(317,590)

DEPOT COSTS

Purpose

This budget is for the day to day provision, running and maintenance of the Council's depot accommodation at Macadam Way, Portway Business Park, Andover and Yokesford Hill, Romsey .

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	191,880	154,830	202,510	166,790
Supplies & Services	2,792	2,000	1,200	1,050
Support Service Costs	7,750	7,260	6,800	6,560
Capital Charges	0	8,550	12,530	12,530
Total Expenditure	202,422	172,640	223,040	186,930
Recharge Income	(202,124)	(163,340)	(210,300)	(174,610)
Net Expenditure	298	9,300	12,740	12,320

BUILDING MAINTENANCE

Purpose

Planned repairs are based on a rolling programme of condition surveys, from which is derived a prioritised programme of repairs. In addition, the in-house team deal with reactive repairs and provide an out of hours service.

Additional Information

The Building Maintenance teams are responsible for carrying out the programme of works to keep all Council properties properly maintained. Most of the team's work is driven by the Planned and Reactive Maintenance budgets which are shown on page 75.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	179,187	182,050	173,270	177,940
Premises Costs	11,310	9,490	12,100	10,000
Transport Costs	38,310	28,970	34,020	14,540
Supplies & Services	111,656	109,940	150,590	127,330
Sub-Contractor Costs	170,866	155,000	210,000	155,000
Support Service Costs	74,846	69,640	58,610	56,880
Total Expenditure	586,175	555,090	638,590	541,690
Recharge Income	(484,957)	(467,550)	(515,000)	(428,000)
Net Expenditure	101,218	87,540	123,590	113,690

MAINTENANCE WORKS

Purpose

The Council is obliged to maintain all properties in its ownership with regard to maintaining the value of the asset, meeting Health & Safety and other legislative requirements and to provide functional buildings that meet the needs of their users. The budget has two principal strands; reactive maintenance deals with repair work that is identified through the year and planned maintenance is scheduled in advance to keep Council properties fully maintained.

Additional Information

The main function is building maintenance, with responsibility for day to day, responsive, cyclical and planned maintenance of the Council's properties. There are some 60 properties, including the main Council offices at Beech Hurst and Duttons Road, leisure facilities, public toilets and directly controlled public halls. All works necessary to repair Council buildings are co-ordinated through this budget.

The planned maintenance programme is determined by Premises Management before the start of each financial year, after consultation with other Council services and is then incorporated into the Asset Management Plan. Amendments are made during the year, on the basis of actual costs of work and changing priorities.

The costs shown are those not yet allocated to service budgets.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Reactive Maintenance	0	230,350	168,100	300,000
Planned / Cyclical Maintenance	0	251,500	88,700	143,000
Total Expenditure	0	481,850	256,800	443,000

BUILDING CLEANING

Purpose

Cleaning is principally provided by in house staff, who are a part of the maintenance team, feeding back vital building condition information.

Additional Information

The team clean the Council offices at Beech Hurst, Andover and Duttons Road, Romsey as well as the operational depot at Portway and public halls across the Borough.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	79,847	88,850	81,660	86,490
Premises Costs	1,380	0	0	0
Supplies & Services	17,149	18,480	23,430	19,180
Sub-Contractor Costs	3,514	1,000	1,850	0
Support Service Costs	21,375	19,520	20,130	19,820
Total Expenditure	123,265	127,850	127,070	125,490
Recharge Income	(102,568)	(120,450)	(108,800)	(106,900)
Net Expenditure	20,697	7,400	18,270	18,590

**FINANCE SERVICE
ESTIMATES
2011/12**

FINANCE SERVICE

The Finance Service is managed by the Head of Finance, Accountancy Manager and Financial Services Manager who has responsibility for the council's exchequer functions.

All cost centres within the Finance Service are part of the Council's Economic Portfolio.

Summary Estimates - by Activity

The Finance Service undertakes the core financial work of the Council. The costs of the service are recovered through a recharging mechanism whereby other services are charged for work undertaken by the Service. The level of recharge is reviewed periodically, which helps to explain why the service over or under recovers its costs each year.

Finance is also responsible for ensuring the Council is adequately insured and for managing the Council's leased car fleet. In both cases, Finance bears the initial cost and fully recharges those amounts to other services across the Council. The details of total expenditure and income on these areas are shown on pages 82 and 83.

Principal Activities	Actuals 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Finance Service	(89,741)	(30,530)	(85,110)	(49,830)
Insurance	0	0	0	0
Officers' Car Leases	0	0	0	0
Net Total Income	(89,741)	(30,530)	(85,110)	(49,830)

SUBJECTIVE SUMMARY

The total expenditure for 2011/12 has reduced by £87,090 from the revised 2010/11 figure. This is primarily due to a reduction in the amount payable by the Council for insurance policies.

	Actuals 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	812,940	803,500	715,630	715,690
Premises Costs	90	0	0	0
Transport Costs	125,621	118,850	110,470	94,750
Supplies & Services	570,729	553,750	555,720	485,580
Support Service Costs	222,598	226,050	175,250	173,960
Total Expenditure	1,731,978	1,702,150	1,557,070	1,469,980
<u>Income</u>				
Fees & Charges Income	(3,880)	(5,000)	(50)	(50)
Recharge Income	(1,817,839)	(1,727,680)	(1,642,130)	(1,519,760)
Total Income	(1,821,719)	(1,732,680)	(1,642,180)	(1,519,810)
Net Income	(89,741)	(30,530)	(85,110)	(49,830)

FINANCE SERVICE

Purpose

Section 151 of the Local Government Act 1972 requires the Council to appoint an officer to be responsible for the proper administration of its financial affairs. The Head of Finance is the appointed officer for this Authority and he is supported by a number of teams to assist him in carrying out this statutory role.

Additional Information

The activities of the service are divided between three teams and cover areas including the provision of financial support and advice to Councillors and all other services within the Council, production of statutory final accounts, budget preparation, treasury management, VAT, leasing and internal audit. The main exchequer functions of the Council are undertaken by the Financial Services team, which is responsible for debtor, creditor, insurance and car lease functions.

The Financial Services team currently processes approximately 5,500 debtor invoices and 18,000 creditor invoices per annum.

	Actuals 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	812,940	803,500	715,630	715,690
Premises Costs	90	0	0	0
Transport Costs	13,828	12,190	8,430	7,690
Supplies & Services	86,133	78,800	80,970	70,770
Support Service Costs	222,598	226,050	175,250	173,960
Total Expenditure	1,135,589	1,120,540	980,280	968,110
<u>Income</u>				
Fees & Charges	(3,880)	(5,000)	(50)	(50)
Recharge Income	(1,221,450)	(1,146,070)	(1,065,340)	(1,017,890)
Total Income	(1,225,330)	(1,151,070)	(1,065,390)	(1,017,940)
Net Income	(89,741)	(30,530)	(85,110)	(49,830)

INSURANCE

Purpose

The Council is responsible for providing insurance cover for its day to day activities. Examples of cover include premises, public and employee liability and vehicles insurance.

Additional Information

This budget shows the total cost of insurance premiums paid by the Council and the proportion in which these premiums are charged across internal services and to external organisations.

	Actuals 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Insurance Premiums	484,596	474,950	474,750	414,810
Total Expenditure	484,596	474,950	474,750	414,810
<u>Income</u>				
Recharges to Service	(484,596)	(474,950)	(474,750)	(404,810)
Recharges to External Orgs	0	0	0	(10,000)
Total Income	(484,596)	(474,950)	(474,750)	(414,810)
Net Expenditure	0	0	0	0

OFFICERS CAR LEASES

Purpose

Leased cars are made available for certain posts, either because they are essential to the postholder carrying out their duties, or as part of the recruitment package.

Additional Information

This budget represents the leasing costs of running the Council's 20 car fleet.

The leasing costs are charged across all services but the responsibility for managing and administering the budget rests with the Finance Service. The size of the fleet is diminishing due to the fact that the number of posts entitled to a lease car is smaller than in the past.

	Actuals 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Officers Car Lease Costs	111,793	106,660	102,040	87,060
Total Expenditure	111,793	106,660	102,040	87,060
Recharge Income	(111,793)	(106,660)	(102,040)	(87,060)
Net Expenditure	0	0	0	0

**HOUSING, HEALTH & COMMUNITIES SERVICE
ESTIMATES
2011/12**

HOUSING, HEALTH & COMMUNITIES SERVICE

The Housing, Health and Communities Service incorporates the Council's strategic housing function and environmental health responsibilities, together with community development and the Council's statutory community safety duties. The Business Support team provides support across the Service.

The Housing teams are responsible for undertaking the Council's statutory housing responsibilities in relation to the housing strategy, private sector housing, disabled facilities grants, housing needs assessment, housing advice and homelessness. These teams are also responsible for administering the Joint Housing Register and tvhomes, the Council's choice-based lettings scheme, and commissioning the provision of new affordable housing developed mainly by housing associations.

The Community activities of the service relate to statutory community safety responsibilities and community development, including the provision of support to the voluntary sector.

The Environmental Health Unit has two teams; Health Protection and Environmental Protection. Health Protection includes accidents, Health & Safety at work, corporate H&S, registration of skin piercers, hairdressers & cooling towers, food alerts, food hygiene standards, food poisoning & infectious diseases, smoke free areas, Sunday trading, licensing for dangerous wild animals, riding schools, pet shops, zoos and street trading.

Environmental Protection covers contaminated land, noise & other nuisances, air pollution control, pollution prevention & control permits, bonfires, drains & sewers, out of hours service, private water supplies; plus licensing of catteries, kennels, dog breeding, dog fouling, stray dogs & responsible dog ownership.

All cost centres within the Housing, Health & Communities Service are part of the Council's Housing, Health and Communities Portfolio.

HOUSING, HEALTH & COMMUNITIES SERVICE

Summary Estimates - by Activity

The net cost of the functions to be undertaken by the Service is estimated at £5.783M in 2011/12. The main reason for the fluctuations in net expenditure is the capital financing cost within Housing Development, as accounting convention dictates that grants made to registered social landlords are shown within the service accounts. This is also the main reason for the increase in net service expenditure from the 2010/11 original figure of £5.357M to £6.950M in the revised estimate.

The Business Support Unit has been amalgamated with the Housing Administration Unit and the net cost of this Unit is apportioned across the service according to criteria agreed by the Head of Service.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Housing Activities				
General Management	0	0	0	(2,520)
Housing Options	545,948	555,180	606,330	553,140
Housing Development	1,421,055	1,376,940	2,718,680	1,641,590
Business Support	0	0	50	(6,410)
Total - Housing Activities	1,967,003	1,932,120	3,325,060	2,185,800
Community Development				
Community Safety	240,168	235,780	249,690	251,320
Neighbourhood Wardens Scheme	358,607	377,250	348,740	370,190
Community Development	720,448	757,240	670,960	688,180
Total - Community Development	1,319,223	1,370,270	1,269,390	1,309,690
Health Activities				
Pest Control	279,358	276,800	276,660	216,620
Out of Hours Service	54,022	50,310	24,150	24,710
Pollution	339,651	350,770	359,420	348,440
Housing Standards	1,011,812	792,080	1,142,080	1,133,090
Animal Welfare	171,254	173,220	170,000	169,230
Health Protection	372,979	411,280	383,720	395,660
Total - Health Activities	2,229,076	2,054,460	2,356,030	2,287,750
Net Total Expenditure	5,515,302	5,356,850	6,950,480	5,783,240

SUBJECTIVE SUMMARY

The total expenditure estimate shows significant variations across the budgets shown, due in the main to changes in Capital Financing costs.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	2,034,346	1,964,930	1,890,450	1,894,770
Premises Costs	2,872	9,890	5,760	10,200
Transport Costs	84,270	95,030	91,090	95,550
Grants	465,265	478,680	481,680	479,710
Other Supplies & Services	502,777	448,850	455,270	425,170
Transfer Payments	175,621	173,600	191,000	190,000
Support Service Costs	1,632,133	1,645,550	1,622,300	1,629,170
Capital Financing	1,918,270	1,762,400	3,438,580	2,369,580
Total Expenditure	6,815,554	6,578,930	8,176,130	7,094,150
<u>Income</u>				
Fees & Charges Income	(275,088)	(266,790)	(297,490)	(325,430)
Government Grant	(128,196)	(72,000)	(43,860)	(88,000)
Recharge Income	(896,968)	(883,290)	(884,300)	(897,480)
Total Income	(1,300,252)	(1,222,080)	(1,225,650)	(1,310,910)
Net Expenditure	5,515,302	5,356,850	6,950,480	5,783,240

GENERAL MANAGEMENT

Purpose

This represents the cost of the strategic and operational management of the Housing, Health and Communities Service.

Additional Information

The budget for General Management includes the direct costs of the Head of Service and the recharged time costs of the other service managers.

The net cost of General Management is re-allocated across the other service activities in accordance with CIPFA's Best Value accounting guidance.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	(62,177)	82,800	84,140	81,590
Transport Costs	345	500	500	500
Supplies & Services	1,523	1,330	1,580	1,680
Support Service Costs	225,868	202,360	218,100	218,850
Total Expenditure	165,559	286,990	304,320	302,620
Recharge Income	(165,559)	(286,990)	(304,320)	(305,140)
Net Income	0	0	0	(2,520)

HOUSING OPTIONS

Purpose

The Council has a statutory duty to assist those who are homeless or threatened with homelessness under the 1985 Housing Act. Furthermore, the Council has a strategic role which includes the identification of housing need and the formulation of strategies to meet that need.

Additional Information

The Housing Options Team administers the Joint Housing Register and the *tvhomes* choice-based lettings scheme, liaises with the Council's registered social landlord partners and provides nominations when vacancies occur within the affordable housing stock. There are currently 3420 applicants on the Housing Register including those tenants who need to move to more suitable housing. The Unit makes approximately 450 nominations per year to registered social landlords.

The team also provides a housing advice and information outreach service which is aimed at preventing homelessness. During the first three quarters of 2010/11, the Council was required to secure accommodation for 11 homeless households. In addition, the team has helped to prevent homelessness in 198 cases during the same period.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	376,525	365,200	369,970	364,080
Premises Costs	0	5,000	0	5,170
Transport Costs	11,018	11,430	10,930	9,910
Supplies & Services	100,539	28,270	21,090	22,810
Transfer Payments	175,621	173,600	191,000	190,000
Support Service Costs	208,060	221,140	212,700	200,670
Capital Financing	5,759	12,400	44,580	44,580
Total Expenditure	877,522	817,040	850,270	837,220
<u>Income</u>				
Fees & Charges Income	(180,018)	(166,500)	(176,720)	(172,720)
Government Grant	(128,196)	(72,000)	(43,860)	(88,000)
Recharge Income	(23,360)	(23,360)	(23,360)	(23,360)
Total Income	(331,574)	(261,860)	(243,940)	(284,080)
Net Expenditure	545,948	555,180	606,330	553,140

HOUSING DEVELOPMENT

Purpose

The Housing Development team co-ordinates the Council's Housing Strategy to meet housing needs in the Borough.

Additional Information

The Council plans to ensure more people in need are housed each year through a range of initiatives including the delivery of a specified number of new affordable homes each year; bringing empty properties back into use wherever possible and working in partnership with other Local Authorities and Housing Associations to develop new affordable rural housing.

The Council is a member of the Hampshire Alliance for Rural Affordable Housing which aims to increase the supply of new rural affordable homes. The unit also researches new policies and initiatives aimed at addressing local housing needs.

Capital Financing costs represent the grant payments to Registered Social Landlords for the provision of social housing. As this expenditure does not increase the value of the Council's assets, the accounting convention is that these costs are shown as part of the cost of the Service. These costs are met from the Capital Programme and a corresponding credit is made before the amount to be raised from Council Tax is calculated.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	86,420	90,840	80,210	84,470
Premises Costs	285	0	0	0
Transport Costs	1,182	900	2,020	1,800
Supplies & Services	9,392	8,400	11,620	8,210
Support Service Costs	63,870	67,690	61,720	63,000
Capital Financing	1,356,500	1,225,000	2,579,000	1,500,000
Total Expenditure	1,517,649	1,392,830	2,734,570	1,657,480
Recharge Income	(96,594)	(15,890)	(15,890)	(15,890)
Net Expenditure	1,421,055	1,376,940	2,718,680	1,641,590

BUSINESS SUPPORT

Purpose

The administrative support costs of the Housing teams are centralised and managed by the Business Support Manager.

Additional Information

All of the day-to-day office costs for the different teams within the service are contained within this budget heading, including staff training requirements and service printing and stationery needs.

The team provides a mixture of general and specific support, some of which includes; grant administration, FIXIT administration, food premises registration, low risk food inspections, hygiene certificates, street trading consent administration, IT support and service database management.

The salary costs of administrative staff are charged directly to this cost centre and total costs are apportioned to all other cost centres within the service at the end of the year.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	263,071	184,130	155,780	160,660
Premises Costs	186	0	300	0
Transport Costs	3,182	3,200	2,500	3,200
Supplies & Services	52,242	76,400	67,720	71,420
Support Service Costs	186,893	199,080	220,240	217,160
Total Expenditure	505,574	462,810	446,540	452,440
<u>Income</u>				
Recharge Income	(505,574)	(462,810)	(446,490)	(458,850)
Total Income	(505,574)	(462,810)	(446,490)	(458,850)
Net Expenditure/ (Income)	0	0	50	(6,410)

COMMUNITY SAFETY

Purpose

The Council has a duty under the Crime and Disorder Act 1998 to tackle crime and disorder and to help create safer communities. It is a statutory member of the Test Valley Community Safety Partnership and is involved in many multi-agency initiatives which aim to improve the quality of life for residents by seeking sustainable solutions to many of the underlying causes of crime and disorder.

