



**OSCOM REPORT**

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**Corporate  
Action Plan  
2023-2027**

# Corporate Action Plan

The Corporate Action Plan (CAP) is the delivery document for the Corporate Plan 2023-27: A Place for Everyone. It sets out the Council's key projects for the four-year term.

It sets direction and provides a focus for activities and services. As a result, it informs decision making and allocation of resources across the Council.

# Delivery of Andover Masterplan regeneration schemes



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✓ Commence the £6M Western Avenue Project
- ✓ Develop a funding strategy to facilitate delivery of the masterplan schemes including:
  - Bringing forward proposals for Chantry Centre phase 1
  - Bringing forward proposals for a Cultural Hub

# Delivery of the South of Romsey Town Centre Masterplan



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Develop a funding strategy to facilitate delivery of the masterplan schemes
- ✔ Redevelopment of the Bus Station Site and enhancements to Holbrook Stream
- ✔ Progress plans for the reprovision of Crosfield Hall

# Delivery of the Climate Emergency Action Plan



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Produce an updated Climate Emergency Action Plan
- ✔ Undertake a feasibility study to assess the potential of a heat network in Andover town centre as part of the regeneration proposals by the end of March 2024

# WITH A FOCUS ON:

- ✔ Complete the implementation of the decarbonisation project at Bourne House with measures installed by the end of March 2024
- ✔ Deliver the first year of the Test Valley community energy project in partnership with Community Energy South and Dragonfly Power. Including completion of feasibility studies by the end of March 2024.

# Implement the new 1,2,3 weekly waste service from 2024



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

-  A new weekly food waste collection service.
-  A new twin stream recycling collection service.
-  Launching a behaviour change and comms campaign.

# Supporting Andover Communities to thrive



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Facilitate a series of workshops with Andover Vision to develop a new action plan, delivering community projects and events in partnership with Andover Vision
- ✔ Delivery of the Andover Health Hub and Community Health Worker projects in partnership with the ICB, Primary Care Network as part of the shared prosperity fund
- ✔ Deliver in partnership a creative programme of events and activities to bring people into the town centre and drive business.

# Supporting Romsey communities to thrive



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Work with Romsey Future to build upon the community priorities, highlighted in the strategy document, through the development of new project plans.
- ✔ Deliver enhancement and community projects funded through the shared prosperity fund in partnership with Romsey future.
- ✔ Romsey Brewery site

# Supporting rural communities to thrive, working with partners through community planning exercises



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Facilitate a programme of activities with partner organisations and parishes across rural communities to further the development of local priorities and community action planning
- ✔ Launch a net zero business support service using UK Shared Prosperity funding by March 2025
- ✔ Support rural businesses and communities to apply for and spend small scale grants funded by the Rural Prosperity fund by March 2025

# WITH A FOCUS ON:

- ✔ Deliver support for rural businesses and community in partnership with the Local Enterprise Partnership and Hampshire Rural Forum
- ✔ Review the community planning toolkit

# Enabling access to housing



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Prepare for a new three-year Preventing Homelessness and Rough Sleeping Strategy
- ✔ Prepare a new four-year housing strategy from 2024.

# Develop a new Economic Development Strategy



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Support a conducive environment for new and established business to grow. Providing and signposting to business support opportunities and grants.
- ✔ Promote Test Valley as an attractive place for people to live and work.
- ✔ Support key sectors to grow and supporting them and the wider economy to take steps to transition to a low carbon economy.

# WITH A FOCUS ON:

- ✔ Work alongside regeneration projects to ensure economic needs for the borough are supported through supporting our town centre businesses.
- ✔ Work with partners to influence and identify opportunities for upskilling and raising qualification levels. Including:
  - Understanding local business skills needs and communicating this with local education providers.
  - Running job and employment fairs with local partners promoting work
  - Continuing to deliver junior graduations to raise aspirations.

# Review of the Local Plan



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✓ Draft the Regulation 18 version (1st formal draft) ready for consultation.
- ✓ Including policies on:
  - Countering climate change
  - Conserving and enhancing biodiversity
  - Providing a range of homes that meet the borough's needs.
- ✓ Provide opportunities for communities to deliver their priorities through neighbourhood plans.

# Working with partners of the Test Valley Partnership to deliver better outcomes for our communities



**#ENVIRONMENT**

**#CONNECTION**

**#INCLUSION**

**#PROSPERITY**

**#SUSTAINABILITY**

# WITH A FOCUS ON:

- ✔ Supporting communities around cost of living
- ✔ Deliver events and activities to support community resilience working with parishes and partners -  
Implementing the new national resilience framework which the council's community approach has helped inform.
- ⚙ Support delivery of the Prevention Concordat for Better Mental Health action plan
- ✔ Support the work of the Civilian Military Forum to encourage recognised veteran friendly practices across the borough.