

Corporate Action Plan 2019-2023: Year 4 Update

Project	Description	Priorities
<p>Progressing actions in the Climate Emergency Action Plan</p>	<p>As part of the implementation and ongoing review of the Climate Emergency Action Plan, progress key areas of work including:</p> <ul style="list-style-type: none"> • Reducing the Council's emissions as we work towards becoming a carbon neutral organisation – this includes considering our buildings, wider estate, fleet vehicles, travel, employment and procurement. • Through service delivery and partnership work to supporting and influencing carbon reduction across the Borough. <p>An update to the Climate Emergency Action Plan will be brought forward this year.</p>	<p>Local Environment Communities</p>
<p>Working in partnership to increase recycling</p>	<ul style="list-style-type: none"> • Monitor and respond to changes as a result of Environment Act and secondary legislation to support it. In particular, those focused on introducing a consistent approach to recycling. • Continuing to work with both the Hampshire Waste Partnership and Project Integra partners in accordance with the Joint Municipal Waste Management Strategy (JMWMS) to influence emerging national strategy where possible. Seeking to provide 	<p>Local Environment Communities</p>

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	<p>an integrated approach to the collection, treatment and disposal of municipal waste in Hampshire.</p> <ul style="list-style-type: none"> • As part of Project Integra, continue working with Hampshire County Council on their behaviour change pilot scheme to tackle recycling contamination. • Working with Solent University to bring forward ways to support behaviour change initiatives within the wider recycling framework and potential future changes. • Progress waste and recycling actions highlighted in the Climate Emergency Action Plan. 	
<p>Review and develop the Council’s housing and homelessness strategies</p>	<p>By the end of 2023 we will need to have a new Preventing Homelessness & Rough Sleeping Strategy in place and by the end of 2025 a new Housing Strategy. These will build on the outcomes of the corporate plan consultation and look ahead at the period of the plan in the context of the Preventing Homelessness & Rough Sleeping Strategy, and beyond the life of the new corporate plan in the context of the Housing Strategy.</p>	<p>People Communities</p>
<p>Continue to develop the Council’s innovative approach to preventing and relieving homelessness.</p>	<p>This programme of work will be shaped closer to the finalisation of a new corporate plan because we are at a transitional point where things are happening, but the future is uncertain. As an indication, this is likely to include the following:</p> <ul style="list-style-type: none"> • Ongoing liaison with DLUHC advisors to engage in relevant funding opportunities including actively working with them on any associated ‘co-production’ requirements. • If successful in securing Year 5 Rough Sleeper Initiative Funding from DLUHC, this will be a 3 year programme and 	<p>People Communities</p>

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	<p>delivering on this will form part of the future work programme of the housing service.</p> <ul style="list-style-type: none"> • The £913K Rough Sleeper Accommodation Funding secured will provide accommodation and support on a 'housing first' style model for 2022/23 and 2023/24 and will form part of a strategic approach to preventing and relieving single homelessness for people with complex needs locally. • Working with HCC on the future of social inclusion services locally and actively engaging in the future commissioning of services (the current contract extension ends at the end of 2022/23 with a new commissioned service expected from April 2024). • Ensuring the targeted use of ring-fenced funding for preventing and relieving homelessness • Continue to work with partners to deliver holistic and person-centred responses to prevent and relieve homelessness and meet the support needs of people facing multiple disadvantages. This may include securing and maintaining access to health service support including with regard to clinical mental health expertise subject to our ability to secure the right person for a temporary role in TVBC. • Support any local Integrated Care System pilots and work with health and statutory services at local and county level to develop integrated working practices including around housing, health needs and safeguarding. 	

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<p>Work with partners to take forward projects agreed as part of the Romsey Future Delivery Plan.</p>	<p>This CAP programme reflects the direct role the Council will play in key Romsey Future projects such as:</p> <ul style="list-style-type: none"> • Following public consultation, work with partners to launch and deliver to new priorities outlined within the vision refresh document, through a new project group structure. • Develop and deliver a refreshed public engagement plan to encourage increased community involvement and local project nominations. • Continue to develop activities and attractions focussed on increasing the tourism offer. • Supporting the development of work to relating to the natural environment including taking forward the Rewilding Romsey project. • Support the South of Town Centre project. 	<p>Communities Town Centres Local Environment People</p>
<p>Work with partners to take forward delivery of the Andover Vision Action Plan</p>	<p>This programme reflects the direct role the Council will play in key AV projects such as:</p> <ul style="list-style-type: none"> • Climate Day of Action 2022; • Four Fun Fridays 2022; • Working with colleagues from the NHS and across the voluntary sector to further develop the healthier communities project through the Vision aligned to the development of the Integrated Care System. • Working to form a 'Vision Champions' group, that brings together key stakeholders that work to steer, direct, and 	<p>Communities Town Centres Local Environment People</p>

Project	Description	Priorities
	<p>coordinate delivery of the Vision's action plan and activities that complements the existing stakeholder group.</p> <ul style="list-style-type: none"> • Working with the Vision and its stakeholders to embed the new place brand being developed for Andover and support events to encourage footfall and dwell time in the High street • Following the recent public consultation about the accessibility and use of Vigo Recreation Ground, preparation of a management plan will commence 	
<p>Romsey South of Town Centre</p>	<p>The re-provision of community facilities including the Crosfield Hall and the requirements for sports and leisure within Romsey is a key piece of work for both the masterplan, local plan and sport and recreation strategy. Consultants have commenced work on evaluating the future options to best meet the needs of the town.</p> <p>A brief for a feasibility study relating to the development of the Bus Station is being prepared. This will seek to understand the costs and constraints associated with this site. It will be used to market the development opportunity to a commercial development partner.</p> <p>As part of the delivery phase of the South of Romsey Town Centre Masterplan initial designs have been produced by the Council's Landscape Team for Fishlake/Holbrook Stream, Stirling Walk and Dukes Mill. These are being further refined, costed and delivered taking account of the outcome of the feasibility study.</p>	<p>Town Centres Communities</p>
<p>Andover Town Centre Masterplan</p>	<p>The council is underway with the feasibility phase of the regeneration proposals. This involves capacity studies and detailed costings in</p>	<p>Town Centres Communities</p>