Additional Information

One of the main responsibilities of the team is to research local crime and to devise and co-ordinate a Community Safety Partnership Plan aimed at reducing the level of crime and fear of crime within the Borough.

Through the Community Safety Partnership's Delivery Group and Joint Action Team, crime 'hot spots' are addressed. A multi-agency approach is taken in respect of anti-social behaviour, drug and alcohol matters through the Partnership Action Teams in Andover and Romsey.

The Community Safety Partnership Plan has identified five priorities: domestic abuse, alcohol related violence, anti-social behaviour, acquisitive crime and drugs and reducing the number of young people entering the Criminal Justice system.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	55,724	55,090	55,350	54,330
Premises Costs	251	0	30	0
Transport Costs	499	930	400	2,910
Supplies & Services	120,754	111,400	115,260	114,200
Support Service Costs	62,940	68,360	78,650	79,880
Total Expenditure	240,168	235,780	249,690	251,320

NEIGHBOURHOOD WARDENS SCHEME

Purpose

As part of its duties under the Crime and Disorder Act 1998, the Council undertakes initiatives with the aim of ensuring people feel safe in Test Valley. One of these initiatives is the provision of Neighbourhood Wardens within Andover, Romsey, North Baddesley, Valley Park, Nursling & Rownhams and other 'hot spots' as required.

Additional Information

The Council reviewed its community safety arrangements in January 2008 and introduced two new specialist posts concentrating on anti-social behaviour casework. The Council's approach to community safety continues to be strengthened through effective partnership working within neighbourhoods.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	247,398	261,060	234,760	249,670
Premises Costs	150	130	200	100
Transport Costs	9,785	15,660	12,500	14,530
Supplies & Services	14,652	11,080	11,040	8,000
Support Service Costs	82,350	95,320	90,240	97,890
Total Expenditure	354,335	383,250	348,740	370,190
Fees & Charges Income	4,272	(6,000)	0	0
Net Expenditure	358,607	377,250	348,740	370,190

COMMUNITY DEVELOPMENT

Purpose

One of the Council's priority areas is to improve the cultural and community facilities within the Borough and it provides grant funding, advice and support to community, voluntary, arts and cultural groups to help with day-to-day running costs or the costs of events or one-off projects.

Additional Information

In 2011/12, the Council has a budget of £479,710 for revenue grants to voluntary sector and community organisations. Grants are assessed in line with the Council's SCHEME priorities. Revenue grants of over £10,000 were paid to a small number of local advisory and service providers leaving £25,000 available for other small-scale community grants.

Three year grant funding arrangements are agreed, in principle, with a number of these key voluntary organisations.

Capital Financing costs represent the grant payments to parish councils and village hall committees for specific projects. As this expenditure does not increase the value of the Council's assets, the accounting convention is that these costs are shown as part of the cost of the Service.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	58,833	72,310	52,290	59,470
Transport Costs	6,999	6,760	5,920	6,760
Grant Fund to Organisations	430,248	447,840	450,840	479,710
Arts Grants	35,017	30,840	30,840	0
Welfare Meals	50,660	51,040	51,040	51,280
Other Supplies & Services	4,799	5,960	10,960	5,470
Support Service Costs	49,980	55,420	47,000	48,420
Capital Financing	96,842	100,000	35,000	50,000
Total Expenditure	733,378	770,170	683,890	701,110
Recharge Income	(12,930)	(12,930)	(12,930)	(12,930)
Net Expenditure	720,448	757,240	670,960	688,180

PEST CONTROL

Purpose

The Council has a number of statutory duties in relation to pest control within its area and also provides a range of discretionary pest control services to householders and businesses.

Additional Information

The 2011/12 original estimate shows increased income from the significant amendment to the charging policy for domestic rats and mice treatments by withdrawing free of charge treatments (except to households in receipt of means tested benefits i.e. Housing and/or Council Tax). Furthermore a charge has been applied to advice only visits. A chargeable commercial service is offered to commercial premises within the Borough. Rates and charges for all domestic and commercial treatments have also been increased in line with commercial prices.

	Actual 2009/10	Original Estimate 2010/11	Revised Estimate 2010/11	Original Estimate 2011/12
<u>Expenditure</u>	£	£	£	£
Employee Costs	115,439	98,510	100,960	92,580
Premises Costs	2,000	4,760	5,230	4,930
Transport Costs	14,462	21,630	23,290	23,380
Supplies & Services	20,273	20,780	20,580	20,560
Support Service Costs	163,208	158,370	160,600	160,920
Total Expenditure	315,382	304,050	310,660	302,370
Fees & Charges Income	(36,024)	(27,250)	(34,000)	(85,750)
Net Expenditure	279,358	276,800	276,660	216,620

OUT OF HOURS SERVICE

Purpose

The Out Of Hours Service is a discretionary service which was set up to provide a timely response, outside of normal office hours, to certain types of problems which may require urgent action.

These problems may include: -

Any situation where there may be an immediate risk to health or the environment.

Serious nuisance problems where an immediate response is warranted.

Serious contravention of environmental health law where an immediate response is warranted.

Additional Information

The service operates using a standby rota which is manned at all times by a duty environmental health officer.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	17,637	15,870	15,700	15,890
Supplies & Services	2,895	3,030	3,030	3,170
Support Service Costs	33,490	31,410	5,420	5,650
Total Expenditure	54,022	50,310	24,150	24,710

POLLUTION

Purpose

The Council has a statutory obligation to deal with enforcement, authorisations, licences and information on air, land, noise and radiation pollutants.

Additional Information

A key area of work for the team is to minimise the effects of all types of pollution.

The team is also responsible for the control of other nuisances including drainage, and the implementation of the Council's revised Contaminated Land Strategy.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	234,179	236,110	242,670	236,450
Transport Costs	8,807	7,630	7,430	7,630
Supplies & Services	15,353	22,840	33,720	17,110
Support Service Costs	139,008	142,840	145,250	145,900
Total Expenditure	397,347	409,420	429,070	407,090
<u>Income</u>				
Fees & Charges Income	(25,135)	(33,400)	(44,400)	(33,400)
Recharge Income	(32,561)	(25,250)	(25,250)	(25,250)
Total Income	(57,696)	(58,650)	(69,650)	(58,650)
Net Expenditure	339,651	350,770	359,420	348,440

HOUSING STANDARDS

Purpose

The Council has a number of powers and duties in relation to unsatisfactory housing in the private sector.

Additional Information

The remit of the team includes the licence enforcement of caravan sites, administration of disabled facilities and housing improvement grants and loans, and the provision of advice and information on private sector housing and energy efficiency in domestic properties.

The team is involved in developing and supporting a range of initiatives to keep older, disabled and vulnerable people healthy and safe in their homes, e.g. energy efficiency advice, and the provision of Warm Home Grants.

Capital Financing costs represent the element of private sector grant payments that are not financed by the Government's Disabled Facilities Grant. As this expenditure does not increase the value of the Council's assets, the accounting convention is that these costs are shown as part of the cost of the Service. As these costs are met from the Capital Programme, a corresponding credit is made through the Depreciation & Capital Costs account (page 9) before the amount to be raised from Council Tax is calculated.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	305,655	148,420	150,900	146,390
Transport Costs	10,417	9,320	9,170	8,870
Supplies & Services	37,333	37,910	35,530	35,380
Support Service Costs	200,568	172,930	167,230	168,950
Capital Financing	459,169	425,000	780,000	775,000
Total Expenditure	1,013,142	793,580	1,142,830	1,134,590
Fees & Charges Income	(1,330)	(1,500)	(750)	(1,500)
Net Expenditure	1,011,812	792,080	1,142,080	1,133,090

ANIMAL WELFARE

Purpose

The Council has a range of statutory duties in relation to the welfare of animals.

Additional Information

The team is responsible for dog control throughout the Borough including the seizure of stray dogs and responding to complaints and enquiries regarding nuisances caused by dogs.

Responsibilities also include the provision of advice, education and enforcement of good practice in responsible dog ownership and the inspection and licensing of animal establishments.

The Council has a contractor providing its out of hours stray dog service.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	34,653	31,800	32,270	32,750
Transport Costs	7,419	8,070	7,470	7,060
Supplies & Services	45,942	47,190	46,820	44,680
Support Service Costs	92,683	93,180	90,820	91,680
Total Expenditure	180,697	180,240	177,380	176,170
<u>Income</u>				
Fees & Charges Income	(8,488)	(6,740)	(7,100)	(6,660)
Recharge Income	(955)	(280)	(280)	(280)
Total Income	(9,443)	(7,020)	(7,380)	(6,940)
Net Expenditure	171,254	173,220	170,000	169,230

HEALTH PROTECTION

Purpose

The Health Protection Team is responsible for the enforcement of the legislative controls for food hygiene, food sampling, infectious diseases, health and safety, consent street trading and hairdressing and skin piercing registration. It also oversees the Council's compliance with its duty holder responsibilities under the Health & Safety at Work etc. Act 1974.

Additional Information

Enforcement, education and risk based interventions are used to improve standards within the premises (in excess of 2,000) for which the team is responsible. The Food Standards Agency and the Health & Safety Executive play a part in directing the work of the team.

The provisions of the smoke-free legislation are enforced by members of the Health Protection Team on behalf of the Council. This role includes not only enforcement but the provision of advice to local businesses and the public on the legislation and referrals to a smoking cessation programme.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	300,989	322,790	315,450	316,440
Transport Costs	10,155	9,000	8,960	9,000
Supplies & Services	26,420	23,220	25,280	21,200
Support Service Costs	123,215	137,450	124,330	130,200
Total Expenditure	460,779	492,460	474,020	476,840
<u>Income</u>				
Fees & Charges Income	(28,365)	(25,400)	(34,520)	(25,400)
Recharge Income	(59,435)	(55,780)	(55,780)	(55,780)
Total Income	(87,800)	(81,180)	(90,300)	(81,180)
Net Expenditure	372,979	411,280	383,720	395,660

**I.T. SERVICE
ESTIMATES
2011/12**

I.T. SERVICE

The IT Service is integral to supporting all services across the Council. As well as maintaining existing systems, the service is heavily involved throughout the selection, procurement and implementation processes for all new information based systems.

In April 2010 there was an restructure within the cost centre hierarchy. The service cost structures now represent different functional areas of the department, enabling a clearer view as to the cost of that particular function. The main changes in the structure were the creation of the Service Desk cost centre and the separation on the Infrastructure and Corporate Services areas of the budget.

All cost centres within the IT Service fall within the Corporate Services Portfolio.

Summary Estimates - by Activity

There a £15,930 reduction in the estimates between the 2011/12 Original and the 2010/11 revised estimates. This is mainly due to a reduction in recharge income, and an increase in other income as an outcome of the shared service arrangement with Winchester City Council (WCC)

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Management Team	(596,738)	(566,960)	(727,340)	(705,270)
Service Desk	3,340	4,900	8,310	24,170
Infrastructure	389,077	335,410	411,910	409,430
Corporate Services	71,397	64,390	442,930	391,550
Net Total Expenditure / (Income)	(132,924)	(162,260)	135,810	119,880

SUBJECTIVE SUMMARY

The total expenditure estimate has decreased by £32,290 from 2010/11 revised to 2011/12. Income estimates have reduced by £16,360 over the same period, due to a reduction in recharge income.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	966,255	864,990	908,250	887,190
Premises Costs	620	0	0	0
Transport Costs	13,697	14,770	15,320	13,950
Supplies & Services	626,377	577,480	617,870	612,310
Support Service Costs	205,314	205,870	230,660	226,360
Capital Charges	173,050	76,760	195,040	195,040
Total Expenditure	1,985,313	1,739,870	1,967,140	1,934,850
<u>Income</u>				
Other Income	(1,249)	0	0	(50,000)
Fees & Charges Income	(1,733)	(1,700)	(2,500)	(1,700)
Recharge Income	(2,115,255)	(1,900,430)	(1,828,830)	(1,763,270)
Total Income	(2,118,237)	(1,902,130)	(1,831,330)	(1,814,970)
Net Expenditure / (Income)	(132,924)	(162,260)	135,810	119,880

MANAGEMENT TEAM

Purpose

The IT Service management team sets the Council's information and technology strategy, undertakes reporting against targets and goals, and provides administration, procurement and financial planning on IT issues.

Additional Information

As well as its responsibilities for the ongoing support and maintenance of the Council's IT systems, the service is also responsible for managing the IT Capital Programme under the leadership of the Information and Communications Board.

The key challenge in the foreseeable future is to enhance the efficiency of the Council through appropriate deployment of information based system. Further infrastructure savings and improvements will be attained through shared service objectives with Winchester City Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	889,467	786,610	334,950	339,950
Premises Costs	355	0	0	0
Transport Costs	13,534	14,570	10,070	9,200
Supplies & Services	40,801	44,090	43,520	31,430
Support Service Costs	185,734	186,560	133,140	132,080
Capital Charges	173,050	76,760	195,040	195,040
Total Expenditure	1,302,941	1,108,590	716,720	707,700
<u>Income</u>				
Other Income	(1,249)	0	0	(35,000)
Recharge Income	(1,898,430)	(1,675,550)	(1,444,060)	(1,377,970)
Total Income	(1,899,679)	(1,675,550)	(1,444,060)	(1,412,970)
Net Income	(596,738)	(566,960)	(727,340)	(705,270)

SERVICE DESK

Purpose

The IT Service Desk provides a quality, ITIL-compliant helpdesk to its user base. Support is provided to all computer users and Councillors in Test Valley and Winchester.

Additional Information

The Service Desk acts as a first point of contact for users who have issues or requests for service. A state-of-the-art Service Desk system is used to log and manage calls to an agreed Service Level Agreement. The team liaises with all third party service and system providers to ensure these agreed service levels are attained.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	0	0	144,840	174,290
Transport Costs	0	0	2,420	2,420
Supplies & Services	3,340	4,900	5,400	7,150
Support Service Costs	0	0	14,520	14,180
Total Expenditure	3,340	4,900	167,180	198,040
<u>Income</u>				
Other Income	0	0	0	(15,000)
Recharge Income	0	0	(158,870)	(158,870)
Total Income	0	0	(158,870)	(173,870)
Net Expenditure	3,340	4,900	8,310	24,170

INFRASTRUCTURE

Purpose

The IT Service provides the core support to all users for the IT systems used by Test Valley and Winchester.

Additional Information

Covers all aspects of providing computer services from both Councils' servers and network to the desktop terminal. Staff manage desktop hardware and software support, and control and monitor the network and all hardware attached to it. Support is provided for internet and intranet access, the infrastructure underpinning e-Government and service improvement initiatives. Leading industry standard technology located in the Councils' computer suites supplies business-critical systems to over 1000 desktops at all business locations of Test Valley and Winchester.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	0	0	183,420	179,220
Premises Costs	265	0	0	0
Transport Costs	0	0	2,060	1,560
Supplies & Services	388,812	335,410	216,740	219,200
Support Service Costs	0	0	9,690	9,450
Total Expenditure	389,077	335,410	411,910	409,430

CORPORATE SERVICES

Purpose

Provision and support for central functions, such as the procurement and maintenance of corporate software, and cross-Council services.

Additional Information

All corporate software is funded such as the GIS and document management systems. The department also provides Project Management, web development, business analysis, telephony & central printing services.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	76,788	78,380	245,040	193,730
Transport Costs	163	200	770	770
Supplies & Services	193,424	193,080	352,210	354,530
Support Service Costs	19,580	19,310	73,310	70,650
Total Expenditure	289,955	290,970	671,330	619,680
<u>Income</u>				
Fees & Charges Income	(1,733)	(1,700)	(2,500)	(1,700)
Recharge Income	(216,825)	(224,880)	(225,900)	(226,430)
Total Income	(218,558)	(226,580)	(228,400)	(228,130)
Net Expenditure	71,397	64,390	442,930	391,550

**LEGAL & DEMOCRATIC SERVICE
ESTIMATES
2011/12**

LEGAL & DEMOCRATIC SERVICE

The Legal function has two primary responsibilities; the provision of a wide range of legal services to the Council (both Councillors and officers), and a statutory duty of maintaining a register of charges against land within the Borough boundaries. In addition, the Head of Service is the Council's Monitoring Officer.

The Service is also responsible for dealing with requests for information under the Freedom of Information Act 2000 and Data Protection.

The Democratic function is responsible for a variety of duties and is managed by the Head of Administration who has specific responsibility for Council, Cabinet, Committee and Councillor support, emergency planning and business continuity. He is assisted by two managers who are primarily responsible for Electoral Services and Registration & Licensing.

All cost centres within the Legal & Democratic Service are part of the Council's Corporate Services Portfolio. Any costs associated with Committee and Councillor support are charged to the Corporate and Democratic Core budget, although these functions are managed by the Legal & Democratic Service.

LEGAL & DEMOCRATIC SERVICE

Summary Estimates - by Activity

The net cost of the functions undertaken by the service has increased by £78,210 between the 2010/11 revised estimates and the original estimates for 2011/12. The main reason for this increase is the cost of the Borough Election in 2011/12.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Legal				
Legal Function	68,521	14,570	3,080	(7,860)
Land Charges	18,473	25,000	(4,520)	(6,980)
Total - Legal	86,994	39,570	(1,440)	(14,840)
Democratic				
Democratic Unit	(109,837)	(1,890)	9,200	(6,080)
Council Elections	255,706	269,030	244,280	341,440
Registration of Electors	200,400	196,970	208,220	204,080
Total - Democratic	346,268	464,110	461,700	539,440
Licensing				
Lotteries, Amusements & Gaming Permits	37,251	37,980	37,500	41,260
Alcohol & Entertainment Licensing	(14,639)	(9,060)	(13,270)	(3,530)
Hackney Carriages & Private Hire Vehicles	1,316	(12,820)	(14,210)	(13,840)
Total - Licensing	23,928	16,100	10,020	23,890
Andover Town Council	48,064	0	0	0
Net Total Expenditure	505,254	519,780	470,280	548,490

SUBJECTIVE SUMMARY

The total expenditure estimate has reduced by £65,030 from the revised 2010/11 estimate to the original 2011/12 estimate. This is due to savings in employee costs and supplies and services. The net expenditure has increased due to a reduction of the fees and charges income which in 2010/11 would have been increased by income paid to the Council for running elections.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,074,389	902,100	897,460	883,440
Premises Costs	15,964	1,940	28,710	32,100
Transport Costs	11,583	6,180	21,350	23,380
Supplies & Services	405,622	236,090	497,350	438,850
Support Service Costs	695,591	639,190	601,010	603,080
Total Expenditure	2,203,148	1,785,500	2,045,880	1,980,850
<u>Income</u>				
Fees & Charges Income	(602,205)	(326,030)	(671,300)	(515,300)
Recharge Income	(1,095,690)	(939,690)	(904,300)	(917,060)
Total Income	(1,697,895)	(1,265,720)	(1,575,600)	(1,432,360)
Net Expenditure	505,254	519,780	470,280	548,490

LEGAL FUNCTION

Purpose

The main responsibility of the Legal Function is to provide a wide range of legal advice and expertise to the Council.

Additional Information

Advice and expertise provided includes: -

Legal advice, including advice in Council and the Committees of the Council
 Conduct of litigation in the courts and at tribunals and inquiries, including advocacy in the County Court, Magistrates Court and public inquiries
 Preparation of contracts and agreements
 Preparation of statutory orders and notices
 Conveyancing, including sales and purchases of land, industrial leases and related matters, licences, agreements, easements, wayleaves and similar matters.

The Head of Legal and Democratic has been given the statutory role of the Council's Monitoring Officer. The Monitoring Officer is responsible for ensuring that the Council complies with the law, that ethical standards are maintained throughout the Council and, where necessary, conducting or arranging for investigations into alleged breaches of the Councillor code of conduct at Borough and Parish level.

In addition the Function is responsible for dealing with requests for information under the Freedom of Information Act 2000 and for Data Protection.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	515,700	376,780	380,880	369,600
Transport Costs	2,240	1,550	1,650	750
Supplies & Services	47,570	39,580	40,460	39,500
Support Service Costs	132,526	134,590	108,320	107,630
Total Expenditure	698,036	552,500	531,310	517,480
<u>Income</u>				
Fees & Charges Income	(19,765)	(15,000)	(25,000)	(15,000)
Recharge Income	(609,750)	(522,930)	(503,230)	(510,340)
Total Income	(629,515)	(537,930)	(528,230)	(525,340)
Net Expenditure / (Income)	68,521	14,570	3,080	(7,860)

LAND CHARGES

Purpose

The Council has a statutory duty to maintain a register of certain charges against land within its boundaries. A Land Charges team is employed to maintain this register and to assist members of the public in carrying out searches of the register.

Additional Information

Each full search request requires advice from other teams in the Council including Engineers, Building Control, Environmental Health and Development Control, and also from Hampshire County Council.

The level of search fee is set locally and reviewed annually. Search requests are completed on average between 3-4 working days.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	111,866	59,220	61,200	59,510
Transport Costs	1,118	1,150	150	150
Supplies & Services	37,337	32,210	41,840	40,840
Support Service Costs	63,220	51,750	44,670	44,900
Total Expenditure	213,541	144,330	147,860	145,400
Fees & Charges Income	(195,068)	(119,330)	(152,380)	(152,380)
Net Expenditure / (Income)	18,473	25,000	(4,520)	(6,980)

DEMOCRATIC UNIT

Purpose

The Democratic Unit's main roles are to administer and support the Council, Cabinet, Committee and other Panel meetings and support the Mayoral Office.

Additional Information

The budget includes the cost of the Head of Administration who provides the strategic management for the Unit and specifically manages the Committee Section. Recharge income represents the cost of carrying out activities related to other council budgets, especially Committee and Councillor Support which is recharged to the Corporate and Democratic Core budget.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	220,440	248,830	251,400	242,760
Transport Costs	1,651	1,900	1,800	1,900
Supplies & Services	13,542	20,080	16,330	15,670
Support Service Costs	91,590	102,140	100,400	99,400
Total Expenditure	327,223	372,950	369,930	359,730
Recharge Income	(437,060)	(374,840)	(360,730)	(365,810)
Net Expenditure / (Income)	(109,837)	(1,890)	9,200	(6,080)

COUNCIL ELECTIONS

Purpose

The Council Elections team is responsible for carrying out the statutory function of the Authority to make arrangements for Parliamentary, European Parliamentary, County, Borough and Parish Council Elections.

Additional Information

Responsibilities include organising the printing of the ballot papers, distribution of postal votes, locating and staffing of polling stations, counting the ballot, declaring the result and preparing official returns.

A total of 86 polling stations are used together with approximately 230 polling and 170 count staff at a normal local government election. The full Borough and Parish Elections will take place on Thursday 5th May 2011 combined with the Referendum on the Alternative Vote for Parliamentary Elections.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	128,407	119,590	97,160	108,780
Premises Costs	15,964	1,940	28,710	32,100
Transport Costs	5,971	900	17,070	19,900
Supplies & Services	204,446	24,210	276,450	264,400
Support Service Costs	136,120	124,910	115,690	117,640
Total Expenditure	490,908	271,550	535,080	542,820
<u>Income</u>				
Fees & Charges Income	(232,262)	0	(288,370)	(198,920)
Recharge Income	(2,940)	(2,520)	(2,430)	(2,460)
Total Income	(235,202)	(2,520)	(290,800)	(201,380)
Net Expenditure	255,706	269,030	244,280	341,440

REGISTRATION OF ELECTORS

Purpose

Updating the Register of Electors is a statutory function that the Council must carry out each year. Forms are sent to the occupiers of all dwellings in September each year and the Register is updated from the information contained within the forms.

Additional Information

Under the provisions of the Representation of the People Act 2000, 'rolling' registration entitles and enables electors to be added and deleted from the Register throughout the year (except during the months of September to November, and immediately prior to an election). Forms are provided at numerous outlets throughout the Borough, including at Testway Housing, and are also available on the Council's website.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	2,909	4,200	7,590	4,200
Supplies & Services	39,753	55,760	58,930	56,430
Support Service Costs	159,320	137,710	142,950	144,450
Total Expenditure	201,982	197,670	209,470	205,080
Fees & Charges Income	(1,583)	(700)	(1,250)	(1,000)
Net Expenditure	200,400	196,970	208,220	204,080

Number of people on Register	89,625	91,054	91,054	91,396
Net Cost per Elector	£2.24	£2.16	£2.29	£2.23

LOTTERIES, AMUSEMENT AND GAMING PERMITS

Purpose

The Council is required to maintain a register of permits issued for small lottery registrations and gaming permits. The Council also receives statutory returns for small lotteries.

Additional Information

The Gambling Act 2005 was implemented on 1st September 2007 which resulted in the Council becoming responsible for the licensing of all premises relating to betting, gaming and lotteries (except the National Lottery). When determining applications under the Act the Council must have regard to the three licensing objectives: preventing gambling from being a source of crime or disorder, being associated with crime or disorder, or being used to support crime; ensuring gambling is conducted in a fair and open way; and protecting children and other vulnerable persons from being harmed or exploited by gambling.

The fees for all licences and permits are set by the Council up to a maximum level which is determined by central government. Licences and permits for gambling premises, members' clubs, small lotteries and public houses with more than two gaming machines are subject to an annual fee. Currently, the Council licences eleven gambling premises and there are approximately 140 small lottery registrations. Public houses and similar alcohol licensed premises are automatically entitled to have two gaming machines and are required to merely notify the Council and pay a one-off fee of £50.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employees Costs	0	8,370	8,600	8,440
Supplies & Services	39	200	170	150
Support Service Costs	47,090	40,410	43,730	44,170
Total Expenditure	47,129	48,980	52,500	52,760
Fees & Charges Income	(9,878)	(11,000)	(15,000)	(11,500)
Net Expenditure	37,251	37,980	37,500	41,260

ALCOHOL & ENTERTAINMENT LICENSING

Purpose

The licensing of places used for the provision of regulated entertainment, sale of alcohol and provision of late night refreshment is a duty imposed on Borough Councils by the Licensing Act 2003.

Additional Information

In licensing such places the Council must ensure that the four licensing objectives are met. These are; the prevention of crime and disorder, public safety, the prevention of public nuisance and the protection of children from harm.

The Council assumed its responsibilities in this area from February 2005 taking over the licensing of the sale of alcohol from the Licensing Justices. The Licensing Act also replaced the previous public entertainment, theatre and cinema licensing regimes. Licence fees are set by central government and income relates to the annual fees premises are required to pay together with fees for applications for new licences and variations to existing licences.

This budget also includes income and expenditure relating to the issuing of licences for tables and chairs on the highway e.g. for pavement cafes.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	67,003	57,650	61,820	62,000
Transport Costs	603	630	630	630
Supplies & Services	7,234	5,660	5,700	5,710
Support Service Costs	44,516	34,250	33,910	33,600
Total Expenditure	119,356	98,190	102,060	101,940
<u>Income</u>				
Fees & Charges Income	(96,395)	(75,000)	(84,300)	(74,000)
Recharge Income	(37,600)	(32,250)	(31,030)	(31,470)
Total Income	(133,995)	(107,250)	(115,330)	(105,470)
Net Income	(14,639)	(9,060)	(13,270)	(3,530)

HACKNEY CARRIAGES & PRIVATE HIRE VEHICLES

Purpose

The Council has statutory responsibility for the issue of licences for hackney carriages and private hire vehicles. This responsibility includes ensuring that drivers and operators / proprietors observe the relevant legal provisions and safeguard, as far as possible, the safety of the public.

Additional Information

All vehicles are inspected at least once a year (every six months for vehicles over six years old) and reports are received from the Criminal Records Bureau and the Driver and Vehicle Licensing Agency before driver licences are issued.

It is estimated that approximately 240 vehicles will be licensed in the year along with approximately 300 drivers and 75 operators.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	28,065	27,460	28,810	28,150
Transport Costs	0	50	50	50
Supplies & Services	7,636	20,390	19,470	16,150
Support Service Costs	21,210	13,430	11,340	11,290
Total Expenditure	56,910	61,330	59,670	55,640
<u>Income</u>				
Fees & Charges Income	(47,254)	(67,000)	(67,000)	(62,500)
Recharge Income	(8,340)	(7,150)	(6,880)	(6,980)
Total Income	(55,594)	(74,150)	(73,880)	(69,480)
Net Expenditure / (Income)	1,316	(12,820)	(14,210)	(13,840)

ANDOVER TOWN COUNCIL

Purpose

The Andover Town Council has been established following a Community Governance Review of the unparished area of Andover.

Additional Information

The budget in 2010/11 is for the costs of the election of parish councillors for the new parish.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Supplies & Services	48,064	38,000	38,000	0
Fees & Charges Income	0	(38,000)	(38,000)	0
Net Expenditure	48,064	0	0	0

**LEISURE & WELLBEING SERVICE
ESTIMATES
2011/12**

LEISURE & WELLBEING SERVICE

The Leisure & Wellbeing Service is responsible for a wide range of sporting, recreational, cultural and healthy lifestyle activities, most of which are discretionary.

The service is based primarily on the old Leisure Service but, also includes the integration of the Health & Active Recreation and Youth Development functions from the old Environmental and Health Service, following the Corporate Restructure.

The Service is managed by the Head of Leisure & Wellbeing and the service activities are divided into three main areas; Health and Active Recreation, Parks and Countryside, and Arts and Culture.

The main challenges for the service for the forthcoming year are to continue to deliver 'The Lights' three year business plan, to deliver initiatives supported by the Green Space Strategy and Play Strategy, the Local Biodiversity Plan and the River Anton Enhancement Scheme, and to develop proposals for the future of Andover Leisure Centre and Romsey Sports Centre, and the Sports and Recreation Strategy.

All activities within the service form the costs of the Leisure and Culture Portfolio.

Summary Estimates - by Activity

The net cost of Leisure is anticipated to reduce from £2,953,620 in the revised 2010/11 estimates to £2,648,120 in the original 2011/12 estimates. The main changes between 2010/11 and 2011/12 are reduced costs due to the transfer of The Depot management to Andover Community Services and the Allotments to Andover Town Council. Savings have also been made within Grounds Maintenance along with reductions across the service within Supplies and Services.

LEISURE & WELLBEING SERVICE

SUMMARY ESTIMATES

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Leisure Management				
Management & Support	(49)	0	0	0
Total Leisure Management	(49)	0	0	0
Health & Active Recreation				
Community Leisure Provision	48,917	37,380	36,810	37,510
Managed Sports Facilities	564,500	840,740	1,191,510	1,061,090
Outdoor Sports Facilities	472,745	174,930	240,710	241,960
Playgrounds	232,498	42,900	65,220	51,560
Youth Complex - The Depot	3	0	0	0
Sports Development	82,014	64,070	39,410	37,600
Public Health Interventions	(308,175)	148,590	202,210	130,580
Youth Development	102,758	111,190	107,040	112,450
Total - Health & Active Recreation	1,195,261	1,419,800	1,882,910	1,672,750
Parks & Countryside				
Allotments	23,184	7,920	10,090	0
Cemeteries	52,051	(48,290)	(45,970)	(53,320)
Urban Parks & Open Spaces	235,469	284,090	273,790	264,870
Grounds Maintenance	685,714	88,470	88,470	39,720
Nature Reserves	154,561	154,180	143,820	135,810
Total - Parks & Countryside	1,150,979	486,370	470,200	387,080
Arts & Culture				
Andover Events Programme	20,176	24,000	21,830	18,380
Andover Museum	103,180	109,150	107,710	109,680
Heritage	61,313	59,130	59,240	59,880
Arts Function	48,250	38,220	37,340	35,720
The Lights	304,514	315,960	374,390	364,630
Total - Arts & Culture	537,434	546,460	600,510	588,290
Net Total Expenditure	2,883,624	2,452,630	2,953,620	2,648,120

SUBJECTIVE SUMMARY

The total expenditure estimate has reduced by £297,560 between the revised 2010/11 estimates and the 2011/12 estimates. The most significant variations being reductions in employee costs (£74,620) premises costs (£136,610) and supplies and services (£88,400).

The amounts shown as Capital Financing costs represent depreciation of buildings and expenditure financed through the Council's Capital Programme from which no new asset was acquired or significantly enhanced. The amount identified below represents expenditure on Community Leisure, Cemeteries and Open Spaces.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	877,738	937,230	948,790	874,170
Premises Costs	1,739,640	329,460	408,060	271,450
Transport Costs	36,197	38,540	37,790	40,230
Supplies & Services	707,796	556,270	629,350	540,950
Contract Costs	656,641	661,090	627,090	554,400
Support Service Costs	909,564	858,560	686,260	762,680
Capital Financing	123,500	340,940	829,620	825,520
Total Expenditure	5,051,076	3,722,090	4,166,960	3,869,400
<u>Income</u>				
Fees & Charges Income	(1,637,836)	(781,320)	(855,520)	(758,420)
Recharge Income	(529,616)	(488,140)	(357,820)	(462,860)
Total Income	(2,167,452)	(1,269,460)	(1,213,340)	(1,221,280)
Net Expenditure	2,883,624	2,452,630	2,953,620	2,648,120

LEISURE MANAGEMENT & SUPPORT

Purpose

The Leisure & Wellbeing Service Management Team provides strategic direction and operational management for all other service staff. The team is responsible for the implementation of national and local policy initiatives and for the planning of future leisure provision throughout the Borough.

Additional Information

The budget below shows the cost of the Head of Leisure and Wellbeing and the Leisure Support team.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	165,958	173,060	153,160	143,730
Premises Costs	0	150	0	0
Transport Costs	7,752	5,960	7,400	5,660
Supplies & Services	24,740	1,890	4,310	26,180
Support Service Costs	242,927	241,850	127,720	222,060
Total Expenditure	441,376	422,910	292,590	397,630
Recharge Income	(441,426)	(422,910)	(292,590)	(397,630)
Net Income	(49)	0	0	0

COMMUNITY LEISURE PROVISION

Purpose

Discretionary funding is made available to specific schools within the Borough to enable them to open their indoor and outdoor sports facilities for community use in the evenings and at weekends.

Additional Information

Schools currently receiving annual contributions are Mountbatten and Romsey schools in the south of the Borough.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Contract Costs	36,087	30,000	30,000	30,000
Support Service Costs	6,330	7,380	6,810	7,510
Capital Financing	6,500	0	0	0
Net Expenditure	48,917	37,380	36,810	37,510

MANAGED SPORTS FACILITIES

Purpose

The Council provides affordable leisure and sporting facilities to the residents of the Borough in recognition of its role in promoting healthy lifestyles and encouraging more people to become physically active.

Additional Information

Valley Leisure Limited currently run the contract for the managed sports facilities which include Andover Leisure Centre, Romsey Rapids, Knightwood Leisure Centre and Charlton Lakeside Pavilion.

The management arrangements for The Depot changed during 2010 resulting in a saving to the Council.

In 2009/10 there were 421,920 visitors to Andover Leisure Centre and 404,512 visitors to Romsey Rapids.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	43,537	28,860	88,160	31,210
Supplies & Services	355	370	370	0
Management Contract	410,000	420,000	420,000	420,000
Mgmt Contract - The Depot	101,000	101,000	67,000	0
Support Service Costs	65,927	97,110	91,640	85,540
Capital Financing	0	243,590	576,440	576,440
Total Expenditure	620,819	890,930	1,243,610	1,113,190
<u>Income</u>				
Fees & Charges Income	(49,619)	(50,190)	(52,100)	(52,100)
Recharge Income	(6,700)	0	0	0
Total Income	(56,319)	(50,190)	(52,100)	(52,100)
Net Expenditure	564,500	840,740	1,191,510	1,061,090

OUTDOOR SPORTS FACILITIES

Purpose

The Council provides affordable leisure and sporting facilities to the residents of the Borough in recognition of its role in promoting healthy lifestyles and encouraging more people to become physically active.