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	<p>order to determine what funding will be required. Officers are working with partners, such as Hampshire County Council, Southern Water, the Environment Agency and the Local Enterprise Partnership, to ensure that Andover can reach its full potential as an attractive and thriving town centre. This includes progressing the design of public realm and environmental enhancements which will be supported by a public realm strategy produced jointly with Andover Vision.</p> <p>A series of design guides and briefs are in the process of being completed. These will guide any future development and public realm improvement.</p> <p>A car parking study has been completed to help inform future requirements and distribution of duration/types of parking in the town centre.</p> <p>The Council are working with Hampshire County Council on technical highway modelling which is needed to demonstrate what works are required and how best to implement the schemes included within the Masterplan.</p>	
<p>The Local Plan</p>	<p>Continuing to progress on the development of a new Local Plan. Revised timetable agreed at Cabinet (29/09) for Local Plan. Next stage is public consultation on the Regulation 18 (Stage 1) which we will be consulting on in Q1 2022 (going to full Council on January 26th and public consultation in February).</p>	<p>Town Centres People Communities Local Environment</p>

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	<p>This stage will set out the draft proposal for our strategic matters. This will reflect outcomes of evidence studies, comments from previous consultations, consider implications of any national policy changes and engagement with service areas across the Council.</p>	
<p>Delivery of New Communities</p>	<p>Following the completion of the evaluation of new communities' lessons learned, to complete the evaluation of new communities, apply the lessons learned and work with statutory consultees and other organisations to implement the recommendations made in the delivery of our new communities.</p> <p>Continue to deliver the affordable homes targets in Housing Strategy through the local plan and affordable housing SPD.</p>	<p>People Communities Local Environment</p>
<p>Empowering Communities</p>	<p>This programme will continue to strengthen the Council's approach to enable communities to be able to do more for themselves. In particular during 2022/23 the programme will focus on:</p> <ul style="list-style-type: none"> • Ongoing development for Councillors in their role as Community Councillors, supporting their communities in growing their potential. Linking to a range of informal and formal member training and development opportunities through the ongoing Member development programmes. • Supporting the continuing work of the cross-party Member and Community Development Group including; community focussed decision making, Member development, Promoting local democracy and communicating the impact on our communities. 	<p>Communities</p>

Project	Description	Priorities
	<ul style="list-style-type: none"> • Strengthening the approach to Community Planning by working with parishes in rural communities and through Romsey Future and Andover Vision in our urban communities. • Working collaboratively with the Test Valley Association of Town and Parish Councils. Supporting events and peer learning activities to strengthen partnership working. • Taking learning from the Citizen’s Assembly and other deliberative engagement activities to shape future engagement with communities, supporting the promotion of local democracy and providing opportunities for communities to engage in more deliberative democracy. 	
<p>Working in partnership to attract investment, develop skills and strengthening productivity in Test Valley.</p>	<p>To support the local economy through the delivery of the actions contained within the economic development interim strategy. Specific projects include supporting:</p> <ul style="list-style-type: none"> • Continuing apprenticeship programme. • A joint development by Kier and TVBC is underway on Plot 35 with practical completion of the two units scheduled for May 2022. Kier are in discussions with potential tenants for the two units. • Working with Eastleigh, Winchester and the New Forest to develop a Youth hub to support young people claiming Universal Credit. 	<p>People Town Centres Communities Local Environment</p>

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	<ul style="list-style-type: none"> • Support the catalyst programme at the University of Southampton Science Park. • Support the delivery of infrastructure to enable our businesses to work online e.g. broadband and wifi. • Review opportunities available in the Levelling Up white paper which support inward investment such as the new UK Single Prosperity Fund. • Actively looking for opportunities to support the green economy in Test Valley. 	
<p>Enhancing access to green spaces and countryside</p>	<ul style="list-style-type: none"> • Implement the Green Space strategy. • Work with landowners to bring forward green spaces across Test Valley to support delivery of key development projects. • Continue to explore the delivery of other open spaces to provide both ecological mitigation and health & wellbeing benefits. • Develop the action plan for the Access to the countryside project. • Subject to the outcome of a change of use application at Bury Hill, the site could be opened to pedestrians later this year with work to construct a small car park to follow. 	<p>Local Environment Communities</p>
<p>Promoting wellbeing and active lifestyles</p>	<ul style="list-style-type: none"> • Open new sports facilities at Ganger Farm. • As part of the ongoing £19m investment to refurbish leisure facilities, focus is now on delivering facilities at Charlton Lakes. 	<p>Communities Local Environment People</p>

Project	Description	Priorities
	<ul style="list-style-type: none"> • Work with Hampshire County Council and other key partners to deliver Cycling & Walking strategies focusing on both infrastructure and developing community-led projects. • Support post Covid recovery of facilities across Test Valley such as leisure centres and recreational spaces. • Implement and monitor action plans (including those within the Sports Facility Strategy, Playing Pitch Strategy, Green Space Strategy) and regular updates with partners. 	