Additional Information

These sites include Charlton Sports and Leisure Centre, Saxon Fields Sports Ground, London Road Sports Ground, Walworth Sports Ground, Hunts Farm Sports Centre and Romsey Sports Centre.

Romsey Sports Centre offers a variety of opportunities with the town's Rugby, Tennis and Cricket Clubs being based on site. Other facilities at the sports centre include squash, crazy golf and cricket nets. Children's holiday activities are run every half term and school holiday concentrating predominantly on arts and crafts, but also offering sports such as football and cricket.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	56,929	95,840	92,300	89,480
Grounds Maintenance Costs	311,698	36,000	23,500	36,000
Other Premises Costs	90,777	24,420	34,570	19,460
Transport Costs	333	2,080	2,080	2,080
Supplies & Services	18,406	20,540	19,790	20,810
Support Service Costs	75,129	46,310	41,650	44,640
Capital Financing	4,110	35,590	115,340	115,340
Total Expenditure	557,382	260,780	329,230	327,810
<u>Income</u>				
Fees & Charges Income	(75,757)	(77,770)	(80,440)	(77,770)
Recharge Income	(8,880)	(8,080)	(8,080)	(8,080)
Total Income	(84,637)	(85,850)	(88,520)	(85,850)
Net Expenditure	472,745	174,930	240,710	241,960

PLAYGROUNDS

Purpose

The Council provides playgrounds for the children of the Borough in recognition of its role in promoting healthy lifestyles and encouraging physical activity in a safe environment.

Additional Information

There are a total of 86 playgrounds in Test Valley, for which the Council is responsible for maintaining.

From 2010/11 the Grounds Maintenance Contract budget has been passed to the Environmental Service.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employees Costs	16,589	0	0	0
Grounds Maintenance Costs	187,636	0	0	0
Other Premises Costs	540	0	0	0
Supplies & Services	24,884	21,210	22,410	8,990
Support Service Costs	28,136	11,330	6,410	4,970
Capital Financing	23,550	10,670	37,910	37,910
Total Expenditure	281,334	43,210	66,730	51,870
<u>Income</u>				
Fees & Charges Income	(43,526)	0	(1,200)	0
Recharge Income	(5,310)	(310)	(310)	(310)
Total Income	(48,836)	(310)	(1,510)	(310)
Net Expenditure	232,498	42,900	65,220	51,560

PORTWAY YOUTH COMPLEX - 'THE DEPOT'

Purpose

As part of its role in promoting healthy lifestyles and encouraging more people to become physically active, the Council provides a range of activities for young people through facilities such as the Portway Youth Complex - 'The Depot'.

Additional Information

This sport and leisure facility for the local community includes a floodlit skatepark, tennis court, netball and basketball courts and sports hall as well as booking and supervision of the astro-pitch.

The responsibility for the day-to-day management of the site was transferred to Andover Community Services in early 2011, prior to this it was part of the Managed Sports Facilities budget.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Other Premises Costs	37	0	0	0
Total Expenditure	37	0	0	0
Fees & Charges Income	(34)	0	0	0
Net Expenditure	3	0	0	0

SPORTS DEVELOPMENT

Purpose

The Sports Development team aims to promote active and healthy lifestyles through work in schools, leisure centres and with local clubs.

Additional Information

Initiatives taking place in 2011/12 include coaching schemes, sports club development, Hampshire Youth Games, Community Sports Fairs, Sports Festivals and holiday activity programmes in the build up to and legacy from London 2012.

The Sports Development Team is a member of the Hampshire and Isle of Wight County Sports Partnership. Involvement with this agency allows access to many support workers and National Governing Bodies to assist in the delivery of the Council's sports development initiatives.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	45,579	29,490	15,000	10,030
Premises Costs	23	0	0	0
Transport Costs	3,469	3,220	0	3,190
Supplies & Services	15,920	13,370	13,370	13,000
Support Service Costs	17,024	17,990	11,040	11,380
Total Expenditure	82,014	64,070	39,410	37,600

PUBLIC HEALTH INTERVENTIONS

Purpose

The Health and Active Recreation team undertake a range of work promoting health and wellbeing within the community.

Additional Information

The team works in partnership with a range of organisations, but particularly with the Hampshire Primary Care Trust who provide joint funding for a number of the posts.

Initiatives promoted by the team, in partnership with other agencies, include leading on the Local Public Service Agreement (LPSA2) project to reduce childhood obesity by promoting healthy eating and physical activity in schools, e.g. Walking Challenge. Also, developing a range of healthy lifestyle initiatives to increase levels of physical activity and promote independence across all ages, e.g. Health Walks, Older People's Forum and work related to the Test Valley Children & Young People's Plan.

The additional income shown in the Actual 2009/10 column reflects grants awarded for our achievement and participation in the LPSA targets.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	138,303	116,290	162,560	121,520
Premises Costs	102	250	0	100
Transport Costs	10,131	9,850	9,850	9,600
Supplies & Services	88,026	19,030	44,810	14,290
Support Service Costs	50,836	52,330	49,080	43,030
Total Expenditure	287,397	197,750	266,300	188,540
Fees & Charges Income	(595,572)	(49,160)	(64,090)	(57,960)
Net (Income) / Expenditure	(308,175)	148,590	202,210	130,580

YOUTH DEVELOPMENT

Purpose

The objective of Youth Development work is to ensure the delivery of Health and Wellbeing related activities that contribute towards the improvement of physical, emotional and social health of young people aged 11 - 19 years throughout Test Valley.

Additional Information

The work supports the delivery of the Borough Council's element of the Test Valley Children & Young People's Plan (CYPP) and links with the Hampshire County Council CYPP.

Work is carried out by collaborating with a range of external agencies including Hampshire County Council Youth Service and Hampshire Primary Care Trust.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	33,716	33,940	34,550	33,440
Premises Costs	202	0	0	1,320
Transport Costs	2,341	4,530	5,530	5,530
Supplies & Services	34,369	39,220	36,300	39,160
Contract Costs	9,500	9,400	9,400	9,400
Support Service Costs	18,630	24,100	21,260	23,600
Capital Financing	4,000	0	0	0
Total Expenditure	102,758	111,190	107,040	112,450

ALLOTMENTS

Purpose

The Council has a statutory duty under the Smallholdings and Allotments Act 1908 to provide allotments where there is a demand for them in unparished areas. Following the creation of Andover Town Council, there are no longer any unparished areas in Test Valley.

Additional Information

As from April 2011 the management of the allotments has been passed to Andover Town Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	11,314	1,000	2,720	0
Supplies & Services	6,940	6,180	6,130	0
Support Service Costs	19,630	15,320	16,430	0
Total Expenditure	37,884	22,500	25,280	0
Fees & Charges Income	(14,701)	(14,580)	(15,190)	0
Net Expenditure	23,184	7,920	10,090	0

CEMETERIES

Purpose

The Council is a burial authority with powers to provide and maintain cemeteries within the Borough under the Local Government Act 1972.

Additional Information

Cemeteries in the north are located at Charlton and St Mary's in Andover. In the south of the Borough there are cemeteries at Botley Road, Romsey and Woodley. The Council also has responsibility to manage several closed cemeteries including those in West Tytherley, Stockbridge, North Garth at Romsey Abbey and Shipton Bellinger.

The administration of the Cemeteries function is now computerised following the introduction of the Cemetery Management Software which was purchased through Capital funding. This enables records to be digitised which will increase the efficiency of the service.

From 2010/11 the Grounds Maintenance Contract budget has been passed to the Environmental Service.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Grounds Maintenance Costs	123,873	3,400	5,500	3,400
Other Premises Costs	7,958	3,990	6,030	5,360
Supplies & Services	3,750	2,450	2,450	2,450
Support Service Costs	35,360	26,130	26,580	26,370
Capital Financing	7,810	3,380	4,100	0
Total Expenditure	178,751	39,350	44,660	37,580
Fees & Charges Income	(126,700)	(87,640)	(90,630)	(90,900)
Net Expenditure / (Income)	52,051	(48,290)	(45,970)	(53,320)

URBAN PARKS AND OPEN SPACES

Purpose

The Council has a responsibility to manage its parks and open spaces and to ensure that the quality and diversity of the local environment is sustained for future generations to enjoy.

Additional Information

Under the management of the Parks and Countryside team, over 180 hectares of open space across the borough has been improved for the benefit of residents. Open space is categorised as; formal parks, informal green space, countryside sites and 'green' corridors.

As part of the Green Space Strategy, the Council has secured external funding to develop Phoenix Park in Andover. One of the Council's key objectives is to retain 'Green Flag' status for the War Memorial Park in Romsey, Rooksbury Mill in Andover and Valley Park Woodlands.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	80,218	147,080	137,290	145,060
Dog Waste Contract	37,250	0	0	0
Grounds Maintenance Costs	10,352	0	5,130	0
Other Premises Costs	5,791	160	5,660	4,740
Transport Costs	3,181	4,180	4,180	4,180
Supplies & Services	32,672	33,230	50,670	34,510
Support Service Costs	115,484	123,470	120,570	128,010
Capital Financing	28,600	27,600	0	0
Total Expenditure	313,549	335,720	323,500	316,500
<u>Income</u>				
Fees & Charges Income	(41,420)	(23,980)	(22,060)	(23,980)
Recharge Income	(36,660)	(27,650)	(27,650)	(27,650)
Total Income	(78,080)	(51,630)	(49,710)	(51,630)
Net Expenditure	235,469	284,090	273,790	264,870

GROUNDS MAINTENANCE

Purpose

This is the cost of updating and improving the green spaces as well as proactive management of the council tree stock throughout the Borough.

Additional Information

From 2010/11 the Grounds Maintenance Contract budget has been passed to the Environmental Service with strategy and development activity remaining with Leisure and Wellbeing.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Grounds Maintenance Costs	761,395	101,990	102,570	58,990
Supplies & Services	3,870	4,100	4,940	4,100
Support Service Costs	65,110	15,030	13,610	9,280
Capital Financing	41,800	0	0	0
Total Expenditure	872,174	121,120	121,120	72,370
Fees & Charges Income	(186,460)	(32,650)	(32,650)	(32,650)
Net Expenditure	685,714	88,470	88,470	39,720

NATURE RESERVES

Purpose

The Council has a responsibility to manage its nature reserves to conserve and enhance biodiversity in line with government targets.

Additional Information

Sustaining the quality of the local environment in the face of growth pressures is one of the main priorities of the Council. One of the methods of achieving this is by encouraging greater personal awareness of, and responsibility for, the local environment.

The Council will continue to arrange school visits and to run a 'Wildtrek' scheme, where children are encouraged to participate in sustainability and environmental awareness initiatives such as pond dipping and nature trails. Support for Volunteers and Community Groups is a prime focus of the team not only inspiring the local community to get involved but to take 'ownership' for their sustainable improvement.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	29,921	31,870	22,890	21,750
Grounds Maintenance Costs	59,344	59,530	62,510	44,730
Other Premises Costs	795	0	200	0
Transport Costs	6,385	5,860	5,860	7,180
Supplies & Services	35,241	32,290	36,500	29,400
Contract Costs	5,604	5,690	5,690	0
Support Service Costs	59,420	68,580	59,960	63,490
Capital Payments	7,130	0	6,500	6,500
Total Expenditure	203,841	203,820	200,110	173,050
<u>Income</u>				
Fees & Charges Income	(20,000)	(20,450)	(27,100)	(8,050)
Recharge Income	(29,280)	(29,190)	(29,190)	(29,190)
Total Income	(49,280)	(49,640)	(56,290)	(37,240)
Net Expenditure	154,561	154,180	143,820	135,810

ANDOVER EVENTS PROGRAMME

Purpose

The Council is committed to improving the entertainment offered in Andover by supporting the Andover Vision events programme (Passionate Participation) in the town.

Additional Information

The Andover Events Programme is developed by partners of the Andover Vision with the support of the Leisure & Wellbeing Service who are responsible for managing the individual events.

At present a full events programme for 2011 is scheduled and is currently being developed. It is hoped events will include an arts festival, Food Fayre, Health Fayre (in connection with the 'Heart Town' initiative) and the Christmas Festival in November, to name just a few.

The budget below represents the Council's financial contribution to these events and, where possible, external funding will be sought to ensure an attractive programme of events is delivered.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Supplies & Services	50,547	20,000	42,500	15,000
Support Service Costs	5,425	4,000	6,530	3,380
Total Expenditure	55,972	24,000	49,030	18,380
Fees & Charges Income	(35,796)	0	(27,200)	0
Net Expenditure	20,176	24,000	21,830	18,380

ANDOVER MUSEUM

Purpose

One of the priorities of the Council is to improve the cultural opportunities available for residents throughout the Borough. To achieve this aim, the Council continues to work closely with Hampshire County Council to promote the use of cultural facilities such as libraries and museums.

Additional Information

The Andover Museum and the Museum of the Iron Age is operated by Hampshire County Council. It provides visitors with a fascinating insight into the history and development of Andover and the surrounding area through the ages.

The Museum is jointly funded with Hampshire County Council and offers a complete historical journey, including a hands-on interactive display. The site also houses a coffee shop, a dedicated gallery space and the Andover Tourist Information Centre.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Contract Costs	94,450	95,000	95,000	95,000
Support Service Costs	8,730	14,150	12,710	14,680
Total Expenditure	103,180	109,150	107,710	109,680

HERITAGE

Purpose

The Council is committed to providing cultural opportunities to the residents of, and visitors to, the Borough. The heritage sites in Romsey, provided in conjunction with King John's House Trust, help to achieve that objective.

Additional Information

The Heritage sites include King John's House and Tudor Cottage, as well as the Heritage Centre, in Romsey.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	4,302	540	1,340	0
Transport Costs	1,280	1,280	1,280	1,280
Grants	50,845	49,910	49,910	50,870
Support Service Costs	4,886	7,400	6,710	7,730
Total Expenditure	61,313	59,130	59,240	59,880

ARTS FUNCTION

Purpose

The Arts Function supports a wide range of local and national arts initiatives in an advisory capacity through work with schools, artists and other agencies.

Additional Information

Test Valley has a thriving arts and cultural scene and the Arts Function works in partnership with key facilities such as The Lights, Andover Museum and various heritage sites in Romsey.

The Arts Function works in partnership with numerous bodies to promote a wide range of arts and cultural activities, and actively seeks to enhance this programme with funding from external partners and other providers. Local arts groups can apply for a grant to help with running costs, events and projects.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	22,214	20,160	20,780	19,940
Premises Costs	0	70	0	0
Transport Costs	795	650	730	680
Supplies & Services	12,109	3,260	3,150	2,120
Support Service Costs	14,570	15,080	12,680	12,980
Total Expenditure	49,689	39,220	37,340	35,720
Fees & Charges Income	(1,438)	(1,000)	0	0
Net Expenditure	48,250	38,220	37,340	35,720

THE LIGHTS

Purpose

The Lights is the cultural centre for Andover which the Council has developed in line with its commitment to improve cultural opportunities within the Borough.

Additional Information

The Lights offers a professional theatre programme alongside educational, business and community focused activities and is accessible to the entire local community.

The theatre is run in partnership with Hampshire County Council who have recently confirmed that they will provide an annual revenue grant of £119,339 for the financial year 2011/12. Challenges in the new year will be to ensure the continued success of The Lights theatre in the current financial climate, and to write a new three year business plan to take the venue forward from 2012 with a particular focus on the development of the education and outreach work in line with the Test Valley Children & Young People's Plan.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	288,312	289,500	310,260	289,220
Premises Costs	82,713	69,100	70,170	66,140
Transport Costs	530	930	880	850
Supplies & Services	305,122	289,220	291,740	280,070
Support Service Costs	76,010	71,000	54,870	54,030
Capital Payments	0	20,110	89,330	89,330
Total Expenditure	752,688	739,860	817,250	779,640
<u>Income</u>				
Fees & Charges Income	(446,814)	(423,900)	(442,860)	(415,010)
Recharge Income	(1,360)	0	0	0
Total Income	(448,174)	(423,900)	(442,860)	(415,010)
Net Expenditure	304,514	315,960	374,390	364,630

**PLANNING & BUILDING SERVICE
ESTIMATES
2011/12**

PLANNING & BUILDING SERVICE

The Planning & Building Service is primarily engaged with the processing of planning and building regulation applications, enforcement of planning legislation and compliance with building regulations, building act and land drainage act.

The key challenges for the coming year will be maintaining excellent performance in deciding planning and building regulation applications within government targets, and active promotion of the use of electronic facilities. Improving performance in dealing with pre-application work will also represent a significant challenge.

All activities within the service form part of the costs of the Planning & Transport Portfolio.

Summary Estimates - by Activity

There is very little difference between the 2010/11 revised and 2011/12 original estimates. The Development Control & Enforcement revised estimate includes £67,000 for Planning Appeal costs. There is a £25,000 savings target to be met in 2011/12.

Principal Activities	Actual 2009/10	Original Estimate 2010/11	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Development Control & Enforcement	1,226,905	1,484,040	1,492,860	1,351,540
Sewerage & Drainage	335,068	0	0	0
Building Control	171,012	143,190	115,450	117,830
Savings target	0	0	0	(25,000)
Net Total Expenditure	1,732,985	1,627,230	1,608,310	1,444,370

SUBJECTIVE SUMMARY

The total expenditure estimate has decreased by £97,760 from the revised 2010/11 estimate to the original 2011/12 estimate which is primarily due to a reduction in supplies & services costs. The income estimate has increased by £41,180 over the same period due to an increase in recharge income.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,706,392	1,594,600	1,576,240	1,585,680
Premises Costs	629	660	600	700
Transport Costs	49,628	50,390	51,970	46,140
Supplies & Services	219,219	259,930	344,310	244,640
Contract Costs	334,386	0	0	0
Support Service Costs	1,004,199	976,610	902,070	900,270
Total Expenditure	3,314,453	2,882,190	2,875,190	2,777,430
<u>Income</u>				
Fees & Charges Income	(1,434,673)	(1,108,300)	(1,120,220)	(1,096,400)
Recharge Income	(146,795)	(146,660)	(146,660)	(211,660)
Total Income	(1,581,468)	(1,254,960)	(1,266,880)	(1,308,060)
Savings target to manage in year	0	0	0	(25,000)
Net Total Expenditure	1,732,985	1,627,230	1,608,310	1,444,370

DEVELOPMENT CONTROL AND ENFORCEMENT

Purpose

The primary task of this team is the statutory processing of planning applications and defending associated appeals. Responsibilities also include the enforcement of planning control and checking compliance with planning conditions.

Additional Information

The Service also provides pre-application advice for applicants and agents. This year the Council will commence charging for this service and it is expected there will be significant improvements in our performance for dealing with such matters.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,376,331	1,270,280	1,267,040	1,271,530
Premises Costs	629	660	600	700
Transport Costs	22,170	21,340	21,340	21,300
Appeal Costs	11,570	0	67,000	0
Other Supplies & Services	184,252	213,780	237,670	201,210
Support Service Costs	844,257	827,700	760,850	759,620
Total Expenditure	2,439,209	2,333,760	2,354,500	2,254,360
<u>Income</u>				
Fees & Charges Income	(1,070,884)	(708,300)	(720,220)	(696,400)
Recharge Income	(141,420)	(141,420)	(141,420)	(206,420)
Total Income	(1,212,304)	(849,720)	(861,640)	(902,820)
Net Expenditure	1,226,905	1,484,040	1,492,860	1,351,540

SEWERAGE AND DRAINAGE

Purpose

In accordance with Council policy, a reactive service is provided in respect of any cases of flooding being reported within the Borough.

Additional Information

The Building Control Consultancy investigates and helps to resolve any matter relating to the blockage or obstruction of land drainage ditches. In addition to this, the Council works with the Environment Agency to ensure that DEFRA's high level targets are met.

Contract Costs expenditure is an annual payment to Southern Water for the sewerage scheme at Broughton. This scheme finished in 2009.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Contract Costs	334,386	0	0	0
Support Service Costs	682	0	0	0
Total Expenditure	335,068	0	0	0

BUILDING CONTROL

Purpose

The Building Control Consultancy is responsible for ensuring that alterations and extensions to existing buildings, and the construction of new buildings comply with the statutory requirements of the Building Regulations. The Consultancy is also responsible for dealing with dangerous structures reported to the Council, demolition of building and land drainage issues. These responsibilities are set out in the Building Act 1984 and the Land Drainage Act 1991.

Additional Information

Charges relating to the Building Regulation element of the work are required to be set with an aim of a full cost recovery on a year on year basis ensuring that users of the service only paid for the service received.

In order to do this, surveyors allocate their time between the fee and non-fee earning work. Fee earning work consists of the administration of the regulations and allied legislation and involves the examination of plans and the inspection of any building works subject to compliance. Non-fee earning work covers the other areas that Building Control is responsible for and includes dealing with dangerous structures, demolition works and land drainage issues.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	330,061	324,320	309,200	314,150
Transport Costs	27,458	29,050	30,630	24,840
Supplies & Services	23,397	46,150	39,640	43,430
Support Service Costs	159,260	148,910	141,220	140,650
Total Expenditure	540,176	548,430	520,690	523,070
<u>Income</u>				
Fees & Charges Income	(363,789)	(400,000)	(400,000)	(400,000)
Recharge Income	(5,375)	(5,240)	(5,240)	(5,240)
Total Income	(369,164)	(405,240)	(405,240)	(405,240)
Net Expenditure	171,012	143,190	115,450	117,830

**PLANNING POLICY & TRANSPORT
SERVICE ESTIMATES
2011/12**

PLANNING POLICY & TRANSPORT SERVICE

The Planning, Policy and Transport Service has two main areas of work.

The Planning Policy function is primarily engaged on the statutory requirements of preparing the Council's planning policies under the Local Development Framework. It also provides advice and guidance on conservation matters, listed buildings, tree preservation orders, archaeology, landscape and climate change.

The Transport function involves the management of the Council's off-street car parks, management of on-street parking restrictions, providing advice on planning applications and delivery of transport schemes. It also undertakes the Council's responsibilities for street naming and numbering.

The key challenge for the coming year will be progressing the Local Development Framework Core Strategy (draft) for public consultation in the autumn of 2011.

All activities within the service form part of the costs of the Planning and Transport Portfolio.

Summary Estimates - by Activity

The main variations are the removal of the mandatory elements of the Concessionary Travel Scheme to Hampshire County Council and the treatment for the Local Development Framework, which is held in a central contingency budget until the revised estimate process each year.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Planning Policy				
Planning Policy	745,278	882,680	834,230	781,340
Local Development Framework	41,045	0	109,000	0
Planning Policy Climate Change	(44,480)	(17,500)	(13,990)	6,830
Total - Planning Policy	741,843	865,180	929,240	788,170
Transportation				
Engineering & Transport	135,376	102,960	97,390	75,210
Highways	170,965	190,450	192,170	182,980
Parking	(833,496)	(1,001,185)	(901,280)	(826,790)
Concessionary Travel	447,703	730,250	567,900	0
Community Travel	59,813	76,000	72,000	52,000
Total - Transportation	(19,639)	98,475	28,180	(516,600)
Net Total Expenditure	722,204	963,655	957,420	271,570

SUBJECTIVE SUMMARY

The total expenditure estimate has decreased by £999,520 from the revised 2010/11 estimate to the original 2011/12 estimate. This is due mainly to the Concessionary Travel transfer payments moving to Hampshire County Council. The income over the same period has decreased by £313,670 again due to the removal of the Concessionary Travel Government Grant and a £29,000 reduction in fees and charges income.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	1,240,872	1,362,960	1,363,410	1,335,260
Premises Costs	574,689	450,230	480,420	520,820
Transport Costs	59,866	53,045	54,870	54,420
Supplies & Services	464,640	443,450	556,750	412,910
Transfer Payments	629,679	966,000	902,000	52,000
Support Service Costs	843,190	791,980	641,010	639,230
Capital Financing	57,373	107,460	153,290	137,590
Total Expenditure	3,870,309	4,175,125	4,151,750	3,152,230
<u>Income</u>				
Fees & Charges Income	(2,343,353)	(2,253,410)	(2,222,180)	(2,192,870)
Contribution from HCC	(7,848)	(10,400)	(7,800)	0
Government Grant	(288,871)	(277,500)	(277,500)	0
Recharge Income	(508,033)	(670,160)	(686,850)	(687,790)
Total Income	(3,148,105)	(3,211,470)	(3,194,330)	(2,880,660)
Net Total Expenditure	722,204	963,655	957,420	271,570

PLANNING POLICY

Purpose

The primary purpose of this team is to prepare the statutory Local Development Framework in accordance with Government requirements. The Framework has significance for all of the Council's strategic priorities as well as the Community Plan. The team also prepares guidance for large development sites and leads on transport strategies and initiatives. It provides advice and guidance on the policy aspects of conservation, design, archaeology and landscape. It prepares Tree Preservation Orders and is responsible for dealing with applications for works to trees. The team leads on the implementation of the Council's Sustainability Strategy.

Additional Information

The key challenge for the coming year will be progressing the Local Development Framework, in particular the Core Strategy, towards consultation. This document will set out the vision and broad objectives for development in the borough for the next 20 years, the policies to deliver them and the broad locations for development including housing, employment, retail, leisure and transport.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	632,824	730,550	722,880	710,550
Premises Costs	180	400	100	100
Transport Costs	24,857	22,040	23,000	21,450
Grants	35,633	46,180	42,810	35,680
Other Supplies & Services	65,439	77,220	86,410	70,420
Support Service Costs	260,173	251,950	214,080	213,680
Capital Financing	0	24,500	15,700	0
Total Expenditure	1,019,106	1,152,840	1,104,980	1,051,880
<u>Income</u>				
Fees & Charges Income	(271)	(250)	(400)	(250)
Recharge Income	(271,817)	(269,910)	(270,350)	(270,290)
Government Grant	(1,740)	0	0	0
Total Income	(273,828)	(270,160)	(270,750)	(270,540)
Net Expenditure	745,278	882,680	834,230	781,340

LOCAL DEVELOPMENT FRAMEWORK

Purpose

The Local Development Framework (LDF) is the process for preparing the Local Development Plan. The LDF will consist of a variety of documents including; Core Strategy, Area Action Plans, Statement of Community Involvement, Local Development Scheme and Supplementary Planning Documents (SPD). There is also a requirement to prepare an Annual Monitoring Report (AMR).

Additional Information

The Local Development Scheme sets out the policy documents the Council intends to publish over the next four years. The latest revision was agreed by the Council in September 2010. The first document to be published for consultation will be a new draft of the Core Strategy for the borough in the autumn of 2011.

Due to the unpredictable nature of the timing of expenditure on this activity, the estimated costs have been removed from the service budget and held within a general contingency. The main area of expenditure is provision of technical reports by consultants to inform the content of key documents such as the Core Strategy. Actual costs incurred on this activity will continue to be reported as part of the Planning Policy and Transport Service revenue expenditure at the year end.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	(116)	0	500	0
Supplies & Services	41,161	0	108,500	0
Total Expenditure	41,045	0	109,000	0

PLANNING POLICY CLIMATE CHANGE GRANT

Purpose

The Council has prepared and approved a number of policy documents as part of its commitment to addressing issues arising from a changing climate; including a Sustainability Strategy and a Carbon Management Plan. The Policy Team leads on the topic and in addition to policy formulation, works with other services and community groups.

Additional Information

The Policy Team is undertaking a review of the Council's approach and family of documents. It is also leading on the implementation of the Council's Carbon Management Plan which has a target of reducing its CO2 emissions by 20% by 2012.

	Actual 2009/10 £	Estimate 2010/11 £	Estimate 2010/11 £	Estimate 2011/12 £
<u>Expenditure</u>				
Premises Costs	0	0	290	300
Supplies & Services	12,001	5,000	8,220	6,530
Total Expenditure	12,001	5,000	8,510	6,830
<u>Income</u>				
Government Grant	(56,481)	(22,500)	(22,500)	0
Total Income	(56,481)	(22,500)	(22,500)	0
Net Expenditure / (Income)	(44,480)	(17,500)	(13,990)	6,830

ENGINEERING AND TRANSPORT

Purpose

The team undertakes a number of functions; management of off-street car parks, management of on-street parking restrictions, providing advice on proposals for development and delivering transport projects.

Additional Information

The Council has agreements with Hampshire County Council to provide transport advice on planning applications and traffic management. The latter includes consulting on and confirming new on-street regulations.

The project engineers in the team implement a range of schemes funded from developer contributions and the Council's own Capital Programme.

	Actual 2009/10 £	Estimate 2010/11 £	Estimate 2010/11 £	Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	311,372	331,870	343,060	329,590
Premises Costs	810	720	1,010	600
Transport Costs	15,239	12,520	16,950	16,350
Supplies & Services	30,096	26,480	24,630	18,600
Support Service Costs	114,550	115,790	108,980	108,310
Capital Financing	42,063	13,720	17,150	17,150
Total Expenditure	514,130	501,100	511,780	490,600
<u>Income</u>				
Fees & Charges Income	(147,364)	(141,180)	(157,430)	(158,430)
Recharge Income	(231,390)	(256,960)	(256,960)	(256,960)
Total Income	(378,754)	(398,140)	(414,390)	(415,390)
Net Expenditure	135,376	102,960	97,390	75,210

HIGHWAYS

Purpose

The Council carries out a number of Highway functions on behalf of Hampshire County Council under a number of Agency Arrangements.

The Council also has a statutory duty to ensure that a system of naming and numbering new streets is applied and that nameplates are maintained.

Additional Information

The Agency Arrangement comprises traffic management, highway development control advice throughout the Borough and with on-street parking enforcement for which costs are allocated under the Parking budget. It also includes the feasibility, design, costing, project management and pre-planning work of Capital schemes.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Highways: Non-Agency				
<u>Expenditure</u>				
Premises Costs	33,873	50,700	50,700	46,200
Supplies & Services	6,614	1,380	6,380	0
Support Service Costs	36,900	40,290	42,880	42,880
Total Expenditure	77,387	92,370	99,960	89,080
Fees & Charges Income	(5,505)	(3,000)	(6,000)	(4,500)
Net Expenditure	71,882	89,370	93,960	84,580

HIGHWAYS (Cont.)

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Highways: Agency				
<u>Expenditure</u>				
Premises Costs	127,000	0	0	0
Supplies & Services	8,671	0	4,000	4,000
Support Service Costs	184,230	182,750	183,360	183,550
Total Expenditure	319,901	182,750	187,360	187,550
Fees & Charges Income	(220,818)	(81,670)	(89,150)	(89,150)
Net Expenditure	99,083	101,080	98,210	98,400
Net Expenditure for Highways	170,965	190,450	192,170	182,980

PARKING

Purpose

The Parking team manages the provision of parking spaces to reduce traffic congestion, support town centre vitality and provide revenue to sustain the Council's integrated transport aims and has ISO 9000 accreditation for its procedures.

The allocation of spaces between ultra-short, short, medium and long stay are monitored and adjusted to reflect any changes in demand.

Additional Information

The primary costs included in the budget are for management, patrolling and maintenance of both the Council's off street pay and display car parks and on street parking restrictions. Currently there are 2649 off street pay & display spaces managed by the Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	296,676	300,540	297,470	295,120
Premises Costs	412,942	398,410	427,820	473,620
Transport Costs	19,770	18,485	14,920	16,620
Supplies & Services	264,417	283,770	275,100	277,680
Support Service Costs	131,610	98,970	91,710	90,810
Capital Financing	15,310	69,240	120,440	120,440
Total Expenditure	1,140,725	1,169,415	1,227,460	1,274,290
<u>Income</u>				
Fees & Charges Income	(1,969,395)	(2,168,490)	(2,126,630)	(2,098,970)
Recharge Income	(4,826)	(2,110)	(2,110)	(2,110)
Total Income	(1,974,221)	(2,170,600)	(2,128,740)	(2,101,080)
Net Income	(833,496)	(1,001,185)	(901,280)	(826,790)

CONCESSIONARY TRAVEL

Purpose

The Council, up to April 2011, is responsible for the Concessionary Travel Scheme comprising a number of elements.

Additional Information

Government changes in respect of Concessionary Travel sees the scheme transfer to Hampshire County Council in April 2011.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Supplies & Services	608	3,420	700	0
Transfer Payments	569,866	890,000	830,000	0
Support Service Costs	115,727	102,230	0	0
Total Expenditure	686,201	995,650	830,700	0
<u>Income</u>				
Contribution from HCC	(7,848)	(10,400)	(7,800)	0
Government Grant	(230,650)	(255,000)	(255,000)	0
Total Income	(238,498)	(265,400)	(262,800)	0
Net Expenditure	447,703	730,250	567,900	0

COMMUNITY TRAVEL

Purpose

To provide assistance to community based organisations that provide transport options for residents outside of the Concessionary Travel scheme.

Additional Information

The community travel budget provides grants to voluntary car clubs operating in Test Valley.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Transfer Payments	59,813	76,000	72,000	52,000
Net Expenditure	59,813	76,000	72,000	52,000

**REVENUES SERVICE
ESTIMATES
2011/12**

REVENUES SERVICE

The Revenues Service is responsible for two main areas. These are Housing & Council Tax Benefit and Council Tax & Business Rates. It is a large customer-facing Service, coming into contact with every household and business in the Borough. A large proportion of the work undertaken is a statutory requirement of Local Authorities.

The Housing & Council Tax Benefit Unit is responsible for the assessment and payment of benefit in respect of the cost to residents of rent for their homes and Council Tax payments. An important area of work for this Unit is assisting residents to apply for the benefits they are entitled to, serving some of the most vulnerable residents in the Borough. This area of the Service's work is subject to a rigorous performance management framework and significant external inspection.

The Council Tax & Business Rates Unit is responsible for the billing and collection of Council Tax and Business Rates to ensure that the maximum amount is collected to provide funding for local services. This affects every property in the Borough.

The Customer Services Unit (CSU) has been transferred from the Chief Executive's Office with effect from April 2011. It is managed by the Customer Relationship Manager who is supported by 23 full time equivalent staff.

The key challenges faced by the Service are; maintaining performance against key indicators; managing resources to respond to increased workloads as a result of the current economic downturn; maintaining collection rates, liaising with external partners ensuring assistance is provided to vulnerable people; implementing various changes to legislation.

The CSU forms part of the Corporate Services Portfolio; remaining service activities contribute to the Economic Portfolio.

REVENUES SERVICE

SUMMARY ESTIMATES

The estimates below are shown net of income (benefit subsidy, fee earning and internal recharges). Net Total Expenditure has reduced by almost £50,000 between the original 2010/11 and original 2011/12 estimates.

Principal Activities	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Head of Revenues	97,287	94,620	94,790	94,930
Local Taxation Services	575,766	643,530	594,660	586,910
Council Tax Benefits Administration	347,414	377,160	335,230	216,000
Benefit Fraud	509	41,660	21,620	95,920
Council Tax Benefits	(67,898)	(42,200)	(36,000)	(34,000)
Housing Benefit - Homelessness	(23,894)	13,000	20,700	22,000
Housing Benefit - Rent Allowances	(6,398)	(44,200)	(70,700)	(88,000)
Housing Benefit - Rent Allowances Administration	193,080	202,270	177,230	235,730
Customer Services Unit	46,674	(9,480)	77,210	48,260
Non-Domestic Rates (Council Owned Properties)	0	0	0	0
Savings Target	0	(48,700)	0	0
Net Total Expenditure	1,162,540	1,227,660	1,214,740	1,177,750

SUBJECTIVE SUMMARY

The total expenditure estimate has increased by £2,536,000 from the original 2010/11 estimate to the original 2011/12 estimate. This is due primarily to an anticipated increase in benefits payments made. The income estimates have increased by £2,635,000 in the same period which reflects, in the main, the increased subsidy received to meet the additional benefits payments.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	2,040,994	1,943,780	1,997,650	1,986,010
Premises Costs	698,251	746,350	640,890	696,370
Transport Costs	18,861	20,530	16,280	16,380
Supplies & Services	821,019	941,900	819,270	816,490
Transfer Payments	28,954,634	30,975,800	31,359,900	33,641,000
Support Service Costs	658,376	623,290	595,820	585,450
Capital Charges	46,240	0	46,240	46,240
Total Expenditure	33,238,375	35,251,650	35,476,050	37,787,940
<u>Income</u>				
Fees & Charges	(352,257)	(343,500)	(321,340)	(331,900)
Subsidy Income	(29,763,536)	(31,802,550)	(32,197,400)	(34,458,600)
Other Government Grants	(107,104)	(73,860)	(44,550)	(59,600)
Recharge Income	(1,852,938)	(1,755,380)	(1,698,020)	(1,760,090)
Total Income	(32,075,835)	(33,975,290)	(34,261,310)	(36,610,190)
Savings Target	0	(48,700)	0	0
Net Total Expenditure	1,162,540	1,227,660	1,214,740	1,177,750

HEAD OF REVENUES

Purpose

This cost centre provides a framework within which the diverse activities of the service are managed.

Additional Information

The Head of Revenues post is currently filled on a shared basis with Winchester City Council and the postholder splits her time equally between the two Authorities. The postholder is employed by Winchester City Council, with the payment to them being shown as 'Employee Costs'.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	0	0	40,000	40,000
Supplies & Services	38,814	40,640	860	640
Support Service Costs	58,473	53,980	53,930	54,290
Total Expenditure	97,287	94,620	94,790	94,930

LOCAL TAXATION SERVICES

Purpose

The Council has a duty under the Local Government Finance Act 1992 to collect Council Tax from every domestic dwelling in the Borough on behalf of Hampshire County Council, the Hampshire Police and Fire Authorities, Parish Councils within the Borough and to meet its own requirements.

Under the Local Government Finance Act 1988, the Council has a duty to collect the uniform business rate set by Central Government from all non-domestic properties in the Borough as notified to the Council by the Valuation Office Agency of HM Revenue and Customs.

Additional Information

This budget covers the administration, billing, collection and enforcement costs regarding Council Tax and Business Rates, together with the cost of providing discretionary rate relief not paid for by Central Government.

Approximately 52,800 properties will be administered, at a cost of £11.12 per property in 2011/12.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	379,919	456,200	432,400	434,100
Transport Costs	4,240	5,400	3,600	4,300
Discretionary Rate Relief	152,267	145,000	147,000	147,000
Other Supplies & Services	242,806	268,090	246,200	241,460
Transfer Payments	9,911	0	0	0
Support Service Costs	157,534	138,440	114,310	112,950
Total Expenditure	946,677	1,013,130	943,510	939,810
<u>Income</u>				
Government Grant	(19,385)	(26,600)	(28,050)	(21,500)
Fees & Charges Income	(351,526)	(343,000)	(320,800)	(331,400)
Total Income	(370,911)	(369,600)	(348,850)	(352,900)
Net Expenditure	575,766	643,530	594,660	586,910

COUNCIL TAX BENEFIT ADMINISTRATION

Purpose

The Council has a statutory obligation to provide Council Tax Benefit to qualifying residents.

Additional Information

The income (shown below) is the Council Tax Benefit Subsidy paid by the Department for Work & Pensions to the Council for the administration of the Council Tax Benefit scheme. This is calculated on the caseload of the Council, i.e. the number of residents receiving Council Tax Benefit.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	394,930	392,620	372,210	373,720
Transport Costs	4,347	4,630	3,180	3,680
Supplies & Services	80,414	93,100	82,870	91,340
Support Service Costs	89,060	87,470	62,770	61,460
Total Expenditure	568,751	577,820	521,030	530,200
<u>Income</u>				
Subsidy Income	(179,321)	(177,800)	(177,800)	(295,800)
Other Government Grant	(42,016)	(22,860)	(8,000)	(18,400)
Total Income	(221,337)	(200,660)	(185,800)	(314,200)
Net Expenditure	347,414	377,160	335,230	216,000

BENEFIT FRAUD

Purpose

The Council seeks to ensure benefits are paid only to those people entitled to receive them and takes appropriate measures to deter, detect and prosecute those making fraudulent benefit claims.

Additional Information

The Council operates a joint fraud team with Winchester City Council and the costs are shared between the two Authorities. All staff within the joint team are employed by Winchester City Council.

From 2011/12, the subsidy income paid to the Council from the Department for Work & Pensions is shown as income in the cost centres for Council Tax and Housing Benefit administration.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	21,498	25,400	78,000	78,000
Transport Costs	303	300	200	200
Supplies & Services	35,912	76,100	4,540	4,800
Support Service Costs	22,160	16,410	14,380	14,620
Total Expenditure	79,873	118,210	97,120	97,620
<u>Income</u>				
Fees & Charges Income	(731)	(500)	(500)	(500)
Subsidy Income	(75,179)	(74,550)	(74,500)	0
Other Government Grant	(3,454)	(1,500)	(500)	(1,200)
Total Income	(79,364)	(76,550)	(75,500)	(1,700)
Net Expenditure	509	41,660	21,620	95,920

COUNCIL TAX BENEFIT

Purpose

The Council has a statutory duty to provide Council Tax Benefit to qualifying residents.

Additional Information

The figures shown below represent the total cost of benefits paid and income received through subsidy from the Department for Work & Pensions to meet the cost of those benefits.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Council Tax Benefit Paid	5,154,953	5,283,800	5,522,300	5,700,000
Subsidy Income	(5,222,851)	(5,326,000)	(5,558,300)	(5,734,000)
Net Income	(67,898)	(42,200)	(36,000)	(34,000)

HOUSING BENEFIT - HOMELESSNESS

Purpose

The Council provides Housing Benefit to homeless people and to families in short-term accommodation. Part of this cost is borne by the Council and not by the Department for Work & Pensions through the subsidy system.

Additional Information

The cost of benefits (shown below) is shown as income within the Housing Needs section of the Housing Service estimates. The costs derive from the rent payments made for bed & breakfast accommodation above the Council's current threshold as set by Central Government.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Homelessness Benefit Paid	14,536	20,000	39,300	41,000
Subsidy Income	(38,430)	(7,000)	(18,600)	(19,000)
Net Expenditure	(23,894)	13,000	20,700	22,000

HOUSING BENEFIT - RENT ALLOWANCES

Purpose

The Council provides Housing Benefit to qualifying residents under statutory obligation. The net budget represents the element of providing Housing Benefit to tenants that is borne by the Council and not by the Department for Work & Pensions through the subsidy system.

Additional Information

The net position on this activity is dependent on the amount of benefit subsidy being paid by the Government on overpayments, which is itself dependent on the performance of the Council's Benefit Unit, and the performance on overpayment recovery. For this reason, the percentage borne by the Council may vary from year to year. Included in the expenditure estimate is the Bad Debt Provision for each year.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Bad Debt Provision	104,400	142,300	140,500	126,000
Housing Benefit Rent Allowances	23,775,234	25,672,000	25,798,300	27,900,000
Total Expenditure	23,879,634	25,814,300	25,938,800	28,026,000
Subsidy Income & Recoveries	(23,886,032)	(25,858,500)	(26,009,500)	(28,114,000)
Net Income	(6,398)	(44,200)	(70,700)	(88,000)

HOUSING BENEFIT - RENT ALLOWANCES ADMINISTRATION

Purpose

The Council has a statutory obligation to provide Housing Benefit to qualifying residents.

Additional Information

The income shown below is the Housing Benefit Subsidy paid by the Department for Work & Pensions for the administration of the Housing Benefit scheme. This is calculated on the caseload of the Council - that is the number of residents receiving Housing Benefit, and attracts different levels of subsidy depending on the type of tenancy and associated complexity.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	413,723	392,800	372,300	373,800
Transport Costs	4,650	4,700	3,800	3,700
Supplies and Services	94,453	106,070	95,090	101,550
Support Service Costs	84,226	80,300	72,740	70,980
Total Expenditure	597,052	583,870	543,930	550,030
<u>Income</u>				
Subsidy Income	(361,723)	(358,700)	(358,700)	(295,800)
Government Grant	(42,249)	(22,900)	(8,000)	(18,500)
Total Income	(403,972)	(381,600)	(366,700)	(314,300)
Net Expenditure	193,080	202,270	177,230	235,730

CUSTOMER SERVICES UNIT

Purpose

The Customer Services Unit is the public face of the Council and provides a vital link between customers and Council services.

Additional Information

Using new telephony and information systems the Unit aspires to provide an excellent customer experience for everyone contacting the Council.

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
<u>Expenditure</u>				
Employee Costs	830,924	676,760	702,740	686,390
Transport Costs	5,321	5,500	5,500	4,500
Supplies & Services	71,953	70,600	102,210	103,700
Support Service Costs	246,923	246,690	277,690	271,150
Capital Charges	46,240	0	46,240	46,240
Total Expenditure	1,201,361	999,550	1,134,380	1,111,980
<u>Income</u>				
Fees & Charges Income	0	0	(40)	0
Recharge Income	(1,154,687)	(1,009,030)	(1,057,130)	(1,063,720)
Total Income	(1,154,687)	(1,009,030)	(1,057,170)	(1,063,720)
Net Expenditure / (Income)	46,674	(9,480)	77,210	48,260

NON-DOMESTIC RATES (COUNCIL OWNED PROPERTIES)

Purpose

The Council owns and maintains various buildings used for business purposes across the Borough and these properties are subject to charges for Non-Domestic Rates.

Additional Information

This is the cost of the business rates that the Council pays on all properties it occupies (e.g. Council offices) and other assets it owns (e.g. car parks, public conveniences and sports centres).

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Cost of Non-Domestic Rates	698,251	746,350	640,890	696,370
Recharges to General Fund	(698,251)	(746,350)	(640,890)	(696,370)
Net Expenditure	0	0	0	0

CAPITAL PROGRAMME
2010/11 - 2012/13

GENERAL FUND CAPITAL PROGRAMME

In addition to the Revenue budgets shown throughout this book, the Council also operates a capital programme. Projects included in the capital programme cost more than £10,000 and are for purchasing equipment or property required for the Council to deliver its services.

The capital programme is overseen by an officer led working party, with updates reported to Councillors three times a year.

The proposed capital programme for 2011/12 was presented to Cabinet and subsequently approved by Council in November 2010.

Capital expenditure broadly falls under two categories. Firstly is the purchase or material improvement of an asset that will be shown in the Council's asset register. Alternatively, expenditure may be given in grant form to other individuals or organisations to which the Council receives no asset (e.g. grants to Parish Councils or Disabled Facilities Grants). In these cases or where the expenditure does not enhance the value or expected life of an asset it is shown in the relevant Service account as Capital Financing expenditure as seen throughout this book.

Summary Estimates

The total capital programme over the three year cycle 2010/11 to 2012/13 is expected to spend £11.390M and will require a draw of £3.614M from capital reserves.

If all capital receipts and expenditure are incurred as shown on the following pages, there will be a deficit of around £3.9M on the capital programme. It is anticipated that this will be eliminated once property prices start to increase and opportunities arise for the Council to sell surplus assets. The costs associated with the current capital programme deficit have been incorporated in the budget pages throughout this book.

The analysis of capital budgets shown on the following pages represents the capital programme approved by Cabinet in February 2011.

GENERAL FUND CAPITAL PROGRAMME AND FINANCING

SUMMARY ESTIMATES

	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
CAPITAL EXPENDITURE					
Environmental Service	136.2	0.0	136.2	0.0	0.0
Estates	3,134.7	263.3	1,364.5	1,506.9	0.0
Housing, Health & Communities	2,959.5	Ongoing	1,049.9	1,059.6	850.0
I.T.	1,519.6	869.2	345.1	305.3	0.0
Leisure & Wellbeing	969.0	123.1	326.9	519.0	0.0
Planning Policy & Transport	391.9	119.1	100.8	42.4	129.6
Social Housing	3,804.0	150.0	2,579.0	1,075.0	0.0
Total	12,914.9	1,524.7	5,902.4	4,508.2	979.6
CAPITAL FINANCING					
Capital Grants			420.0	420.0	420.0
General Fund Capital Receipts			1,188.5	905.0	3,225.0
Capital Contributions			718.3	187.9	291.8
Total			2,326.8	1,512.9	3,936.8
Required draw from / (contribution to) Balances			3,575.6	2,995.3	(2,957.2)
Total Financing			5,902.4	4,508.2	979.6

ENVIRONMENTAL SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Purchase of Refuse Collection Vehicle	136.2		136.2		
Total	136.2	0.0	136.2	0.0	0.0

ESTATES SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Walworth Enterprise Centre, Re-roof Units	387.8	138.5	25.0	224.3	
Works to Plot 47 Unit 3C Walworth Industrial Estate	50.0	44.8	5.2		
Refurbish Walworth Enterprise Centre	70.0	68.8	1.2		
Refurbishment of Chantry Centre Toilets	60.4	6.8	53.6		
Beech Hurst Power Perfector	28.0			28.0	
Beech Hurst Lighting Upgrade	51.0	4.4	22.0	24.6	
Property Development, Andover	210.0		210.0		
St Ann's Hall - Disabled Access and Toilets	52.0		7.0	45.0	
Sub total carried forward	909.2	263.3	324.0	321.9	0.0

ESTATES SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Sub total brought forward	909.2	263.3	324.0	321.9	0.0
Romsey Rapids Car Park	32.5		32.5		
Romsey Bus Station Surfacing	23.8		23.8		
Romsey Rapids Lift	54.2		54.2		
Bourne House Purchase	2,040.0		855.0	1,185.0	
3D and Digital Facilities at Andover Cinema	75.0		75.0		
Total	3,134.7	263.3	1,364.5	1,506.9	0.0

HOUSING, HEALTH & COMMUNITIES SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Grants to Voluntary Organisations	127.7	Ongoing	77.7	50.0	
Renovations and Minor Works Grants	457.5	Ongoing	157.5	150.0	150.0
Disabled Facilities Grants	2,188.3	Ongoing	788.3	700.0	700.0
Upgrade CCTV Infrastructure	112.6	7.4		112.6	
Refurbishment of King Arthur's Hall and Atholl Court	26.4	23.6	26.4		
Provision for Potential Expenditure on CCTV in Romsey	47.0			47.0	
Total	2,959.5		1,049.9	1,059.6	850.0

I.T. SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Corporate Electronic Document Management	467.0	388.0	49.0	30.0	
Replace Uninterruptible Power Supplies	75.6	39.5	36.1		
CAPS Licensing Module	27.0	19.6	7.4		
Replacement of Corporate Financial Management System	392.0	304.8	65.2	22.0	
Upgrade to IDOX system	23.0	17.3	5.7		
Storage Area Network Replacement	116.3	100.0	16.3		
Replace Server Fleet	42.0		42.0		
Enhanced Internet Platform Resilience	30.0		10.0	20.0	
Sub total carried forward	1,172.9	869.2	231.7	72.0	0.0

I.T. SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Sub total brought forward	1,172.9	869.2	231.7	72.0	0.0
Replace Corporate Telephony System	95.0		5.0	90.0	
Replica Storage Area Network	141.7		108.4	33.3	
Oracle Cluster	30.0			30.0	
Upgrade Email Exchange	35.0			35.0	
Flexible / Remote Working	30.0			30.0	
Sharepoint Server	15.0			15.0	
Total	1,519.6	869.2	345.1	305.3	0.0

LEISURE & WELLBEING SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Play Areas - Development of Sites	80.0	Ongoing	80.0		
Health & Safety - Memorial Headstone Inspection - phase 2	21.3	13.2	4.1	4.0	
Cemetery Management Software	15.0	10.7	4.3		
River Way Open Space	196.4	90.2	66.2	40.0	
Pitch Booking System	12.3	9.0	3.3		
Andover Leisure Centre Wet-side Changing Rooms	169.0		169.0		
Relocate 'Youth In Romsey'	150.0			150.0	
Resurface All Weather Pitch at Charlton Sports Centre	325.0			325.0	
Total	969.0	123.1	326.9	519.0	0.0

PLANNING POLICY & TRANSPORT SERVICE
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
Integrated Transport Initiative - Town Access Plan	62.4	Ongoing	62.4		
Lee Lane - Closure to Traffic	16.8			16.8	
Duttons Road Improvements	90.0	83.2	6.8		
Small Scale Environmental Improvements	15.7	Ongoing	15.7		
Pay on Foot - Andover Multi Storey Car Park	109.0	5.9		5.0	98.1
Surfacing Works - The Meads	10.6	0.6	4.4	5.6	
Handheld computers for Car Park Enforcement Officers	32.9	29.4	3.5		
Cycle Route design - Belbins to Romsey	54.5		8.0	15.0	31.5
Total	391.9	119.1	100.8	42.4	129.6

SOCIAL HOUSING
CAPITAL PROGRAMME

Scheme	Latest Total Estimated Cost £'000	Total Cost to 31 March 2010 £'000	Revised Estimate 2010/11 £'000	Original Estimate 2011/12 £'000	Original Estimate 2012/13 £'000
<u>Testway Covenant</u>					
Sheep Fair, Andover	359.0		359.0		
<u>Other Projects</u>					
Spectrum Housing - Picket Twenty	3,145.0		2,070.0	1,075.0	
Synergy - Salisbury Road, Andover	300.0	150.0	150.0		
Total Approved Projects	3,804.0	150.0	2,579.0	1,075.0	0.0
Scheme to be identified	905.0		114.0	361.0	430.0
Total Housing Capital Programme Budget	4,709.0	150.0	2,693.0	1,436.0	430.0

PORTFOLIO REVENUE INFORMATION

The Council's activities are divided into seven portfolios. All income and expenditure is attributable to a portfolio, with each portfolio being under the responsibility of a designated member of the Cabinet.

The current Portfolio holders are:

Portfolio	Portfolio Holder
Leader's	Cllr Carr
Corporate	Cllr Busk
Economic	Cllr Giddings
Environmental	Cllr Boulton
Housing, Health & Communities	Cllr Mrs Hawke
Leisure & Wellbeing	Cllr Ward
Planning & Transport	Cllr Hatley

The following pages show the Service revenue budgets re-stated by Portfolio.

PORTFOLIO REVENUE INFORMATION

SUMMARY ESTIMATES

	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Leader's	136,886	307,690	269,260	285,480
Corporate	3,135,562	3,186,630	3,899,990	3,895,040
Economic	(3,618,493)	(3,209,990)	(2,964,410)	(3,264,960)
Environmental	3,123,736	4,952,770	4,928,096	4,918,300
Housing, Health & Communities	5,697,436	5,528,650	7,185,400	5,984,370
Leisure & Wellbeing	2,883,624	2,452,630	2,953,620	2,648,120
Planning & Transport	2,455,189	2,590,880	2,565,730	1,715,940
Total - All Portfolios	13,813,940	15,809,260	18,837,686	16,182,290

PORTFOLIO REVENUE INFORMATION

LEADER'S PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Chief Executive's Office				
Chief Executive's Office	730,900	853,080	840,080	839,820
Human Resources Service	274,727	305,170	334,130	370,650
Human Resources Function	27,494	31,700	40,900	38,100
Total Expenditure	1,033,121	1,189,950	1,215,110	1,248,570
Corporate & Democratic Core				
Corporate Public Relations, Information & Consultation	151,484	137,170	132,780	136,650
Representing Local Interests	15,350	15,730	15,600	15,650
Other Democratic Activities	193,694	177,870	170,710	172,940
Total Expenditure	360,528	330,770	319,090	325,240
Total Portfolio Expenditure	1,393,649	1,520,720	1,534,200	1,573,810
Service Controlled Income				
Corporate & Democratic Core	(26,473)	(22,700)	(30,540)	(20,000)
Total Service Controlled Income	(26,473)	(22,700)	(30,540)	(20,000)
Centrally Controlled Income				
Chief Executive's Office	(1,230,290)	(1,190,330)	(1,234,400)	(1,268,330)
Total Centrally Controlled Income	(1,230,290)	(1,190,330)	(1,234,400)	(1,268,330)
Net Revenue Expenditure for LEADER'S PORTFOLIO	136,886	307,690	269,260	285,480

PORTFOLIO REVENUE INFORMATION

CORPORATE PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Corporate & Democratic Core				
Corporate Management	1,131,135	1,074,570	1,577,080	1,524,170
Delivering Public Services Electronically	29,665	30,280	128,930	125,830
Emergency Planning	33,030	31,670	31,850	32,110
Councillors	848,959	839,210	747,840	742,060
Councillor Meetings	508,674	474,740	474,440	476,650
Mayoral Office	118,447	110,620	106,690	108,870
Civic Ceremonies	9,099	7,380	5,960	6,750
Subscriptions	31,986	30,000	30,400	33,420
Allocated Central Overheads	501,310	481,770	368,200	378,890
Non-Distributable Costs	495,034	215,710	202,020	205,020
Total Expenditure	3,707,339	3,295,950	3,673,410	3,633,770
Information Technology				
Management Team	1,302,941	1,108,590	716,720	707,700
Service Desk	3,340	4,900	167,180	198,040
Infrastructure	389,077	335,410	411,910	409,430
Corporate Services	289,955	290,970	671,330	619,680
Total Expenditure	1,985,313	1,739,870	1,967,140	1,934,850
Revenues Service				
Customer Services Unit	1,201,361	999,550	1,134,380	1,111,980
Total Expenditure	1,201,361	999,550	1,134,380	1,111,980
Sub-total Expenditure c/f	6,894,013	6,035,370	6,774,930	6,680,600

PORTFOLIO REVENUE INFORMATION

CORPORATE PORTFOLIO (cont)	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Sub-total Expenditure b/f	6,894,013	6,035,370	6,774,930	6,680,600
Legal & Democratic				
Legal Function	698,036	552,500	531,310	517,480
Land Charges	213,541	144,330	147,860	145,400
Democratic Unit	327,223	372,950	369,930	359,730
Council Elections	490,908	271,550	535,080	542,820
Registration Of Electors	201,982	197,670	209,470	205,080
Lotteries, Amusements & Gaming Permits	47,129	48,980	52,500	52,760
Alcohol & Entertainment Licensing	119,356	98,190	102,060	101,940
Hackney Carriages & Private Hire Vehicles	56,910	61,330	59,670	55,640
Andover Town Council	48,063	38,000	0	0
Total Expenditure	2,203,148	1,785,500	2,007,880	1,980,850
Total Portfolio Expenditure	9,097,161	7,820,870	8,782,810	8,661,450
Service Controlled Income				
Corporate & Democratic Core	(490,862)	(2,000)	(1,400)	0
Information Technology	(2,982)	(62,220)	(2,500)	(51,700)
Legal & Democratic	(602,205)	(326,030)	(633,300)	(515,300)
Total Service Controlled Income	(1,096,049)	(390,250)	(637,200)	(567,000)
Centrally Controlled Income				
Revenues	(1,154,687)	(1,009,030)	(1,057,170)	(1,063,720)
Corporate & Democratic Core	(499,918)	(455,360)	(455,320)	(455,360)
Information Technology	(2,115,255)	(1,839,910)	(1,828,830)	(1,763,270)
Legal & Democratic	(1,095,690)	(939,690)	(904,300)	(917,060)
Total Centrally Controlled Income	(4,865,550)	(4,243,990)	(4,245,620)	(4,199,410)
Net Revenue Expenditure for CORPORATE PORTFOLIO	3,135,562	3,186,630	3,899,990	3,895,040

PORTFOLIO REVENUE INFORMATION

ECONOMIC PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Estates				
Estates Support Unit	551,859	500,280	546,420	787,130
Andover Market	13,186	13,590	11,340	12,640
Industrial Estate Development	258,821	137,840	117,350	120,910
Walworth Enterprise Centre	186,839	116,600	108,150	97,340
Union Street	5,213	4,980	5,200	4,760
Chantry Centre	11,430	10,390	10,110	10,170
Corporate Properties	444,570	353,320	512,200	393,710
Economic Development & Promotion	205,586	166,390	686,970	312,750
Promotion of Tourism	117,867	118,670	120,670	114,020
Town Centre Management	108,025	91,580	81,710	64,560
Management				
Christmas Lighting	38,553	40,210	40,960	21,890
Public Conveniences	236,062	218,570	235,200	204,710
Office Accommodation	1,085,879	1,183,130	1,136,060	908,000
Depot Costs	202,422	172,640	223,040	186,930
Building Maintenance	586,175	555,090	638,590	541,690
Maintenance Works	0	481,850	256,800	443,000
Building Cleaning	123,268	127,850	127,070	125,490
Total Expenditure	4,175,755	4,292,980	4,857,840	4,349,700
Finance				
Finance Service	1,135,589	1,120,540	980,280	968,110
Insurance	484,596	474,950	474,750	414,810
Officers Car Leases	111,793	106,660	102,040	87,060
Total Expenditure	1,731,978	1,702,150	1,557,070	1,469,980
Revenues				
Head Of Revenues	97,287	94,620	97,790	94,930
Local Taxation Services	946,677	1,013,130	943,510	939,810
Council Tax Benefits Administration	568,751	577,820	521,030	530,200
Benefit Fraud	79,873	118,210	97,120	97,620
Council Tax Benefits	5,154,953	5,283,800	5,522,300	5,700,000
Housing Benefit - Homelessness	14,536	20,000	39,300	41,000
Housing Benefit - Rent Allowances	23,879,634	25,814,300	25,938,800	28,026,000
Housing Benefit - Rent Allowances Administration	597,052	583,870	543,930	550,030
Non-Domestic Rates	698,251	746,350	640,890	696,370
Total Expenditure	32,037,014	34,252,100	34,344,670	36,675,960
Total Portfolio Expenditure	37,944,747	40,247,230	40,759,580	42,495,640

PORTFOLIO REVENUE INFORMATION

ECONOMIC PORTFOLIO (cont)	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Total Portfolio Expenditure	37,944,747	40,247,230	40,759,580	42,495,640
Service Controlled Income				
Estates	(7,407,771)	(7,202,130)	(7,342,900)	(7,175,600)
Finance	(3,880)	(5,000)	(50)	(50)
Revenues	(459,360)	(466,060)	(368,850)	(394,500)
Total Service Controlled Income	(7,871,011)	(7,673,190)	(7,711,800)	(7,570,150)
Centrally Controlled Income				
Estates	(1,412,602)	(1,507,450)	(1,531,770)	(1,518,720)
Finance	(1,817,839)	(1,727,680)	(1,642,130)	(1,519,760)
Revenues (inc Benefits)	(30,461,788)	(32,548,900)	(32,838,290)	(35,151,970)
Total Centrally Controlled Income	(33,692,229)	(35,784,030)	(36,012,190)	(38,190,450)
 Net Revenue Income for ECONOMIC PORTFOLIO	 (3,618,493)	 (3,209,990)	 (2,964,410)	 (3,264,960)

PORTFOLIO REVENUE INFORMATION

ENVIRONMENTAL PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Environmental Service				
Grounds Maintenance	1,896,316	2,052,440	1,892,880	1,902,560
Waste Collection	2,374,865	2,763,330	2,792,340	2,794,820
Garden Waste Collection	307,949	354,070	377,950	388,000
Street Cleansing	1,284,446	1,440,680	1,424,680	1,425,170
Vehicle Workshop (inc Fuel)	806,023	798,500	825,680	826,200
Operational Overheads	53,468	0	45,656	51,070
Total Portfolio Expenditure	6,723,067	7,409,020	7,359,186	7,387,820
Service Controlled Income				
Environmental Service	(3,565,570)	(2,456,250)	(2,431,090)	(2,469,520)
Total Service Controlled Income	(3,565,570)	(2,456,250)	(2,431,090)	(2,469,520)
Centrally Controlled Income				
Environmental Service	(33,761)	0	0	0
Total Centrally Controlled Income	(33,761)	0	0	0
Net Revenue Expenditure for ENVIRONMENTAL PORTFOLIO	3,123,736	4,952,770	4,928,096	4,918,300

PORTFOLIO REVENUE INFORMATION

HOUSING, HEALTH & COMMUNITIES PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Housing, Health & Communities				
General Management	105,004	286,990	243,760	244,580
Housing Options	938,077	817,040	910,830	895,260
Housing Development	1,517,649	1,392,830	2,734,570	1,657,480
Business Support	505,573	462,810	446,540	452,440
Community Safety	240,169	235,780	249,690	251,320
Neighbourhood Wardens Scheme	354,335	383,250	348,740	370,190
Community Development	733,379	770,170	683,890	701,110
Pest Control	315,381	304,050	310,660	302,370
Out of Hours Service	54,022	50,310	24,150	24,710
Pollution	397,347	409,420	429,070	407,090
Housing Standards	1,433,142	793,580	1,142,830	1,134,590
Animal Welfare	180,698	180,240	177,380	176,170
Health Protection	460,778	492,460	474,020	476,840
Total Expenditure	7,235,554	6,578,930	8,176,130	7,094,150
Estates				
Public Halls	238,259	221,200	279,220	250,630
Total Expenditure	238,259	221,200	279,220	250,630
Total Portfolio Expenditure	7,473,813	6,800,130	8,455,350	7,344,780
Service Controlled Income				
Housing, Health & Communities	(388,327)	(318,790)	(341,350)	(413,430)
Estates	(56,125)	(49,400)	(44,300)	(49,500)
Total Service Controlled Income	(444,452)	(368,190)	(385,650)	(462,930)
Centrally Controlled Income				
Housing, Health & Communities	(1,331,925)	(903,290)	(884,300)	(897,480)
Total Centrally Controlled Income	(1,331,925)	(903,290)	(884,300)	(897,480)
Net Revenue Expenditure for HOUSING, HEALTH AND COMMUNITIES SERVICE PORTFOLIO	5,697,436	5,528,650	7,185,400	5,984,370

PORTFOLIO REVENUE INFORMATION

LEISURE & WELLBEING PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Leisure & Wellbeing				
Leisure Management	441,376	449,910	403,490	397,630
Community Leisure Provision	48,917	37,380	36,810	37,510
Managed Sports Facilities	620,819	890,930	1,243,610	1,113,190
Outdoor Sports Facilities	557,382	260,780	329,230	327,810
Playgrounds	281,334	43,210	66,730	51,870
Sports Development	82,014	64,070	39,410	37,600
Public Health Interventions	287,397	197,750	266,300	188,540
Youth Development	102,761	111,190	107,040	112,450
Allotments	37,884	22,500	25,280	0
Cemeteries	178,751	39,350	44,660	37,580
Urban Parks and Open Spaces	313,549	335,720	323,500	316,500
Grounds Maintenance	872,174	121,120	121,120	72,370
Nature Reserves	203,841	203,820	200,110	173,050
Andover Events Programme	55,972	24,000	49,030	18,380
Andover Museum	103,180	109,150	107,710	109,680
Arts Function	49,689	39,220	37,340	35,720
The Lights	752,688	739,860	817,250	779,640
Heritage	61,323	59,130	59,240	59,880
Total Portfolio Expenditure	5,051,051	3,749,090	4,277,860	3,869,400
Service Controlled Income	(1,638,067)	(808,320)	(855,520)	(758,420)
Centrally Controlled Income	(529,360)	(488,140)	(468,720)	(462,860)
Net Revenue Expenditure for LEISURE AND WELLBEING PORTFOLIO	2,883,624	2,452,630	2,953,620	2,648,120

PORTFOLIO REVENUE INFORMATION

PLANNING AND TRANSPORT PORTFOLIO	Actual 2009/10 £	Original Estimate 2010/11 £	Revised Estimate 2010/11 £	Original Estimate 2011/12 £
Planning & Building				
Development Control & Enforcement	2,439,209	2,333,760	2,354,500	2,229,360
Sewerage & Drainage	335,068	0	0	0
Building Control	540,176	548,430	520,690	523,070
Total Expenditure	3,314,453	2,882,190	2,875,190	2,752,430
Planning Policy & Transport				
Planning Policy	1,019,106	1,152,840	1,104,980	1,051,880
Local Development Framework	41,045	0	109,000	0
Planning Policy Climate Change	12,001	5,000	8,510	6,830
Engineering & Transport	514,130	501,100	511,780	490,600
Highways	397,288	275,120	287,320	276,630
Parking	1,140,725	1,169,410	1,227,460	1,274,290
Concessionary Travel	686,201	995,650	830,700	0
Community Travel	59,813	76,000	72,000	52,000
Total Expenditure	3,870,309	4,175,120	4,151,750	3,152,230
Total Portfolio Expenditure	7,184,762	7,057,310	7,026,940	5,904,660
Service Controlled Income				
Planning & Building	(1,434,673)	(1,108,300)	(1,120,220)	(1,161,400)
Planning Policy & Transport	(2,567,212)	(2,674,390)	(2,665,350)	(2,351,680)
Total Service Controlled Income	(4,001,885)	(3,782,690)	(3,785,570)	(3,513,080)
Centrally Controlled Income				
Planning & Building	(146,795)	(146,660)	(146,660)	(146,660)
Planning Policy & Transport	(580,893)	(537,080)	(528,980)	(528,980)
Total Centrally Controlled Income	(727,688)	(683,740)	(675,640)	(675,640)
Net Revenue Expenditure for PLANNING AND TRANSPORT PORTFOLIO	2,455,189	2,590,880	2,565,730	1,715,940

COUNCIL TAX RESOLUTION 2011/12

The Test Valley Borough Council as Billing Authority for the Test Valley Borough Council area, on the 25th day of February 2011

Resolved:

- 1 That, having approved the revised revenue estimates for the year 2010/11 and the revenue estimates for the year 2011/12 together with the revised capital programme for the year 2010/11 and the capital programme for the year 2011/12.
- 2 That, for the purposes of Section 35(2)(d) of the Local Government Finance Act 1992 the sum of **£317,052** being the aggregate sum of expenses in relation to public halls, burial grounds, sports grounds and playgrounds, incurred by the Council in performing in the parish of Andover, the functions not performed by the Parish Council, shall be treated as Special Expenses, and any expenditure other than the **£317,052** herein specified shall be treated as general expenses. This equates to an amount of £24.03 per Band D Council Tax property.
- 3 That it be noted that the Head of Revenues, in consultation with the Head of Finance, calculated the following for the year 2011/12 as the Council's tax base in accordance with regulations made under section 33(5) of the Local Government Finance Act 1992: -

3(a) **45,875.00** being calculated by the Head of Revenues in accordance with regulation 3 of the Local Authorities (Calculation of Council Tax Base) Regulations 1992 as amended as the council tax base for the year.

3(b) Part of the Council's area,

Parish of	Tax Base
Abbots Ann	1,012
Ampfield	759
Amport	538
Andover	13,194
Appleshaw	283
Ashley	36
Awbridge	335
Barton Stacey	382
Bossington	23
Braishfield	345
Broughton	511
Buckholt	7
Bullington	54
Charlton	821
Chilbolton	538
Chilworth	648
East Dean	91
East Tytherley	89
Enham Alamein	307
Facombe	45
Fyfield	141
Goodworth Clatford	413
Grateley	249
Houghton	203
Hurstbourne Tarrant	383

Parish of	Tax Base
Kimpton	158
King's Somborne	717
Leckford	55
Linkenholt	27
Little Somborne	33
Lockerley	366
Longparish	341
Longstock	219
Melchet Park & Plaitford	129
Michelmersh	387
Monxton	144
Mottisfont	151
Nether Wallop	393
North Baddesley	2,570
Nursling & Rownhams	2,114
Over Wallop	711
Penton Grafton	348
Penton Mewsey	177
Quarley	77
Romsey Extra	1,376
Romsey Town	5,787
Sherfield English	314
Shipton Bellinger	521
Smannell	437
Stockbridge	322
Tangley	289
Thruxton	297
Upper Clatford	658
Valley Park	3,050
Vernham Dean	279
Wellow	1,507
West Tytherley & Frenchmoor	276
Wherwell	238
	45,875

Being calculated by the Council, in accordance with regulation 6 of the regulations, as its council tax base for the year for dwellings in those parts of its area to which one or more special items may relate.

4 That the following amounts be now calculated by the Council for the year 2011/12 in accordance with Sections 32 to 36 of the Local Government Finance Act 1992: -

- 4(a) **£77,891,694** being the aggregate of the amounts, which the Council estimates for the items, set out in Section 32(2)(a) to (e) of the Act.
- 4(b) **£65,216,048** being the aggregate of the amounts, which the Council estimates for the items, set out in Section 32(3)(a) to (c) of the Act.
- 4(c) **£12,675,646** being the amount by which the aggregate at 4(a) above exceeds the aggregate at 4(b) above, calculated by the Council, in accordance with Section 32(4) of the Act, as its budget requirement for the year.

- 4(d) **£5,719,619** being the aggregate of the sums which the Council estimates will be payable for the year into its general fund in respect of redistributed non-domestic rates and revenue support grant, adjusted by the amount (if any) which the Council estimates will be transferred in the year from its collection fund to its general fund in accordance with Section 97(3) of the Local Government Finance Act 1988 and adjusted by the amount (if any) of the sums which the Council estimates will be transferred from its collection fund to its general fund pursuant to the Collection Fund (Community Charges) England Directions 2000 under section 98(5) of the Local Government Finance Act 1988 made on the 7th February 1994.
- 4(e) **£151.63** being the amount at 4(c) above less the amount at 5(d) above, all divided by the amount at 3(a) above, calculated by the Council, in accordance with Section 33(1) of the Act, as the basic amount of its council tax for the year.
- 4(f) **£1,386,343** being the aggregate amount of all special items referred to in Section 34(1) of the Act.
- 4(g) **£121.41** being the amount at 4(e) above less the result given by dividing the amount at 4(f) above by the amount at 3(a) above, calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its council tax for the year for dwellings in those parts of its area to which no special item relates.

4(h) Part of the Council's area,

Parish of	£
Abbotts Ann	142.66
Ampfield	164.89
Amport	142.79
Andover	155.31
Appleshaw	149.68
Awbridge	135.52
Barton Stacey	165.26
Braishfield	150.40
Broughton	152.22
Bullington	147.34
Charlton	137.37
Chilbolton	140.00
Chilworth	152.27
East Dean	158.22
East Tytherley	148.94
Enham Alamein	146.87
Fyfield	155.10
Goodworth Clatford	142.75
Grateley	138.28
Houghton	156.88
Hurstbourne Tarrant	145.56
Kimpton	162.55
King's Somborne	164.94
Lockerley	157.42
Longparish	172.73
Longstock	148.81

Parish of	£
Melchet Park and Plaitford	144.67
Michelmersh	152.42
Monxton	160.16
Mottisfont	168.86
Nether Wallop	150.67
North Baddesley	152.73
Nursling and Rownhams	147.43
Over Wallop	153.97
Penton Grafton	149.57
Penton Mewsey	155.31
Quarley	150.63
Romsey Extra	143.94
Romsey Town	154.91
Sherfield English	151.66
Shipton Bellinger	161.72
Smannell	139.73
Stockbridge	161.78
Tangley	145.63
Thrupton	153.50
Upper Clatford	141.58
Valley Park	136.16
Vernham Dean	153.67
Wellow	161.22
West Tytherley and Frenchmoor	149.37
Wherwell	152.92
All other parts of the Council's area	121.41

Being the amounts given by adding to the amount at 4(g) above the amounts of the special item or items relating to dwellings in those parts of the Council's area mentioned above divided in each case by the amount at 3(b) above, calculated by the Council, in accordance with Section 4(3) of the Act, as the basic amounts of its council tax for the year for dwellings in those parts of its area to which one or more special items relate.

4(i) Part of the Council's area

Valuation Bands

Parish of	A £	B £	C £	D £	E £	F £	G £	H £
Abbotts Ann	95.11	110.96	126.81	142.66	174.36	206.06	237.77	285.32
Ampfield	109.93	128.25	146.57	164.89	201.53	238.17	274.82	329.78
Ampport	95.19	111.06	126.92	142.79	174.52	206.25	237.98	285.58
Andover	103.54	120.80	138.05	155.31	189.82	224.34	258.85	310.62
Appleshaw	99.79	116.42	133.05	149.68	182.94	216.20	249.47	299.36
Awbridge	90.35	105.40	120.46	135.52	165.64	195.75	225.87	271.04
Barton Stacey	110.17	128.54	146.90	165.26	201.98	238.71	275.43	330.52
Braishfield	100.27	116.98	133.69	150.40	183.82	217.24	250.67	300.80
Broughton	101.48	118.39	135.31	152.22	186.05	219.87	253.70	304.44
Bullington	98.23	114.60	130.97	147.34	180.08	212.82	245.57	294.68
Charlton	91.58	106.84	122.11	137.37	167.90	198.42	228.95	274.74
Chilbolton	93.33	108.89	124.44	140.00	171.11	202.22	233.33	280.00
Chilworth	101.51	118.43	135.35	152.27	186.11	219.95	253.78	304.54
East Dean	105.48	123.06	140.64	158.22	193.38	228.54	263.70	316.44
East Tytherley	99.29	115.84	132.39	148.94	182.04	215.14	248.23	297.88
Enham Alamein	97.91	114.23	130.55	146.87	179.51	212.15	244.78	293.74

	A	B	C	D	E	F	G	H
Parish of	£	£	£	£	£	£	£	£
Fyfield	103.40	120.63	137.87	155.10	189.57	224.03	258.50	310.20
Goodworth Clatford	95.17	111.03	126.89	142.75	174.47	206.19	237.92	285.50
Grateley	92.19	107.55	122.92	138.28	169.01	199.74	230.47	276.56
Houghton	104.59	122.02	139.45	156.88	191.74	226.60	261.47	313.76
Hurstbourne Tarrant	97.04	113.21	129.39	145.56	177.91	210.25	242.6	291.12
Kimpton	108.37	126.43	144.49	162.55	198.67	234.79	270.92	325.10
King's Somborne	109.96	128.29	146.61	164.94	201.59	238.25	274.90	329.88
Lockerley	104.95	122.44	139.93	157.42	192.40	227.38	262.37	314.84
Longparish	115.15	134.35	153.54	172.73	211.11	249.50	287.88	345.46
Longstock	99.21	115.74	132.28	148.81	181.88	214.95	248.02	297.62
Melchet Park & Plaitford	96.45	112.52	128.60	144.67	176.82	208.97	241.12	289.34
Michelmersh	101.61	118.55	135.48	152.42	186.29	220.16	254.03	304.84
Monxton	106.77	124.57	142.36	160.16	195.75	231.34	266.93	320.32
Mottisfont	112.57	131.34	150.10	168.86	206.38	243.91	281.43	337.72
Nether Wallop	100.45	117.19	133.93	150.67	184.15	217.63	251.12	301.34
North Baddesley	101.82	118.79	135.76	152.73	186.67	220.61	254.55	305.46
Nursling & Rownhams	98.29	114.67	131.05	147.43	180.19	212.95	245.72	294.86
Over Wallop	102.65	119.75	136.86	153.97	188.19	222.40	256.62	307.94
Penton Grafton	99.71	116.33	132.95	149.57	182.81	216.05	249.28	299.14
Penton Mewsey	103.54	120.80	138.05	155.31	189.82	224.34	258.85	310.62
Quarley	100.42	117.16	133.89	150.63	184.10	217.58	251.05	301.26
Romsey Extra	95.96	111.95	127.95	143.94	175.93	207.91	239.90	287.88
Romsey Town	103.27	120.49	137.70	154.91	189.33	223.76	258.18	309.82
Sherfield English	101.11	117.96	134.81	151.66	185.36	219.06	252.77	303.32
Shipton Bellinger	107.81	125.78	143.75	161.72	197.66	233.60	269.53	323.44
Smannell	93.15	108.68	124.20	139.73	170.78	201.83	232.88	279.46
Stockbridge	107.85	125.83	143.80	161.78	197.73	233.68	269.63	323.56
Tangley	97.09	113.27	129.45	145.63	177.99	210.35	242.72	291.26
Thrupton	102.33	119.39	136.44	153.50	187.61	221.72	255.83	307.00
Upper Clatford	94.39	110.12	125.85	141.58	173.04	204.50	235.97	283.16
Valley Park	90.77	105.90	121.03	136.16	166.42	196.68	226.93	272.32
Vernham Dean	102.45	119.52	136.60	153.67	187.82	221.97	256.12	307.34
Wellow	107.48	125.39	143.31	161.22	197.05	232.87	268.70	322.44
W Tytherley/Frenchmoor	99.58	116.18	132.77	149.37	182.56	215.76	248.95	298.74
Wherwell	101.95	118.94	135.93	152.92	186.90	220.88	254.87	305.84
All other parts of the Council's area	80.94	94.43	107.92	121.41	148.39	175.37	202.35	242.82

Being the amounts given by multiplying the amounts at 5(h) above by the number which, in the proportion set out in Section 5(1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation band D, calculated by the Council, in accordance with Section 36(1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

5 That the following details in respect of precepting authorities be noted;

5(a) For the year 2011/12 the **Hampshire County Council** have stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below: -

Valuation Bands

A	B	C	D	E	F	G	H
£	£	£	£	£	£	£	£
691.92	807.24	922.56	1,037.88	1268.52	1499.16	1,729.80	2075.76

5(b) For the year 2011/12 the **Hampshire Police Authority** have stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below: -

Valuation Bands

A	B	C	D	E	F	G	H
£	£	£	£	£	£	£	£
97.50	113.75	130.00	146.25	178.75	211.25	243.75	292.50

5(c) For the year 2011/12 the **Hampshire Fire and Rescue Authority** have stated the following amounts in precepts issued to the Council, in accordance with Section 40 of the Local Government Finance Act 1992, for each of the categories of dwellings shown below: -

Valuation Bands

A	B	C	D	E	F	G	H
£	£	£	£	£	£	£	£
40.92	47.74	54.56	61.38	75.02	88.66	102.30	122.76

- 6 That, having calculated the aggregate in each case of the amounts at 4(i) and 5(a), 5(b) and 5(c) above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of council tax for the year 2009/10 for each of the categories of dwellings shown below: -

Part of the Council's area

Valuation Bands

Parish of	A £	B £	C £	D £	E £	F £	G £	H £
Abbotts Ann	925.45	1079.69	1233.93	1388.17	1696.65	2005.13	2313.62	2776.34
Ampfield	940.27	1096.98	1253.69	1410.40	1723.82	2037.24	2350.67	2820.80
Amport	925.53	1079.79	1234.04	1388.30	1696.81	2005.32	2313.83	2776.60
Andover	933.88	1089.53	1245.17	1400.82	1712.11	2023.41	2334.70	2801.64
Appleshaw	930.13	1085.15	1240.17	1395.19	1705.23	2015.27	2325.32	2790.38
Awbridge	920.69	1074.13	1227.58	1381.03	1687.93	1994.82	2301.72	2762.06
Barton Stacey	940.51	1097.27	1254.02	1410.77	1724.27	2037.78	2351.28	2821.54
Braishfield	930.61	1085.71	1240.81	1395.91	1706.11	2016.31	2326.52	2791.82
Broughton	931.82	1087.12	1242.43	1397.73	1708.34	2018.94	2329.55	2795.46
Bullington	928.57	1083.33	1238.09	1392.85	1702.37	2011.89	2321.42	2785.70
Charlton	921.92	1075.57	1229.23	1382.88	1690.19	1997.49	2304.80	2765.76
Chilbolton	923.67	1077.62	1231.56	1385.51	1693.40	2001.29	2309.18	2771.02
Chilworth	931.85	1087.16	1242.47	1397.78	1708.40	2019.02	2329.63	2795.56
East Dean	935.82	1091.79	1247.76	1403.73	1715.67	2027.61	2339.55	2807.46
East Tytherley	929.63	1084.57	1239.51	1394.45	1704.33	2014.21	2324.08	2788.90
Enham Alamein	928.25	1082.96	1237.67	1392.38	1701.80	2011.22	2320.63	2784.76
Fyfield	933.74	1089.36	1244.99	1400.61	1711.86	2023.10	2334.35	2801.22
Goodworth Clatford	925.51	1079.76	1234.01	1388.26	1696.76	2005.26	2313.77	2776.52
Grateley	922.53	1076.28	1230.04	1383.79	1691.30	1998.81	2306.32	2767.58
Houghton	934.93	1090.75	1246.57	1402.39	1714.03	2025.67	2337.32	2804.78
Hurstbourne Tarrant	927.38	1081.94	1236.51	1391.07	1700.20	2009.32	2318.45	2782.14
Kimpton	938.71	1095.16	1251.61	1408.06	1720.96	2033.86	2346.77	2816.12
King's Somborne	940.30	1097.02	1253.73	1410.45	1723.88	2037.32	2350.75	2820.90
Lockerley	935.29	1091.17	1247.05	1402.93	1714.69	2026.45	2338.22	2805.86
Longparish	945.49	1103.08	1260.66	1418.24	1733.40	2048.57	2363.73	2836.48
Longstock	929.55	1084.47	1239.40	1394.32	1704.17	2014.02	2323.87	2788.64
Melchet Park & Plaitford	926.79	1081.25	1235.72	1390.18	1699.11	2008.04	2316.97	2780.36
Michelmersh	931.95	1087.28	1242.60	1397.93	1708.58	2019.23	2329.88	2795.86
Monxton	937.11	1093.30	1249.48	1405.67	1718.04	2030.41	2342.78	2811.34
Mottisfont	942.91	1100.07	1257.22	1414.37	1728.67	2042.98	2357.28	2828.74
Nether Wallop	930.79	1085.92	1241.05	1396.18	1706.44	2016.70	2326.97	2792.36
North Baddesley	932.16	1087.52	1242.88	1398.24	1708.96	2019.68	2330.40	2796.48
Nursling & Rownhams	928.63	1083.40	1238.17	1392.94	1702.48	2012.02	2321.57	2785.88
Over Wallop	932.99	1088.48	1243.98	1399.48	1710.48	2021.47	2332.47	2798.96
Penton Grafton	930.05	1085.06	1240.07	1395.08	1705.10	2015.12	2325.13	2790.16
Penton Mewsey	933.88	1089.53	1245.17	1400.82	1712.11	2023.41	2334.70	2801.64
Quarley	930.76	1085.89	1241.01	1396.14	1706.39	2016.65	2326.90	2792.28
Romsey Extra	926.30	1080.68	1235.07	1389.45	1698.22	2006.98	2315.75	2778.90
Romsey Town	933.61	1089.22	1244.82	1400.42	1711.62	2022.83	2334.03	2800.84
Sherfield English	931.45	1086.69	1241.93	1397.17	1707.65	2018.13	2328.62	2794.34
Shipton Bellinger	938.15	1094.51	1250.87	1407.23	1719.95	2032.67	2345.38	2814.46
Smannell	923.49	1077.41	1231.32	1385.24	1693.07	2000.90	2308.73	2770.48

	A	B	C	D	E	F	G	H
Parish of	£	£	£	£	£	£	£	£
Stockbridge	938.19	1094.56	1250.92	1407.29	1720.02	2032.75	2345.48	2814.58
Tangley	927.43	1082.00	1236.57	1391.14	1700.28	2009.42	2318.57	2782.28
Thrupton	932.67	1,088.12	1,243.56	1,399.01	1,709.90	2,020.79	2,331.68	2,798.02
Upper Clatford	924.73	1,078.85	1,232.97	1,387.09	1,695.33	2,003.57	2,311.82	2,774.18
Valley Park	921.11	1,074.63	1,228.15	1,381.67	1,688.71	1,995.75	2,302.78	2,763.34
Vernham Dean	932.79	1,088.25	1,243.72	1,399.18	1,710.11	2,021.04	2,331.97	2,798.36
Wellow	937.82	1,094.12	1,250.43	1,406.73	1,719.34	2,031.94	2,344.55	2,813.46
W Tytherley/Frenchmoor	929.92	1,084.91	1,239.89	1,394.88	1,704.85	2,014.83	2,324.80	2,789.76
Wherwell	932.29	1,087.67	1,243.05	1,398.43	1,709.19	2,019.95	2,330.72	2,796.86
All other parts of the Council's area	911.28	1,063.16	1,215.04	1,366.92	1,670.68	1,974.44	2,278.20	2,733.84